

NORTH CAROLINA  
DEPARTMENT OF STATE TREASURER



*Dale R. Folwell, CPA*  
STATE TREASURER OF NORTH CAROLINA  
DALE R. FOLWELL, CPA

---

INVESTMENT MANAGEMENT DIVISION

# Performance Review

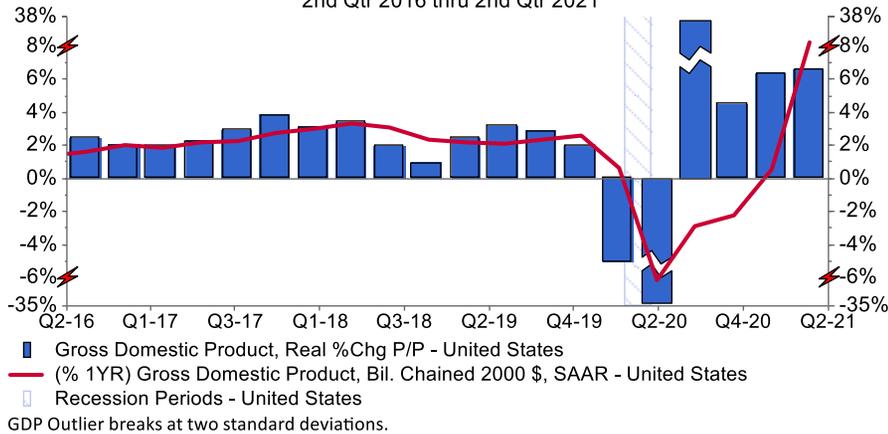
August 25, 2021



## US Economic Environment

### US Real GDP Growth

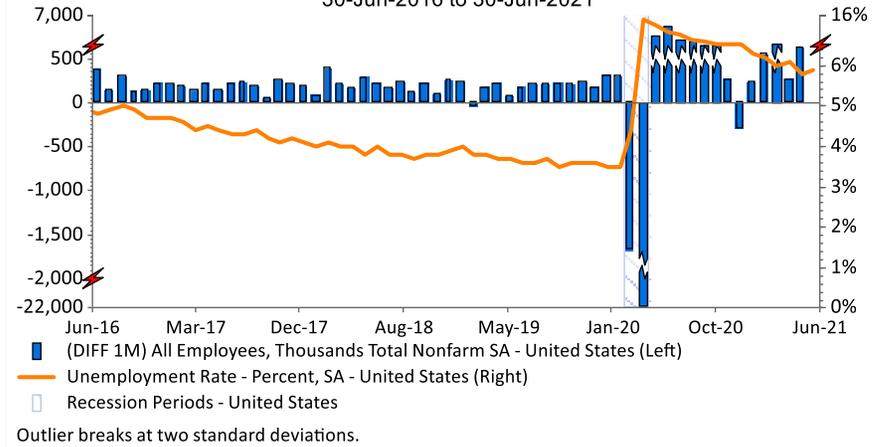
2nd Qtr 2016 thru 2nd Qtr 2021



©FactSet Research Systems

### US Change in NonFarm Employment & Unemployment Rate

30-Jun-2016 to 30-Jun-2021



©FactSet Research Systems

### US Retail Sales

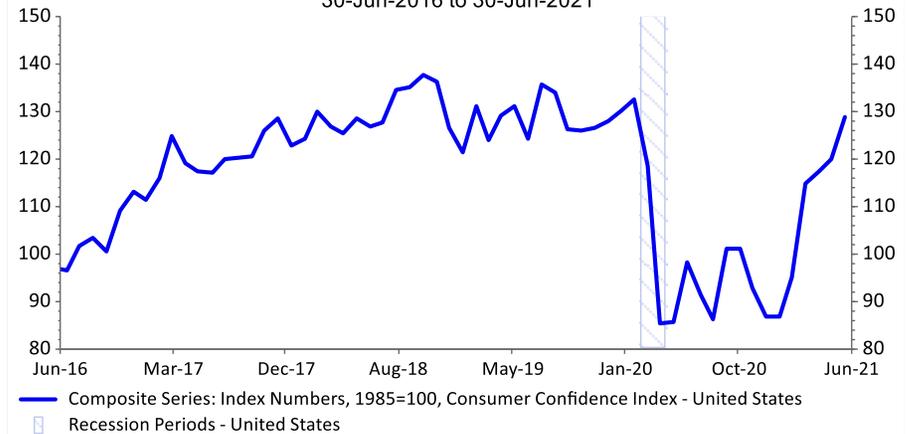
30-Jun-2016 to 30-Jun-2021



©FactSet Research Systems

### US Consumer Confidence

30-Jun-2016 to 30-Jun-2021

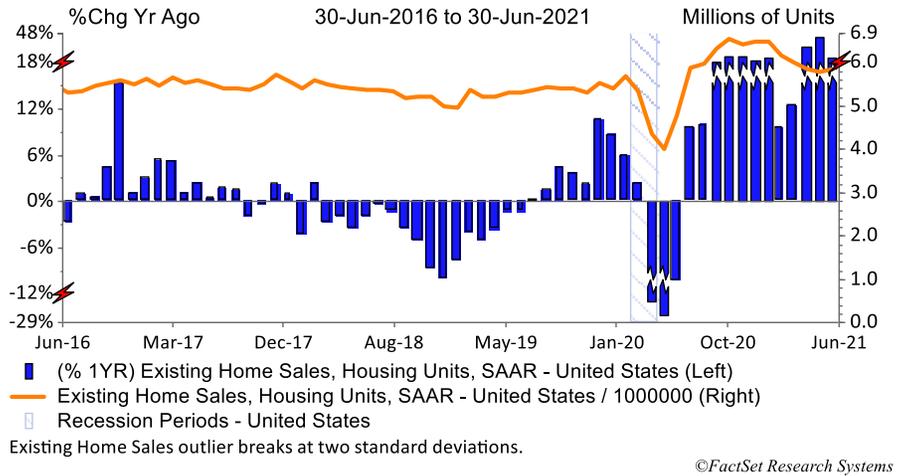


©FactSet Research Systems

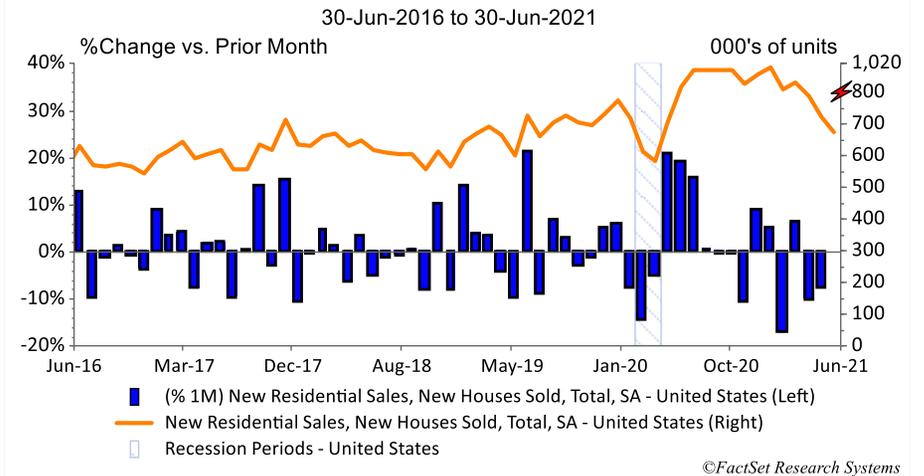


## US Economic Environment

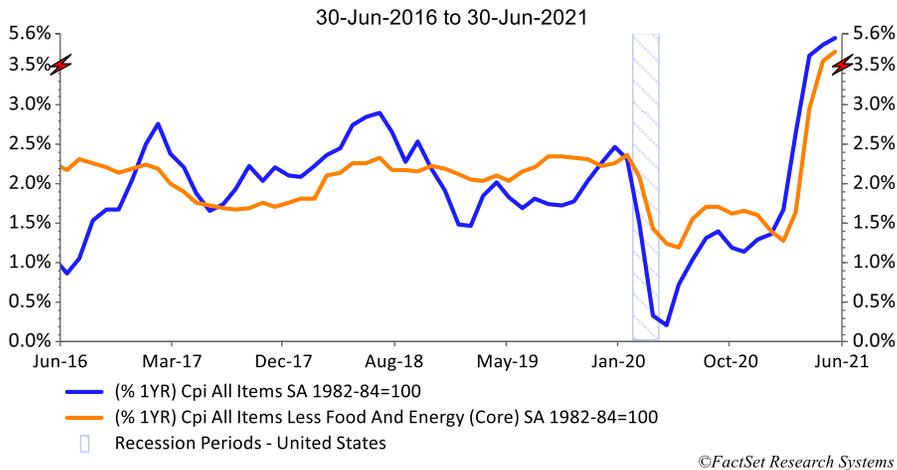
### US Existing Home Sales



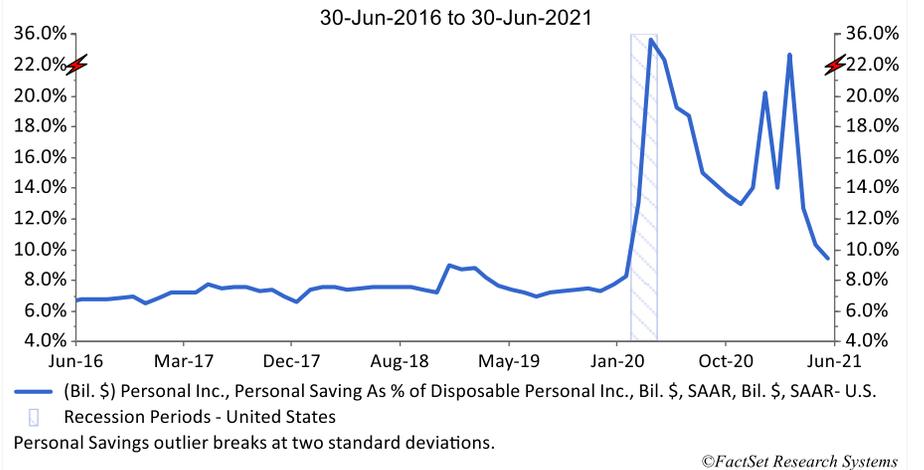
### US New Home Sales



### US Consumer Price Inflation

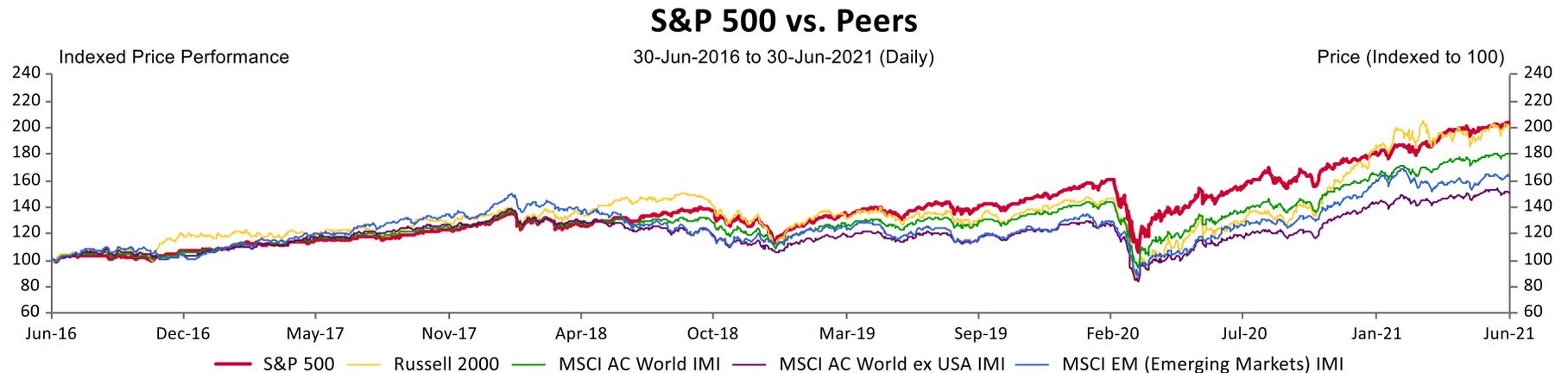
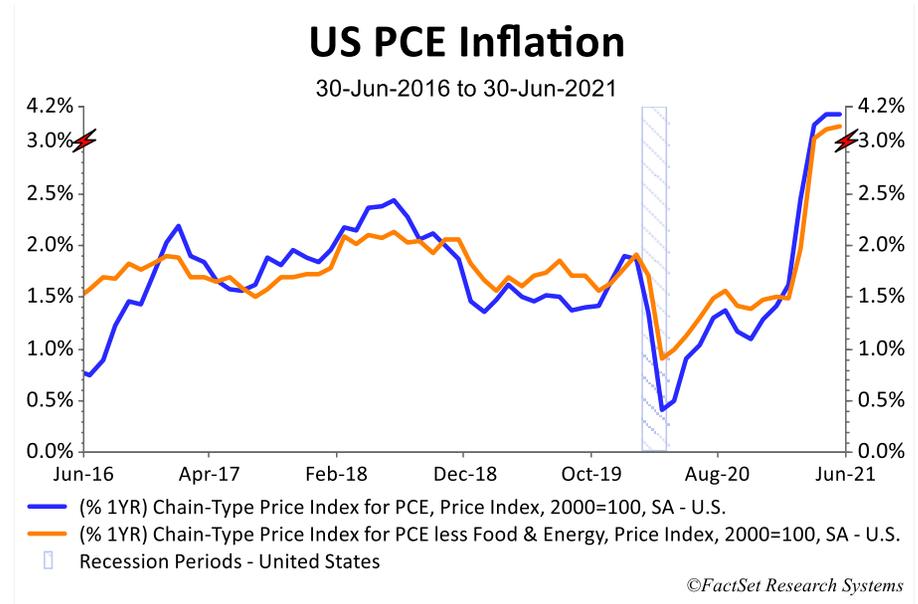
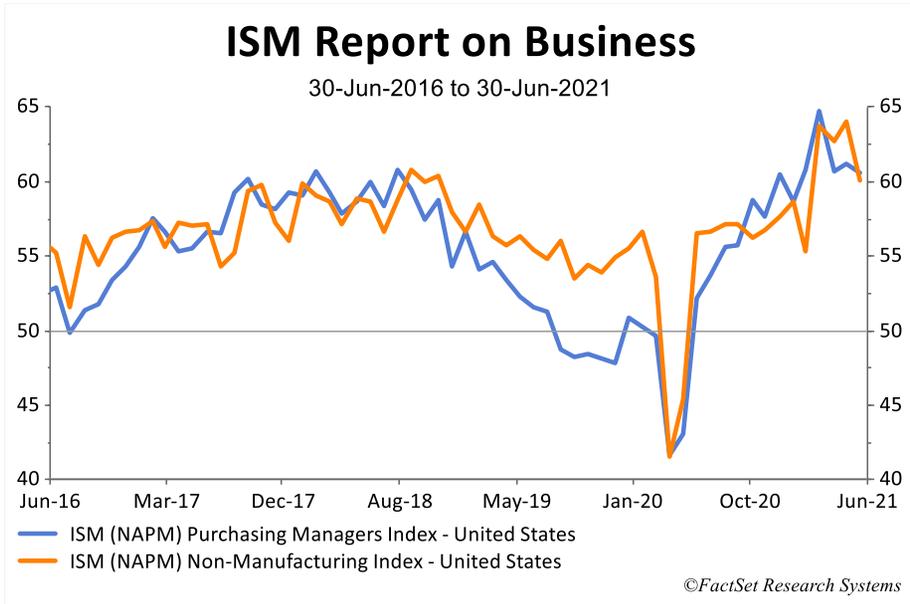


### US Personal Savings Rate





## US and Global Economic Environment

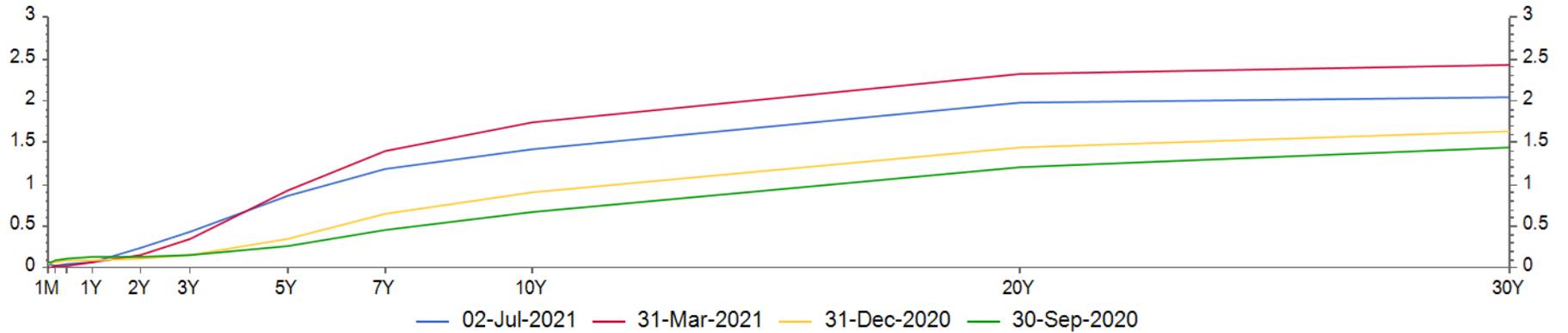


Source: FactSet Prices



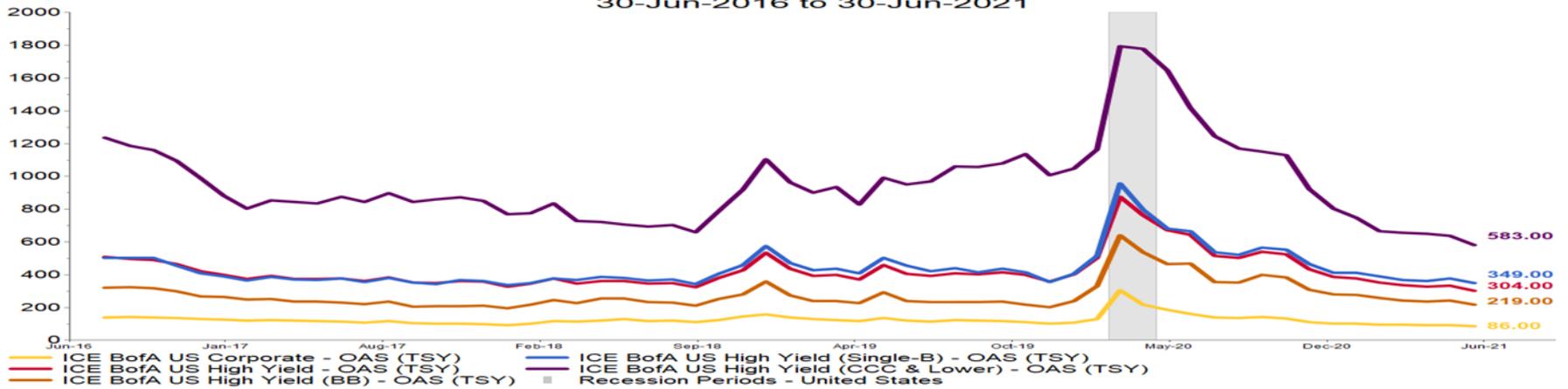
## Market Environment

### United States Treasury Yield Curve



Source: FactSet Interest Rate Database

### Corporate Credit OAS (BofAML Indices) 30-Jun-2016 to 30-Jun-2021





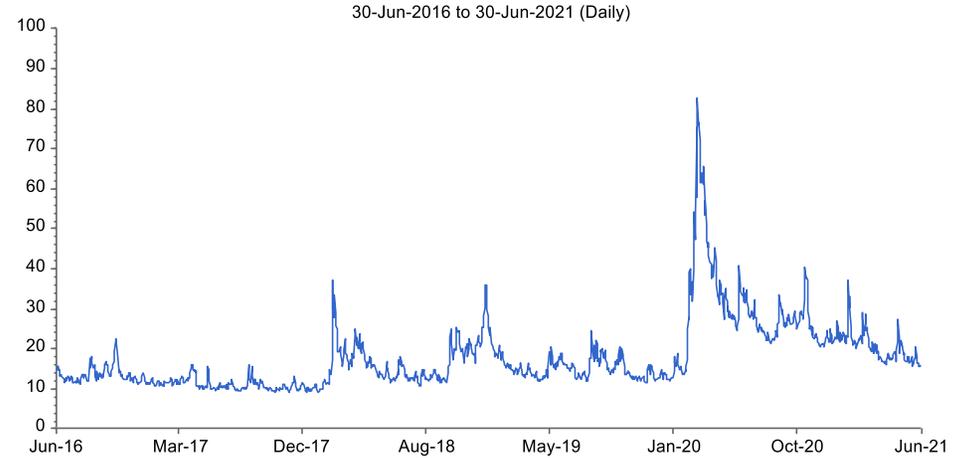
## Market Environment

**Closing Price Fed Nominal Broad Dollar Index**



— Federal Reserve nominal broad effective exchange rate index - United States  
Source: FactSet Prices

**Closing Price CBOE VIX Index**

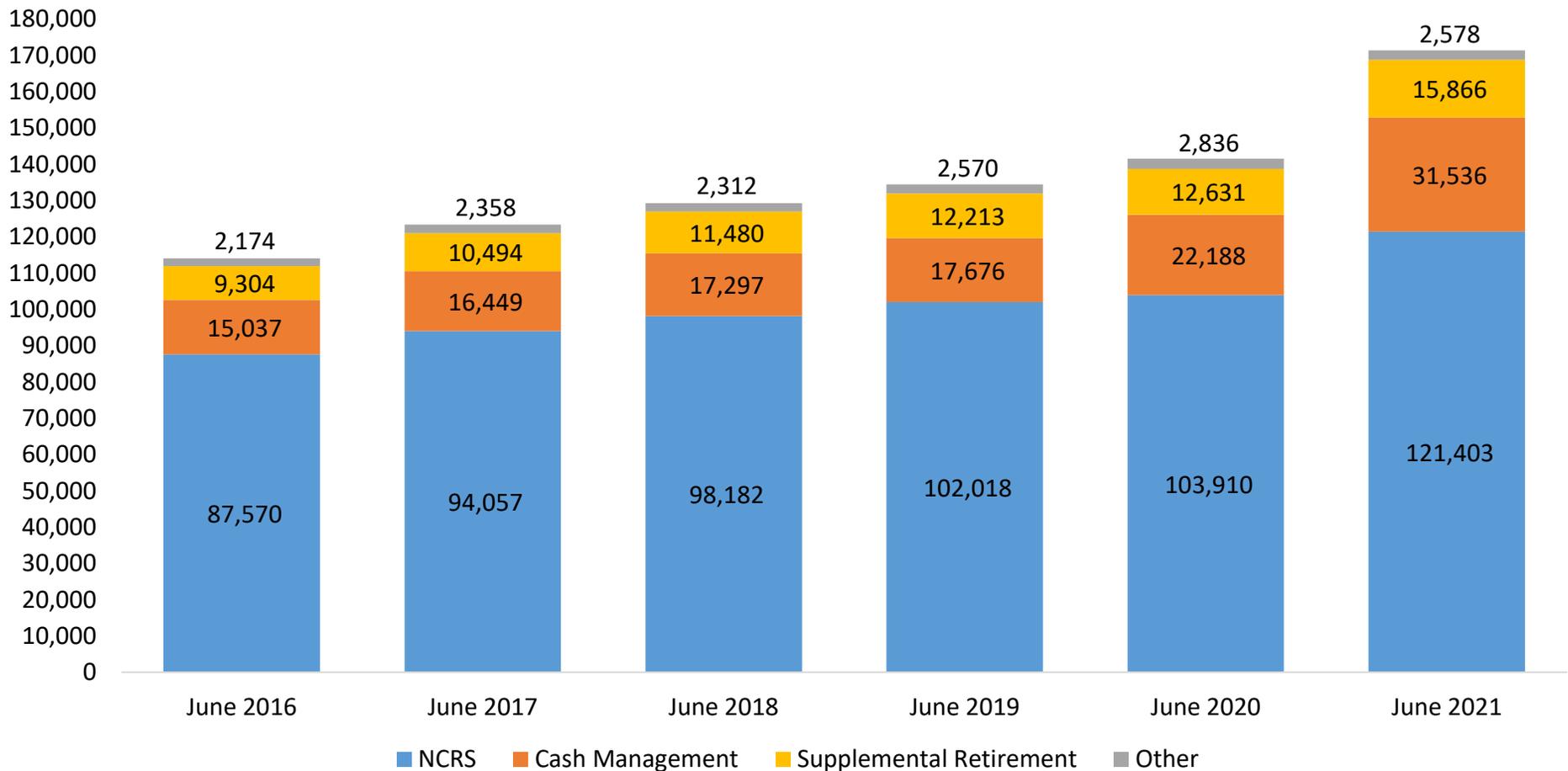


— CBOE Market Volatility Index  
Source: FactSet Prices

Countries	Real GDP YoY		Unemployment		CPI YoY		Countries	Real GDP YoY		Unemployment		CPI YoY	
	Date	Value	Date	Value	Date	Value		Date	Value	Date	Value	Date	Value
<b>U.S.</b>	06/21	12.2	06/21	5.9	06/21	5.4	<b>Asia/Pacific/Latam</b>						
<b>Europe</b>							China	06/21	7.9			06/21	1.1
Germany	06/21	9.2	06/21	5.9	06/21	2.3	India	03/21	1.6				
France	06/21	18.7	06/21	7.3	06/21	1.5	Japan	03/21	-1.6	06/21	2.9	06/21	0.2
U.K.	03/21	-6.1	05/21	4.8	06/21	2.5	Indonesia	03/21	-0.7			06/21	1.3
Italy	06/21	17.3	06/21	9.7	06/21	1.3	Brazil	03/21	1.0			06/21	8.4
Spain	06/21	19.8	06/21	15.1	06/21	2.7	Australia	03/21	1.1	06/21	4.9	06/21	3.8

# Assets Under Management (\$MM)

\$171.4 billion as of June 30, 2021



Note: The Cash Management Program does not include Assets with Fiscal Agent, which are reflected in the Bond Proceeds Fund. These funds, which may have been reported in the Cash Management Program previously, have now been removed for all years shown in this report to more accurately reflect the Cash Management Program balance.



# NCRS Asset Allocation

As of June 30, 2021

	Market Value (\$MM)	%	Target	Range		Relative %	Relative \$ (\$MM)
				Minimum	Maximum		
<b>Growth</b>	<b>61,000</b>	<b>50.25%</b>	<b>58.0%</b>	<b>37.0%</b>	<b>71.0%</b>	<b>-7.75%</b>	<b>(9,413)</b>
Public Equity	43,688	35.99%	42.0%	37.0%	47.0%	-6.01%	(7,301)
Private Equity	7,409	6.10%	6.0%	0.0%	8.75%	0.10%	125
Non Core Real Estate	2,960	2.44%	3.0%	0.0%	8.0%	-0.56%	(683)
Opportunistic Fixed Income	6,943	5.72%	7.0%	0.0%	7.5%	-1.28%	(1,555)
<b>Rates &amp; Liquidity</b>	<b>46,813</b>	<b>38.56%</b>	<b>29.0%</b>	<b>24.0%</b>	<b>42.0%</b>	<b>9.56%</b>	<b>11,606</b>
IG Fixed Income & Cash	33,318	27.44%	28.0%	24.0%	32.0%	-0.56%	(675)
Pension Cash	13,495	11.12%	1.0%	0.0%	10.0%	10.12%	12,281
<b>Inflation Sensitive &amp; Diversifiers</b>	<b>11,305</b>	<b>9.31%</b>	<b>11.0%</b>	<b>4.0%</b>	<b>16.0%</b>	<b>-1.69%</b>	<b>(2,050)</b>
Inflation Sensitive	5,536	4.56%	6.0%	2.0%	7.5%	-1.44%	(1,749)
Core Real Estate	5,769	4.75%	5.0%	2.0%	10.0%	-0.25%	(301)
<b>Multi-Strategy</b>	<b>2,285</b>	<b>1.88%</b>	<b>2.0%</b>	<b>0.0%</b>	<b>4.0%</b>	<b>-0.12%</b>	<b>(143)</b>
<b>Grand Total</b>	<b>121,403</b>	<b>100.00%</b>					



# NCRS Asset Allocation (Unaudited)

## As of August 17, 2021

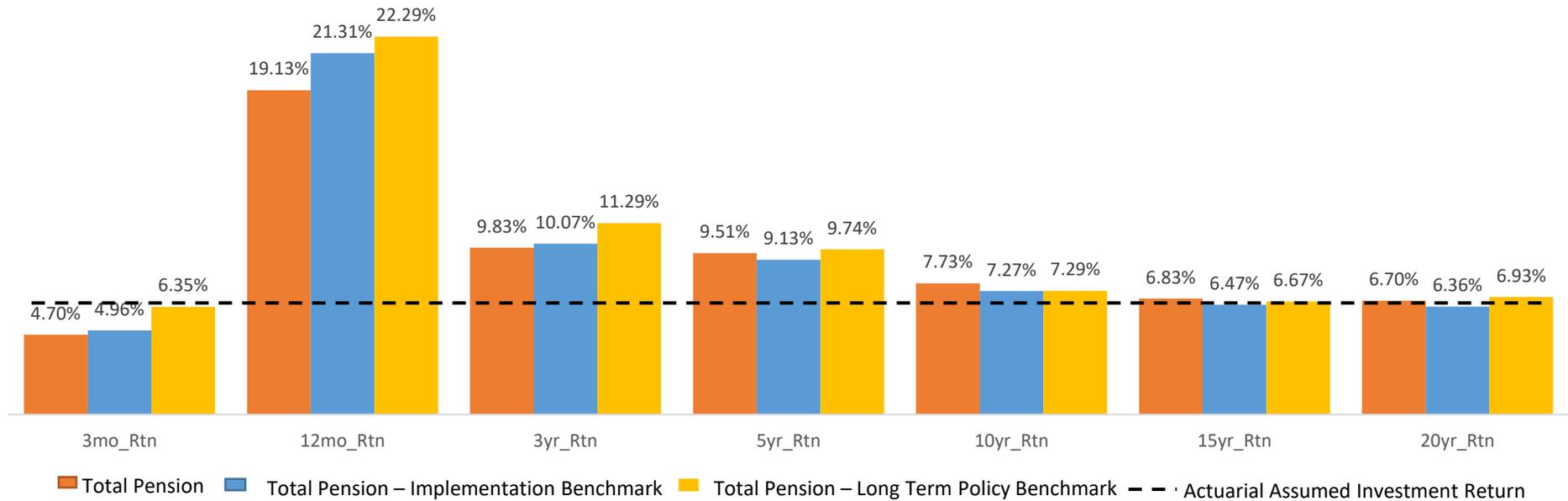
	Market Value (\$MM)	%	Target	Range		Relative %	Relative \$ (\$MM)
				Minimum	Maximum		
<b>Growth</b>	<b>\$61,183</b>	<b>50.21%</b>	<b>58.00%</b>	<b>37.00%</b>	<b>71.00%</b>	<b>-7.79%</b>	<b>(\$9,492)</b>
Public Equity	43,971	36.09%	42.00%	37.00%	47.00%	-5.91%	(\$7,207)
Private Equity	7,402	6.07%	6.00%	0.00%	8.75%	0.07%	\$91
Non Core Real Estate	2,986	2.45%	3.00%	0.00%	8.00%	-0.55%	(\$670)
Opportunistic Fixed Income	6,824	5.60%	7.00%	0.00%	7.50%	-1.40%	(\$1,706)
<b>Rates &amp; Liquidity</b>	<b>47,342</b>	<b>38.85%</b>	<b>29.00%</b>	<b>24.00%</b>	<b>42.00%</b>	<b>9.85%</b>	<b>\$12,005</b>
IG Fixed Income & Cash	33,618	27.59%	28.00%	24.00%	32.00%	-0.41%	(\$501)
Pension Cash	13,724	11.26%	1.00%	0.00%	10.00%	10.26%	\$12,506
<b>Inflation Sensitive &amp; Diversifiers</b>	<b>11,039</b>	<b>9.06%</b>	<b>11.00%</b>	<b>4.00%</b>	<b>16.00%</b>	<b>-1.94%</b>	<b>(\$2,365)</b>
Inflation Sensitive	5,449	4.47%	6.00%	2.00%	7.50%	-1.53%	(\$1,862)
Core Real Estate	5,590	4.59%	5.00%	2.00%	10.00%	-0.41%	(\$503)
<b>Multi-Strategy</b>	<b>2,289</b>	<b>1.88%</b>	<b>2.00%</b>	<b>0.00%</b>	<b>4.00%</b>	<b>-0.12%</b>	<b>(\$148)</b>
<b>Grand Total</b>	<b>\$121,853</b>	<b>100.00%</b>					



# NCRS Total Net Portfolio Return vs. Benchmarks

## As of June 30, 2021

### Annualized Returns



**Notes:**

Actuarial Assumed Investment Return was lowered from 7.0% to 6.5% as of December 31, 2020

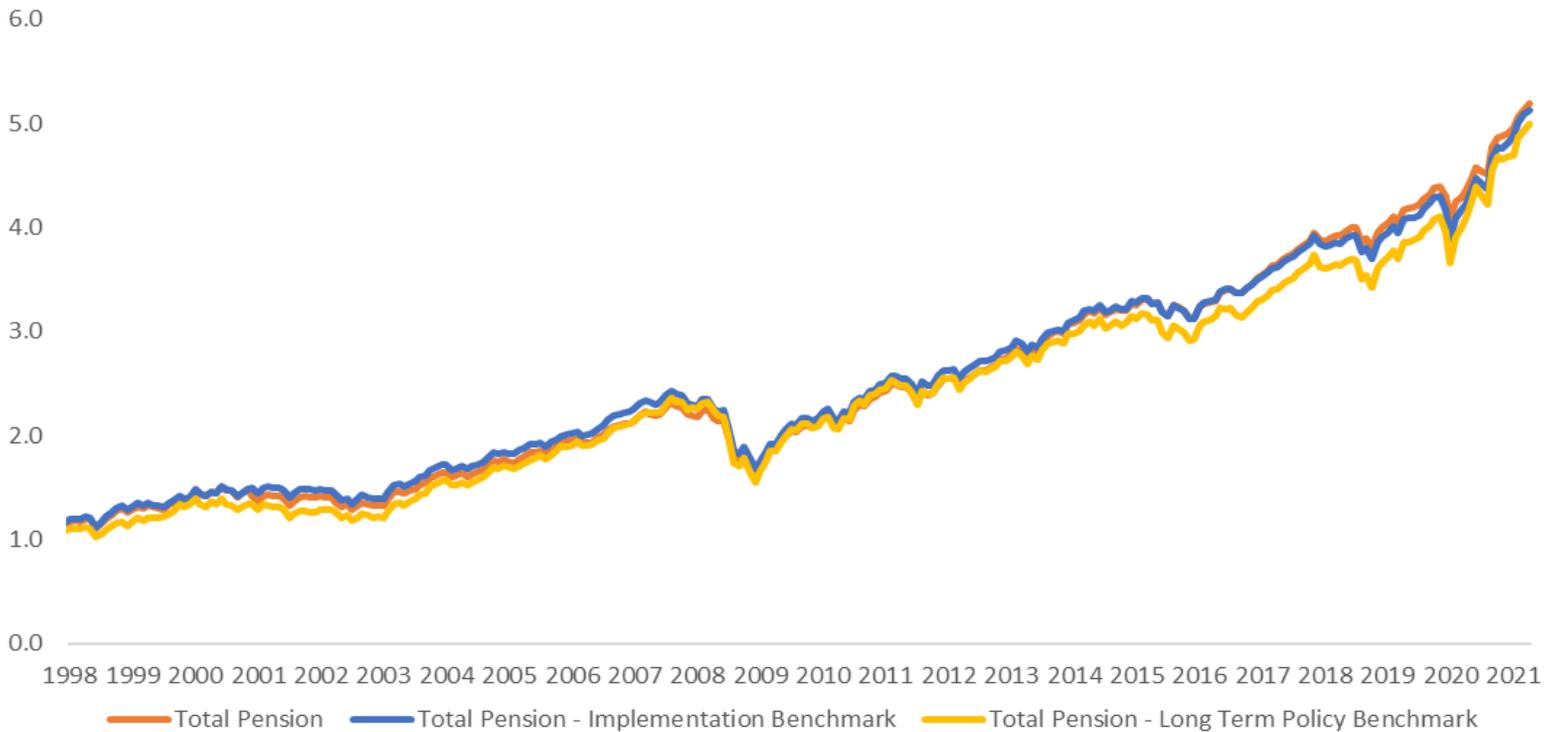
Returns for periods greater than one year are annualized.

*Implementation Benchmark* is a blend of the Asset Class Benchmarks at policy weights. It is currently weighted as follows: 58% Growth Benchmark; 29% Rates & Liquidity Benchmark; 11% Inflation Sensitive & Diversifiers Benchmark; and 2% Multi-Strategy Benchmark.

*Long-Term Policy Benchmark* is comprised of 57% MSCI ACWI IMI Net; 33% BOAML 5+ Years U.S. Treasury Index; 6% Bloomberg Commodity Index; and 4% BOAML 1-3 Years U.S. Inflation-Linked Treasury Index.



# Growth of a Dollar Through June 30, 2021



@FactSet Research Systems

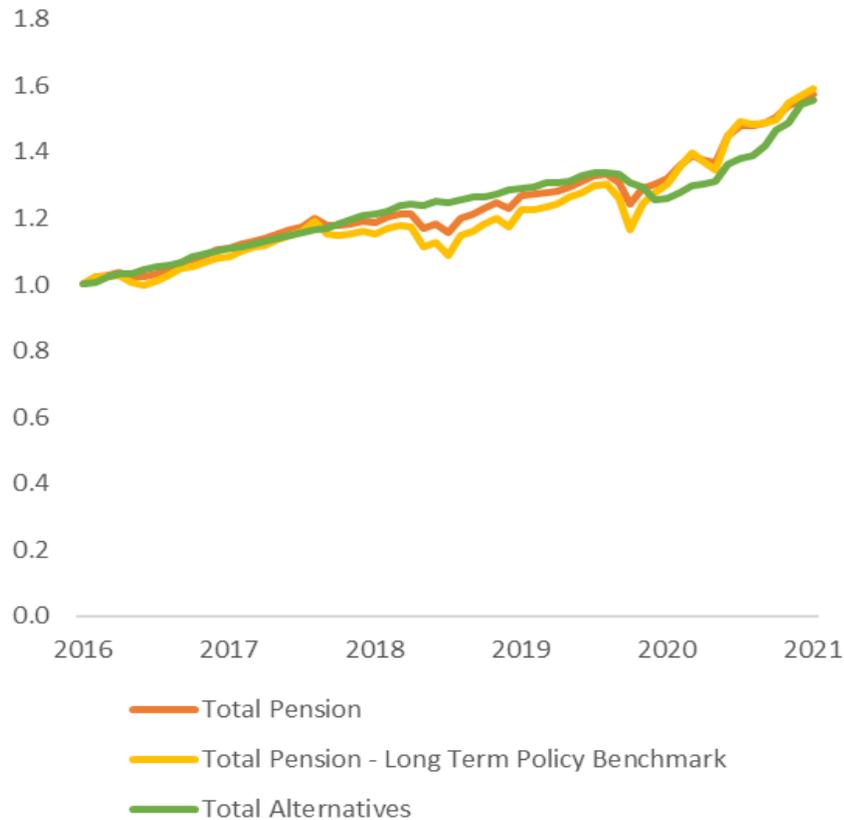
Notes:

Long-Term Policy Benchmark is comprised of 57% MSCI ACWI IMI Net; 33% BOAML 5+ Years U.S. Treasury Index; 6% Bloomberg Commodity Index; and 4% BOAML 1-3 Years U.S. Inflation-Linked Treasury Index.



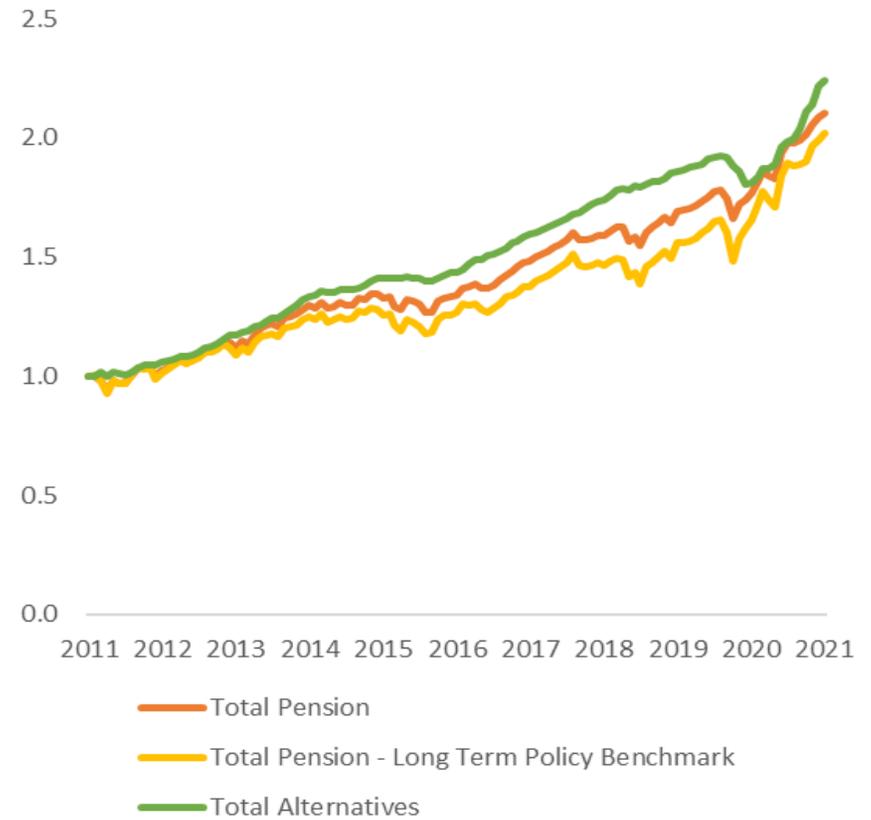
# Growth of a Dollar

5 Years Ending June 30, 2021



@FactSet Research Systems

10 Years Ending June 30, 2021



@FactSet Research Systems

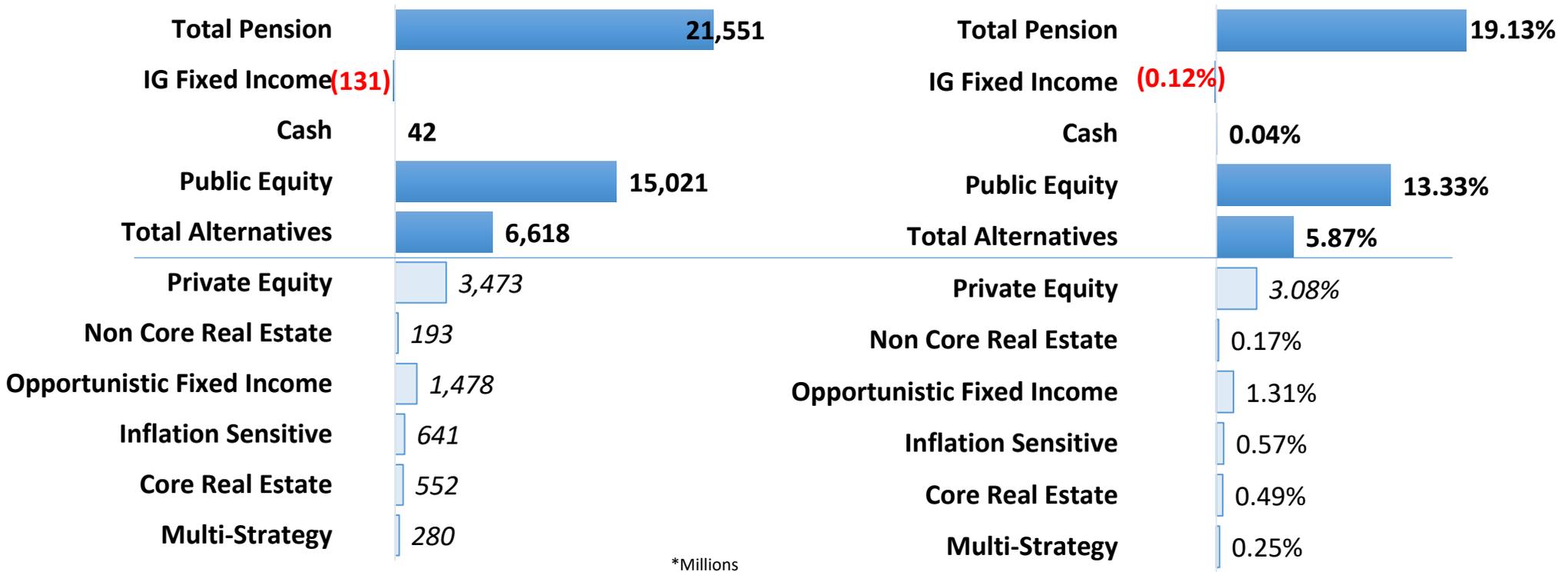
Note: NCRS Alternatives includes the following: Core Real Estate; Inflation Sensitive – Private Natural Resources; Inflation Sensitive – Real Assets and Other Diversifiers; Multi-Strategy Investments; Non-Core Real Estate; Opportunistic Fixed Income; Private Equity; Equity Hedge Strategies; and closed-end Public Natural Resource funds.

# Estimated Contribution to Total Plan Return – 1 Year

## As of June 30, 2021

### Contribution to Total Plan \$ Earnings\*

### Contribution to Total Plan % Returns

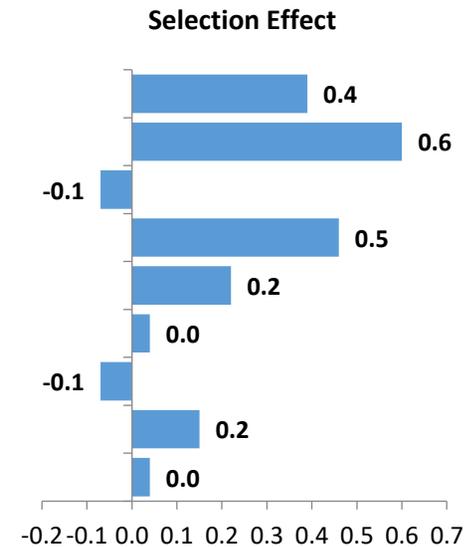
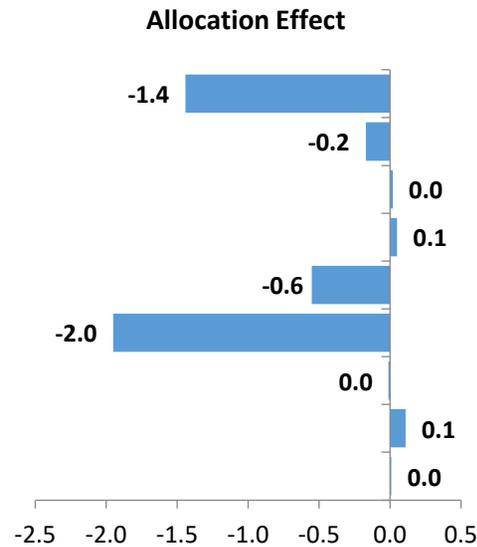
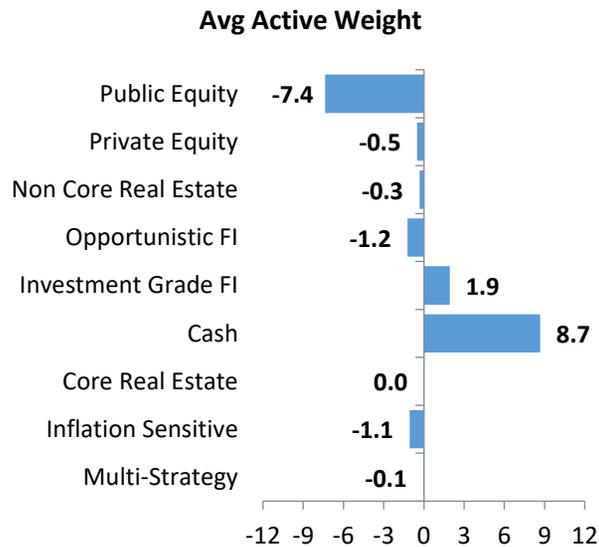
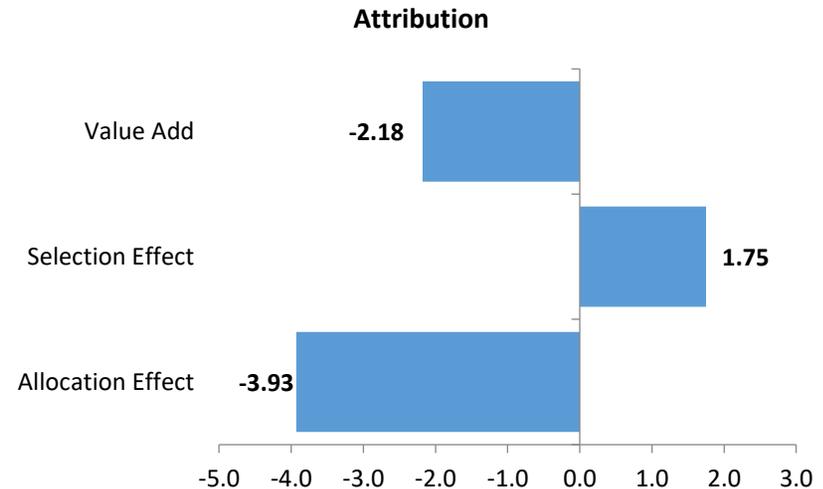
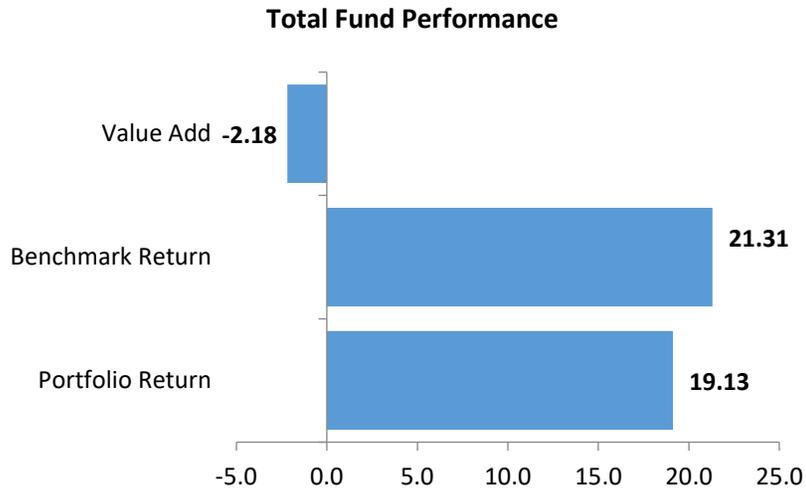


Notes:

- Estimated Contributions are based on average market value and the total return for the period.  
 Contribution to Total Plan \$ Earnings = Average \$ Market Value \* % Total Return for each asset class  
 Contribution to Total Plan % Returns = Average Market Value % weight \* % Total Return for each asset class
- Alternatives for this analysis include the following: Private Equity, Non-Core Real Estate, Opportunistic Fixed Income, Inflation Sensitive, Core Real Estate, and Multi-Strategy investments.

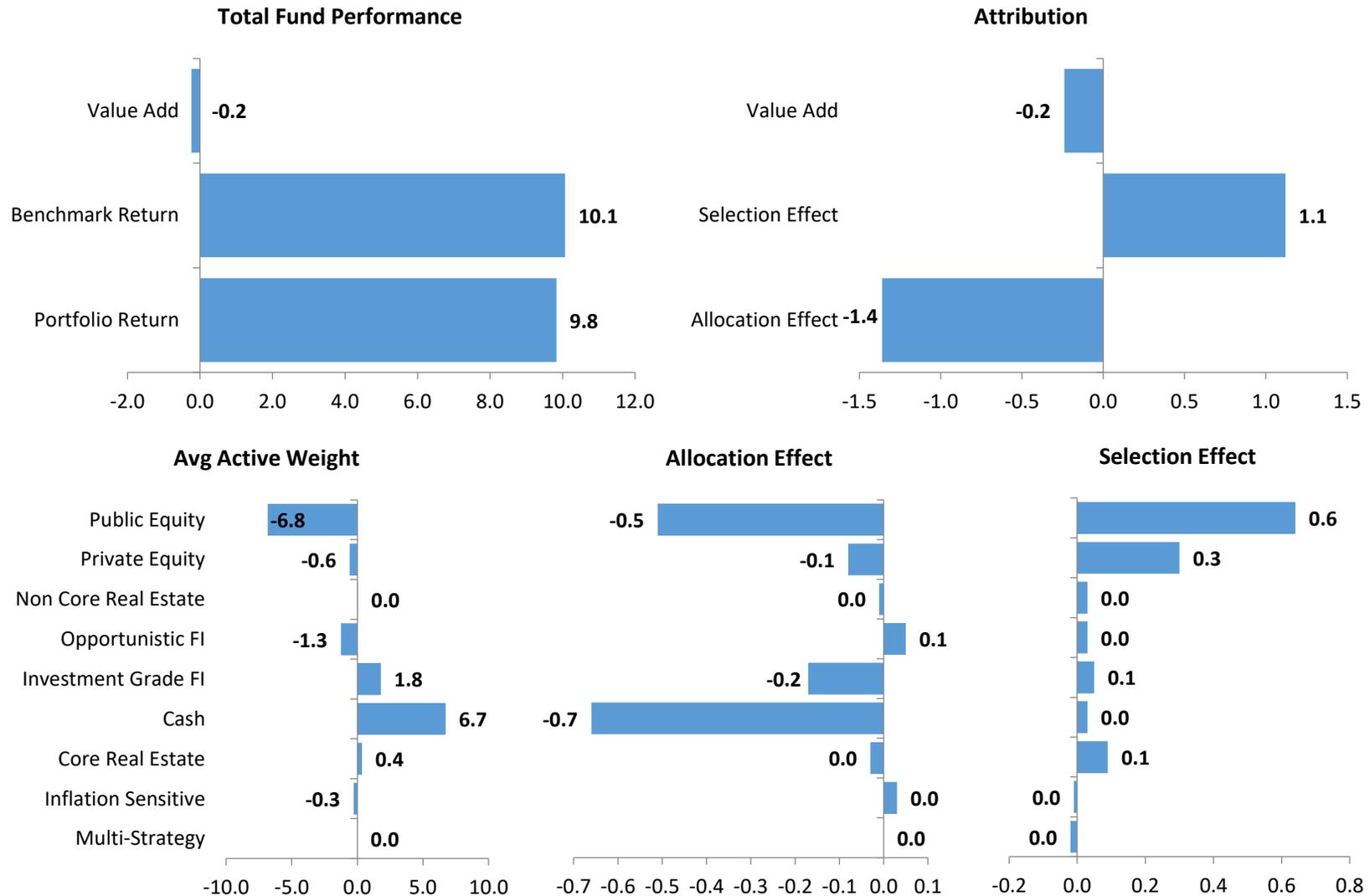
# NCRS Net of Fees Return Attribution

Total Fund vs. Implementation Benchmark: 1 Year Ending June 30, 2021



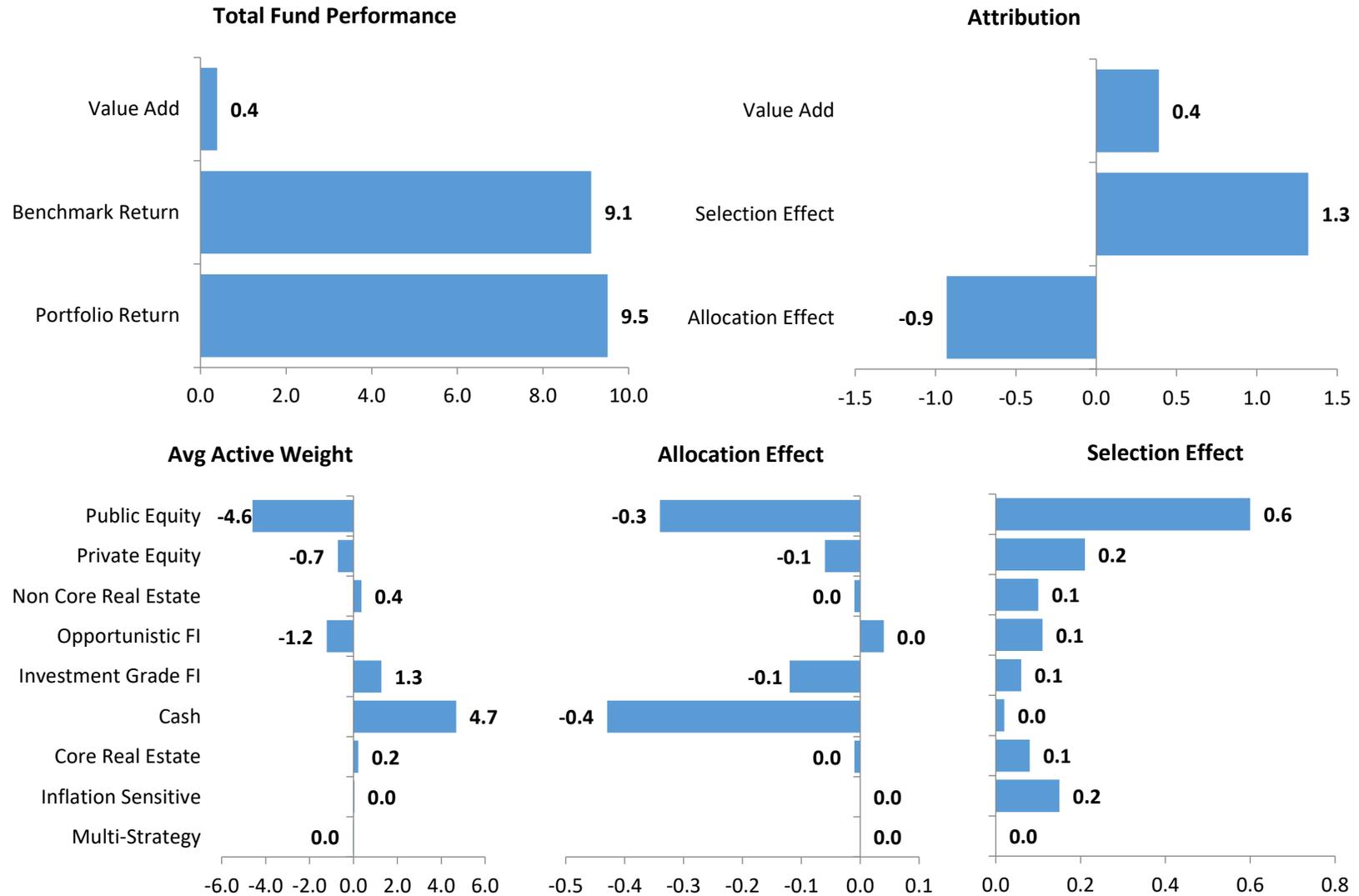
# NCRS Net of Fees Return Attribution

Total Fund vs. Implementation Benchmark: 3 Years Ending June 30, 2021



# NCRS Net of Fees Return Attribution

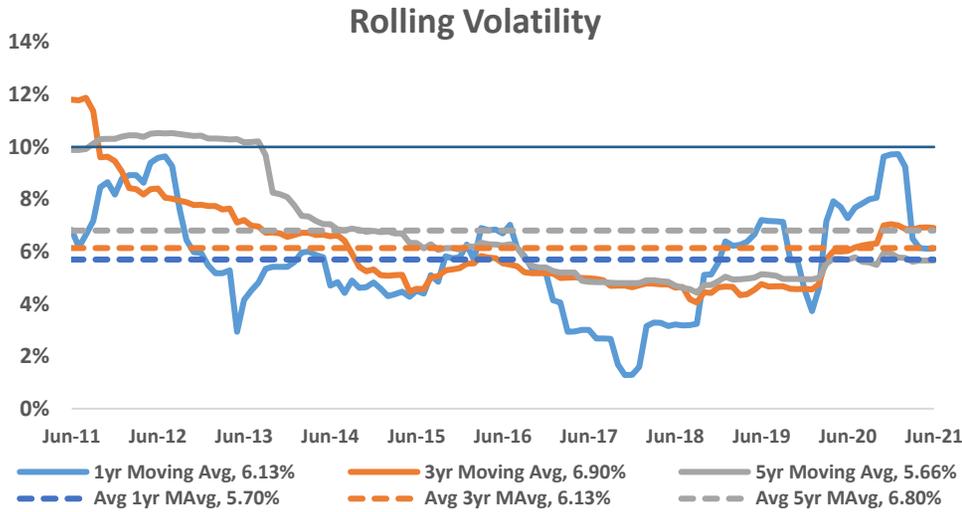
Total Fund vs. Implementation Benchmark: 5 Years Ending June 30, 2021



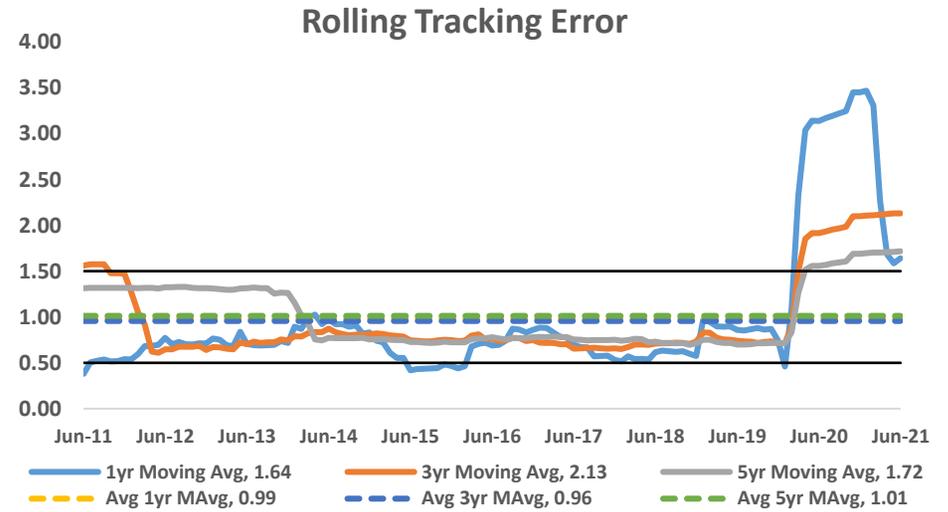


# NCRS Net of Fees Risk Metrics

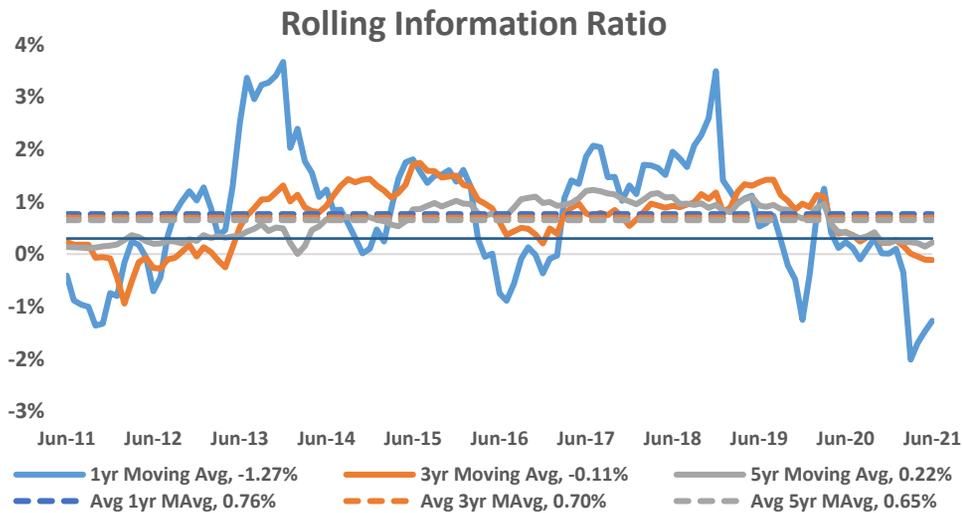
## As of June 30, 2021



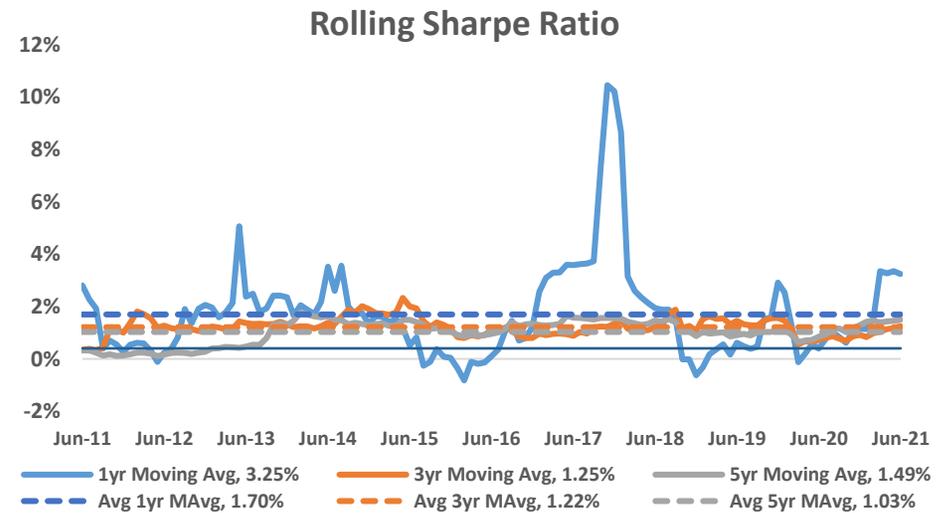
@FactSet Research Systems



@FactSet Research Systems



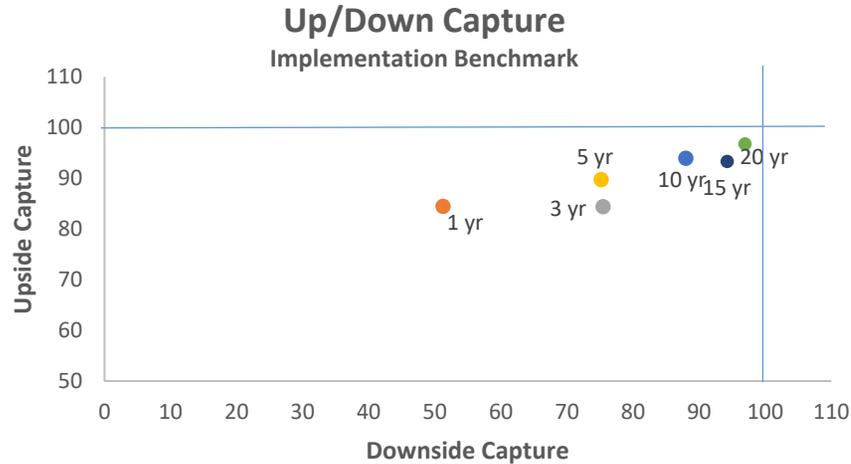
@FactSet Research Systems



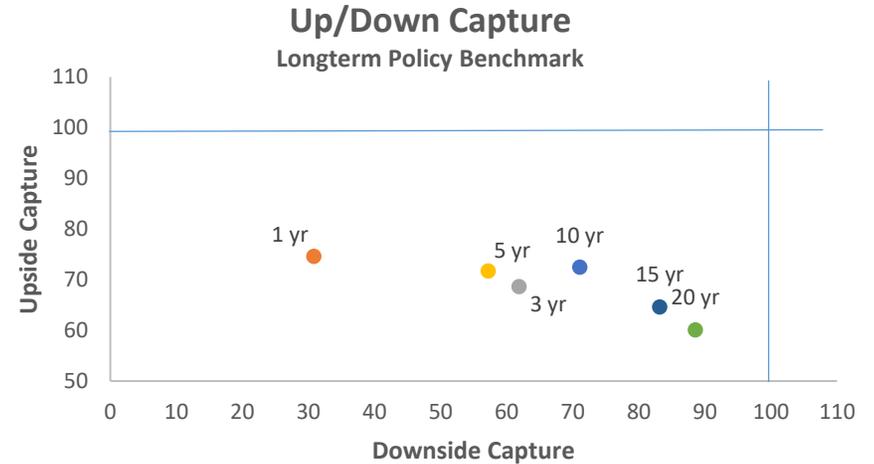
@FactSet Research Systems

# NCRS Net of Fees Risk Metrics

## As of June 30, 2021

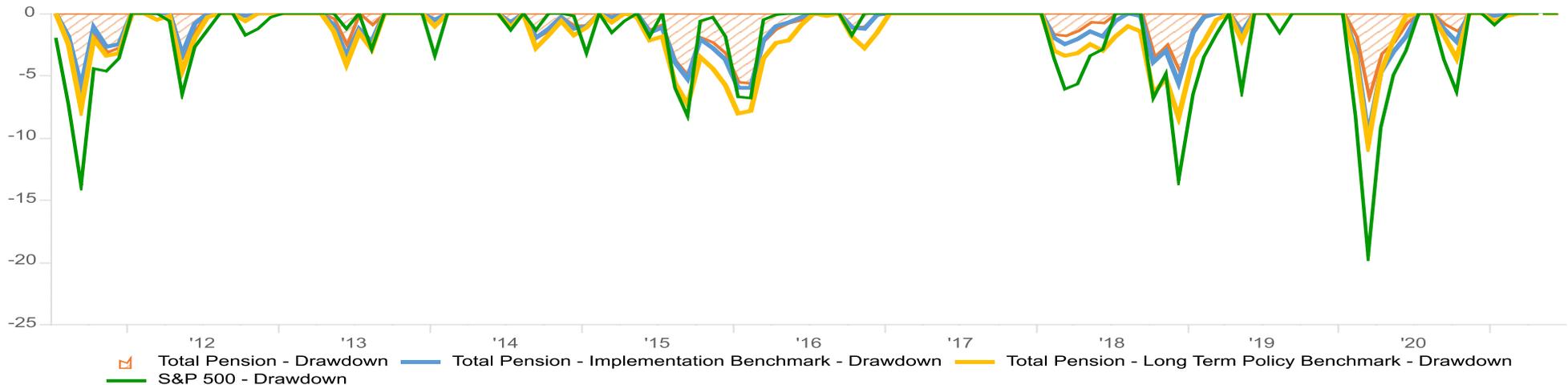


@FactSet Research Systems



@FactSet Research Systems

### Drawdown



@FactSet Research Systems



# NCRS Gross of Fees Return and Risk

BNY Mellon Universe: US Public Funds > \$20B; Data as of June 30, 2021

Returns	1 Year	3 Years	5 Years	10 Years	15 Years	20 Years
25th Percentile	29.99	12.66	12.15	9.44	7.86	7.82
<b>Median Percentile</b>	<b>28.34</b>	<b>11.63</b>	<b>11.25</b>	<b>9.01</b>	<b>7.54</b>	<b>7.56</b>
75th Percentile	24.07	10.75	10.60	8.38	7.30	7.08
<b>NCRS</b>	<b>19.44</b>	<b>10.20</b>	<b>9.96</b>	<b>8.25</b>	<b>7.30</b>	<b>7.07</b>
Percentile Rank (1 = highest performance)	89	95	89	83	77	82

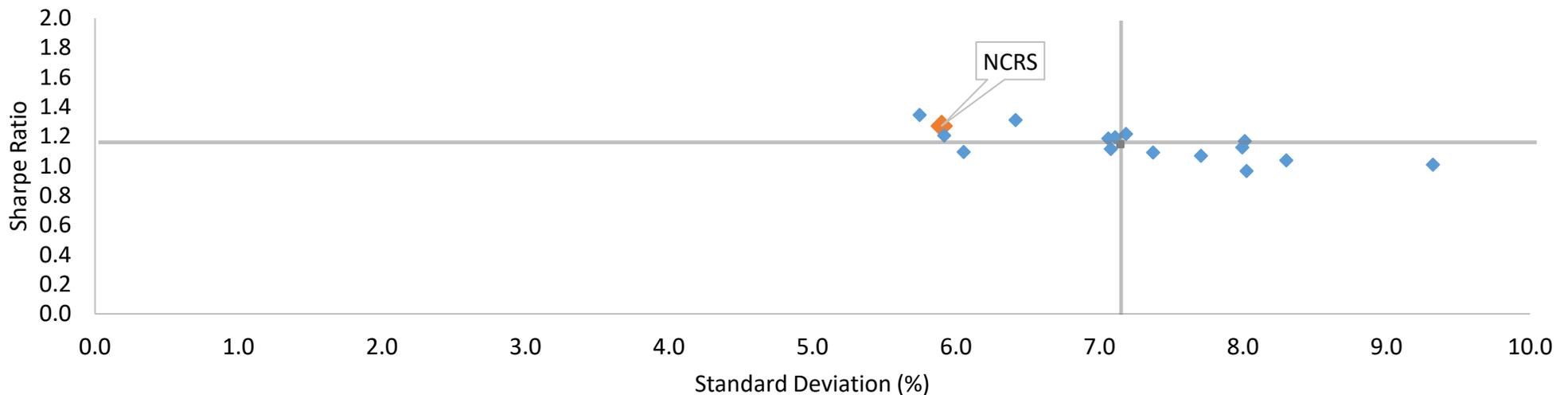
Risk	1 Year	3 Years	5 Years	10 Years	15 Years	20 Years
25th Percentile	7.79	10.32	8.34	8.01	9.44	9.39
<b>Median Percentile</b>	<b>6.87</b>	<b>9.29</b>	<b>7.57</b>	<b>7.15</b>	<b>9.05</b>	<b>8.68</b>
75th Percentile	6.29	7.87	6.52	6.15	8.16	8.19
<b>NCRS</b>	<b>5.87</b>	<b>6.80</b>	<b>5.60</b>	<b>5.90</b>	<b>7.44</b>	<b>7.30</b>
Percentile Rank (1 = highest risk)	95	95	95	89	89	94

# NCRS Gross of Fees Sharpe Ratio

BNY Mellon Universe: US Public Funds > \$20B; Data as of June 30, 2021

Sharpe	1 Year	3 Years	5 Years	10 Years	15 Years	20 Years
25th Percentile	3.94	1.22	1.45	1.21	0.80	0.78
<b>Median Percentile</b>	<b>3.32</b>	<b>1.14</b>	<b>1.32</b>	<b>1.15</b>	<b>0.76</b>	<b>0.75</b>
75th Percentile	3.03	1.03	1.21	1.07	0.70	0.67
<b>NCRS</b>	<b>3.06</b>	<b>1.27</b>	<b>1.52</b>	<b>1.27</b>	<b>0.84</b>	<b>0.79</b>
<b>Percentile Rank</b> (1 = highest performance)	71	6	6	18	12	7

10 Year Plot: Sharpe Ratio vs. Volatility

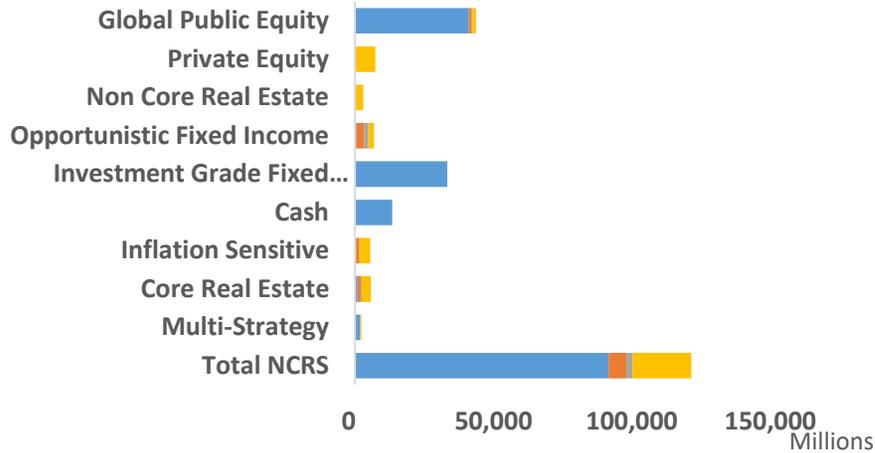


Note: Data shown is gross of fees with the exception of incentive payments, which have been deducted from NAV when applicable.

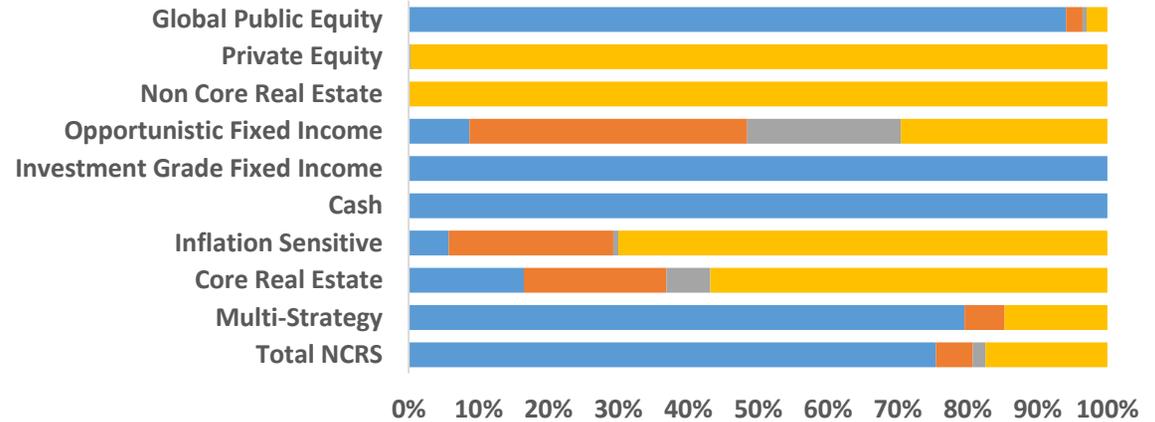
# NCRS Liquidity Profile

## As of June 30, 2021

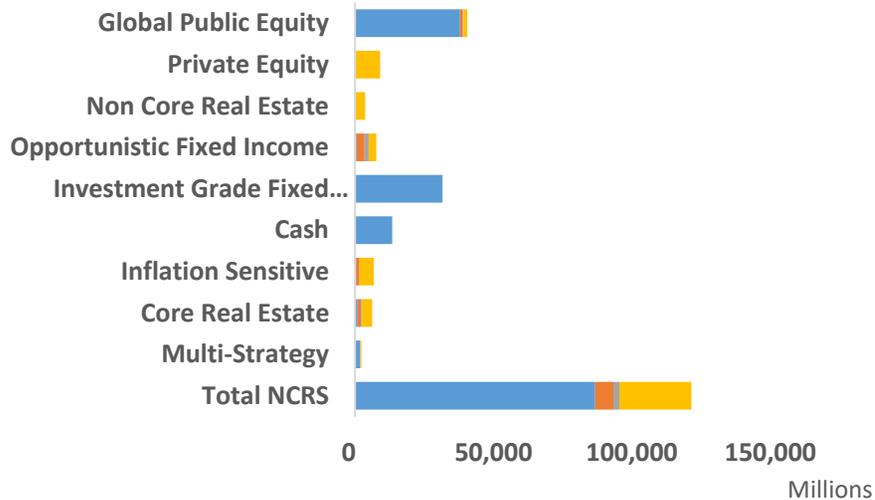
**Liquidity Allocation (\$ Market Value)**



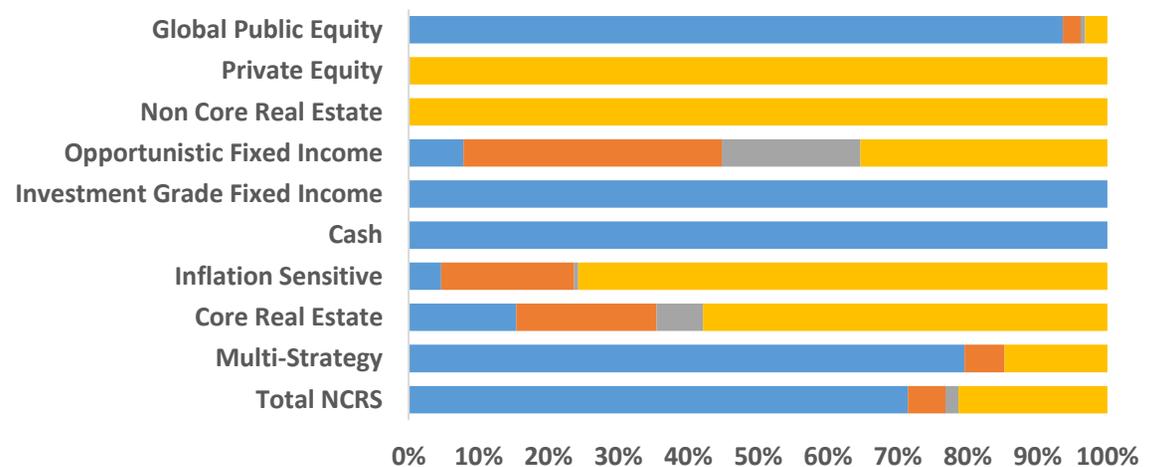
**Liquidity Allocation (% Market Value)**



**Liquidity Allocation (\$ Market Value + Unfunded)**



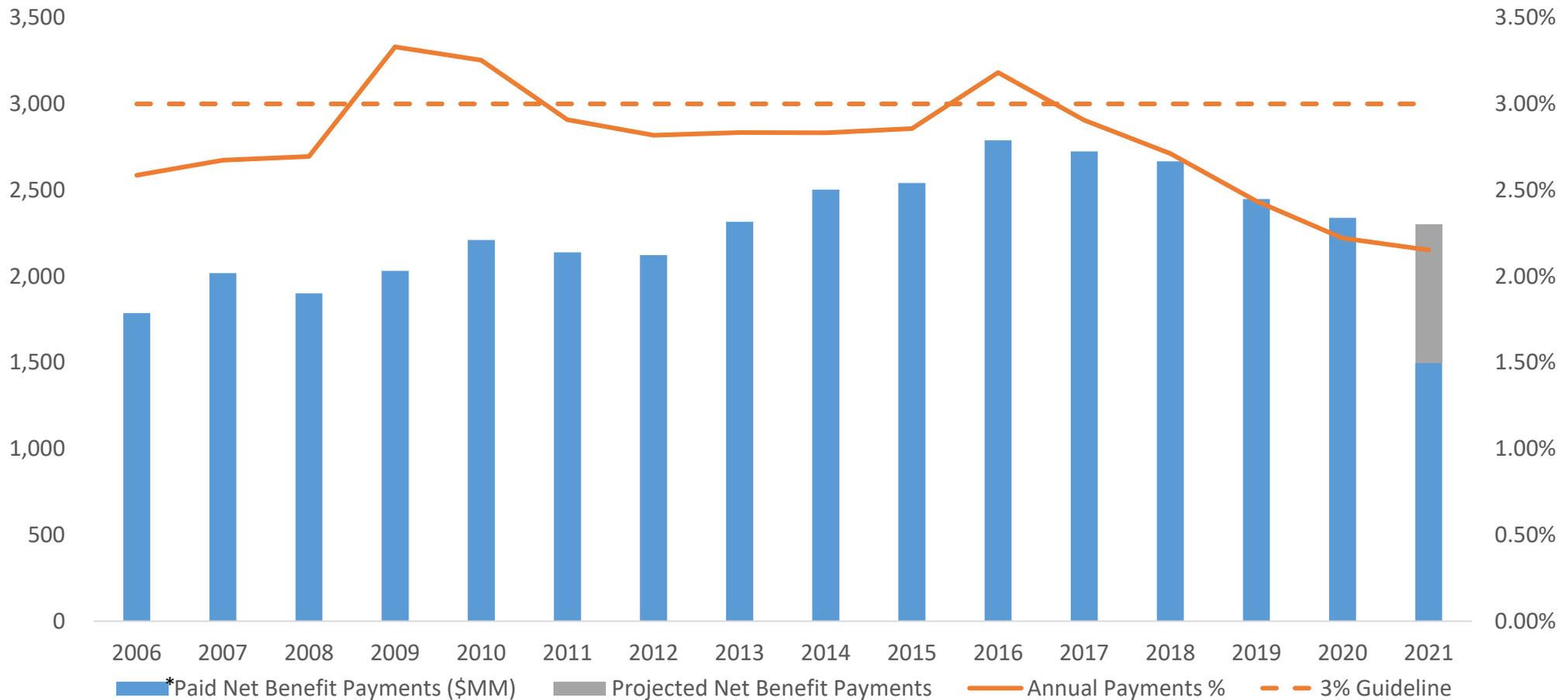
**Liquidity Allocation (% Market Value + Unfunded)**



Note: ■ Level 1 Liquidity = T+3; ■ Level 2 = T+3 to 12 Months; ■ Level 3 = 12 to 24 Months; ■ Level 4 = Greater than 24 Months

# NCRS Liquidity Profile

## Net benefit payments by calendar year

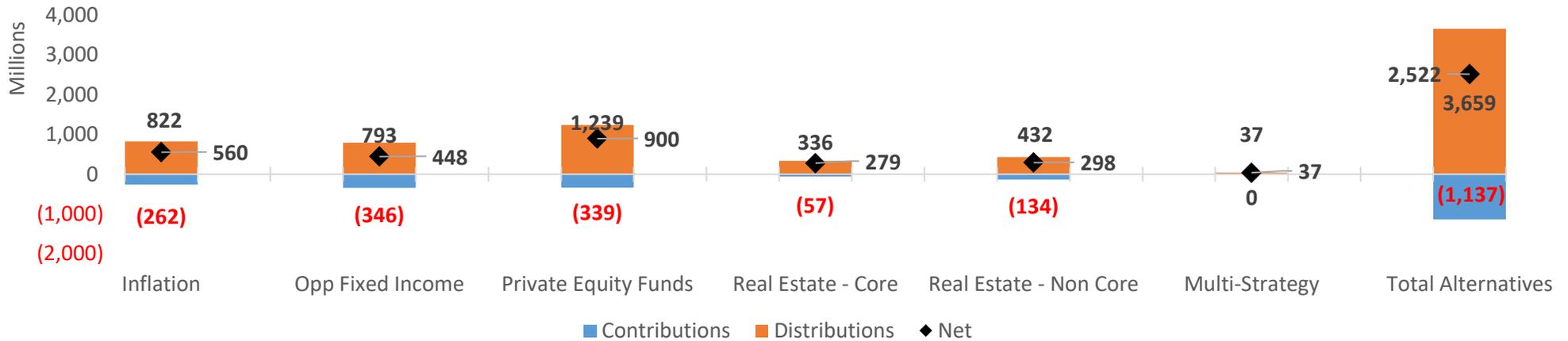


\*Net benefit payments through July 31, 2021

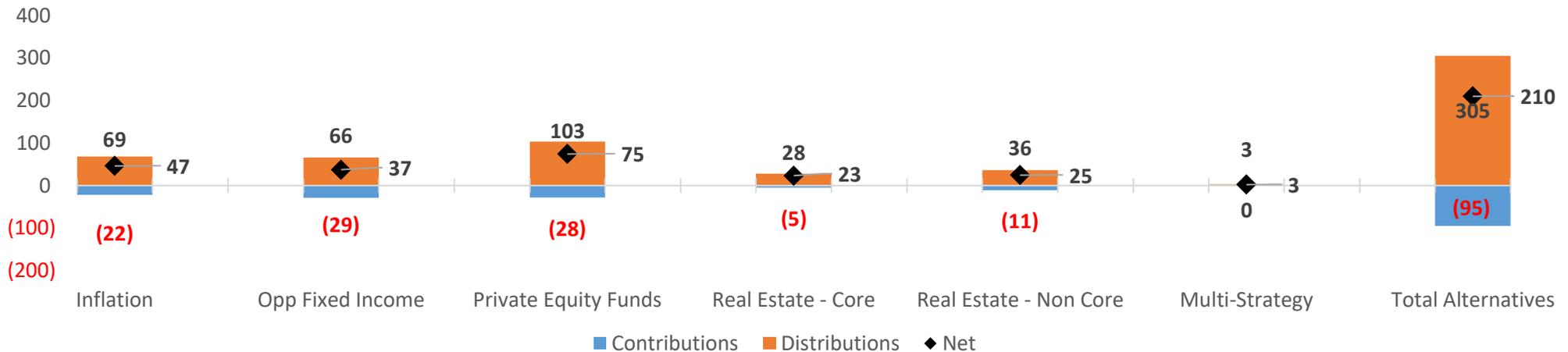
# NCRS Alternatives Liquidity Profile

## Through June 30, 2021

**Prior 12-Months**  
Total Cash Flows by Alternative Asset Class (\$MM)



**Prior 12-Months**  
Average Monthly Cash Flows by Alternative Asset Class (\$MM)

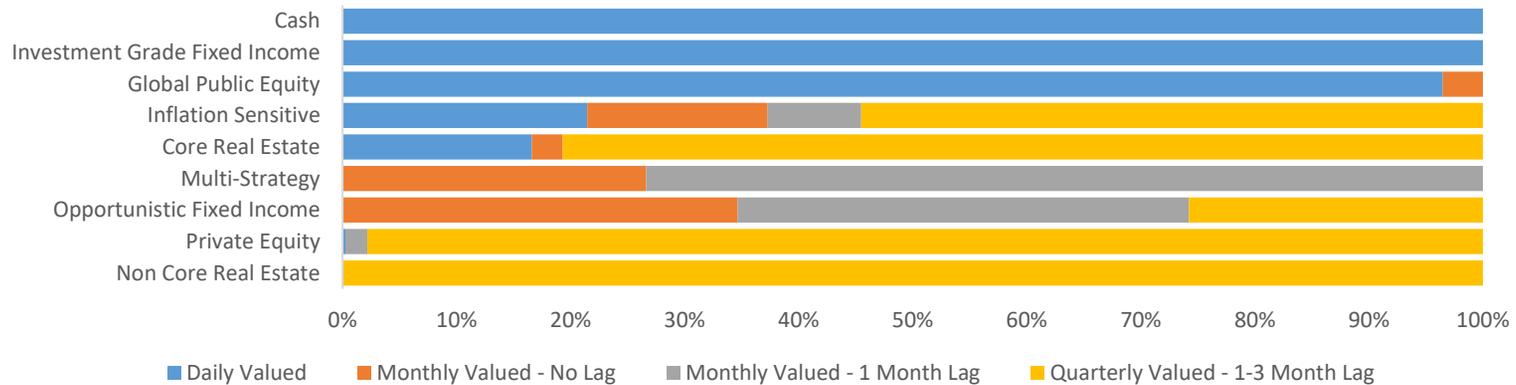




# NCRS Valuation Lag Profile

As of June 30, 2021

## PORTFOLIO VALUATION LAG



## VALUATION LAG BY PORTFOLIO

in Millions





# NCRS Asset Class Net of Fees Performance

## As of June 30, 2021

	Market Value (\$MM)	1 Year	3 Years	5 Years	10 Years	15 Years	20 Years
<b>Growth</b>	<b>\$61,000</b>	<b>39.46</b>	<b>14.96</b>	<b>14.79</b>	<b>10.71</b>	<b>7.92</b>	<b>7.33</b>
Benchmark <sup>1</sup>		36.51	13.19	12.92	9.27	7.06	6.52
<b>Public Equity</b>	<b>\$43,688</b>	<b>41.87</b>	<b>16.10</b>	<b>15.95</b>	<b>10.97</b>	<b>8.24</b>	<b>7.56</b>
Benchmark <sup>2</sup>		40.65	14.12	14.17	9.71	7.36	6.62
<b>Private Equity</b>	<b>\$7,409</b>	<b>58.54</b>	<b>22.08</b>	<b>18.35</b>	<b>13.47</b>	<b>10.82</b>	<b>7.54</b>
Benchmark <sup>3</sup>		45.72	16.28	14.33	11.79	10.89	10.51
<b>Non-Core Real Estate</b>	<b>\$2,960</b>	<b>6.90</b>	<b>5.63</b>	<b>8.71</b>	<b>11.11</b>	<b>5.38</b>	<b>5.99</b>
Benchmark <sup>4</sup>		9.27	4.86	6.15	7.82	3.93	6.55
<b>Opportunistic Fixed Income</b>	<b>\$6,943</b>	<b>24.65</b>	<b>6.50</b>	<b>7.53</b>	<b>6.17</b>	<b>6.38</b>	<b>-</b>
Benchmark <sup>5</sup>		16.81	5.93	5.51	2.95	1.93	-
<b>Rates &amp; Liquidity</b>	<b>\$46,813</b>	<b>-0.18</b>	<b>5.43</b>	<b>3.11</b>	<b>4.09</b>	<b>5.43</b>	<b>5.62</b>
Benchmark <sup>6</sup>		-0.99	5.95	3.32	4.32	5.35	5.51
<b>IG Fixed Income</b>	<b>\$33,318</b>	<b>-0.42</b>	<b>6.28</b>	<b>3.58</b>	<b>4.37</b>	<b>5.62</b>	<b>5.76</b>
Benchmark <sup>7</sup>		-1.03	6.12	3.39	4.39	5.40	5.54
<b>Cash</b>	<b>\$13,495</b>	<b>0.39</b>	<b>1.50</b>	<b>1.37</b>	<b>-</b>	<b>-</b>	<b>-</b>
Benchmark <sup>8</sup>		0.02	1.21	1.09	0.58	-	-
<b>Inflation Sensitive &amp; Diversifiers</b>	<b>\$11,305</b>	<b>11.55</b>	<b>4.44</b>	<b>6.14</b>	<b>3.73</b>	<b>2.60</b>	<b>4.06</b>
Benchmark <sup>9</sup>		10.65	3.82	4.24	3.70	1.88	3.88
<b>Inflation Sensitive</b>	<b>\$5,536</b>	<b>12.56</b>	<b>2.68</b>	<b>5.22</b>	<b>0.71</b>	<b>1.05</b>	<b>3.16</b>
Benchmark <sup>10</sup>		9.67	2.83	2.98	-0.08	2.37	3.52
<b>Core Real Estate</b>	<b>\$5,769</b>	<b>10.55</b>	<b>6.34</b>	<b>7.14</b>	<b>8.19</b>	<b>5.46</b>	<b>6.22</b>
Benchmark <sup>11</sup>		11.77	4.95	5.72	8.60	5.50	6.64
<b>Multi-Strategy</b>	<b>\$2,285</b>	<b>13.93</b>	<b>3.13</b>	<b>5.70</b>	<b>7.11</b>	<b>5.22</b>	<b>-</b>
Benchmark <sup>12</sup>		12.14	3.81	5.85	6.23	5.74	-
<b>Total Pension Plan</b>	<b>\$121,403</b>	<b>19.13</b>	<b>9.83</b>	<b>9.51</b>	<b>7.73</b>	<b>6.83</b>	<b>6.70</b>
Implementation Benchmark <sup>13</sup>		21.31	10.07	9.13	7.27	6.47	6.36
Long-Term Policy Benchmark <sup>14</sup>		22.29	11.29	9.74	7.29	6.67	6.93



# NCRS Calendar Year Asset Class Return Diversification

## As of June 30, 2021

2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Public Equity 17.59%	Public Equity 26.27%	Non-Core Real Estate 19.45%	Non-Core Real Estate 14.84%	Non-Core Real Estate 11.73%	Public Equity 24.44%	Private Equity 18.32%	Public Equity 27.91%	Public Equity 22.23%	Private Equity 30.73%
Multi-Strategy 14.70%	Multi-Strategy 22.61%	Private Equity 14.02%	Private Equity 9.20%	Public Equity 7.33%	Multi-Strategy 13.58%	Non-Core Real Estate 13.32%	Total Pension 14.88%	Private Equity 18.86%	Opportunistic Fixed Income 11.65%
Opportunistic Fixed Income 13.95%	Opportunistic Fixed Income 16.56%	Core Real Estate 10.41%	Core Real Estate 8.28%	Inflation Sensitive 7.19%	Total Pension 13.53%	Inflation Sensitive 6.88%	Multi-Strategy 14.82%	Total Pension 11.30%	Public Equity 11.57%
Core Real Estate 13.67%	Non-Core Real Estate 12.88%	IG Fixed Income & Cash 8.51%	Multi-Strategy 0.85%	Opportunistic Fixed Income 7.09%	Non-Core Real Estate 12.40%	Opportunistic Fixed Income 5.69%	Core Real Estate 10.71%	IG Fixed Income & Cash 9.34%	Inflation Sensitive 6.75%
Total Pension 11.84%	Total Pension 12.28%	Total Pension 6.19%	Pension Cash 0.58%	Core Real Estate 6.68%	Private Equity 11.95%	Core Real Estate 5.67%	IG Fixed Income & Cash 10.33%	Opportunistic Fixed Income 2.85%	Total Pension 6.51%
Non-Core Real Estate 7.78%	Private Equity 11.72%	Public Equity 3.68%	Total Pension 0.29%	Total Pension 6.26%	Core Real Estate 10.12%	Pension Cash 1.88%	Non-Core Real Estate 9.93%	Pension Cash 1.06%	Core Real Estate 6.23%
IG Fixed Income & Cash 7.29%	Core Real Estate 11.28%	Opportunistic Fixed Income 3.40%	IG Fixed Income & Cash 0.28%	Private Equity 6.05%	Inflation Sensitive 7.53%	IG Fixed Income & Cash -0.57%	Private Equity 8.15%	Non-Core Real Estate 0.45%	Multi-Strategy 5.07%
Private Equity 5.74%	Inflation Sensitive -1.32%	Multi-Strategy 2.69%	Public Equity -1.26%	Multi-Strategy 6.00%	Opportunistic Fixed Income 7.05%	Total Pension -1.47%	Opportunistic Fixed Income 3.61%	Core Real Estate -0.13%	Non-Core Real Estate 3.64%
Inflation Sensitive 1.06%	IG Fixed Income & Cash -3.49%	Pension Cash 0.45%	Opportunistic Fixed Income -2.61%	IG Fixed Income & Cash 3.24%	IG Fixed Income & Cash 4.42%	Multi-Strategy -4.79%	Pension Cash 2.20%	Inflation Sensitive -3.50%	Pension Cash 0.10%
		Inflation Sensitive -0.65%	Inflation Sensitive -9.05%	Pension Cash 0.98%	Pension Cash 1.12%	Public Equity -9.32%	Inflation Sensitive 2.09%	Multi-Strategy -4.13%	IG Fixed Income & Cash -1.98%



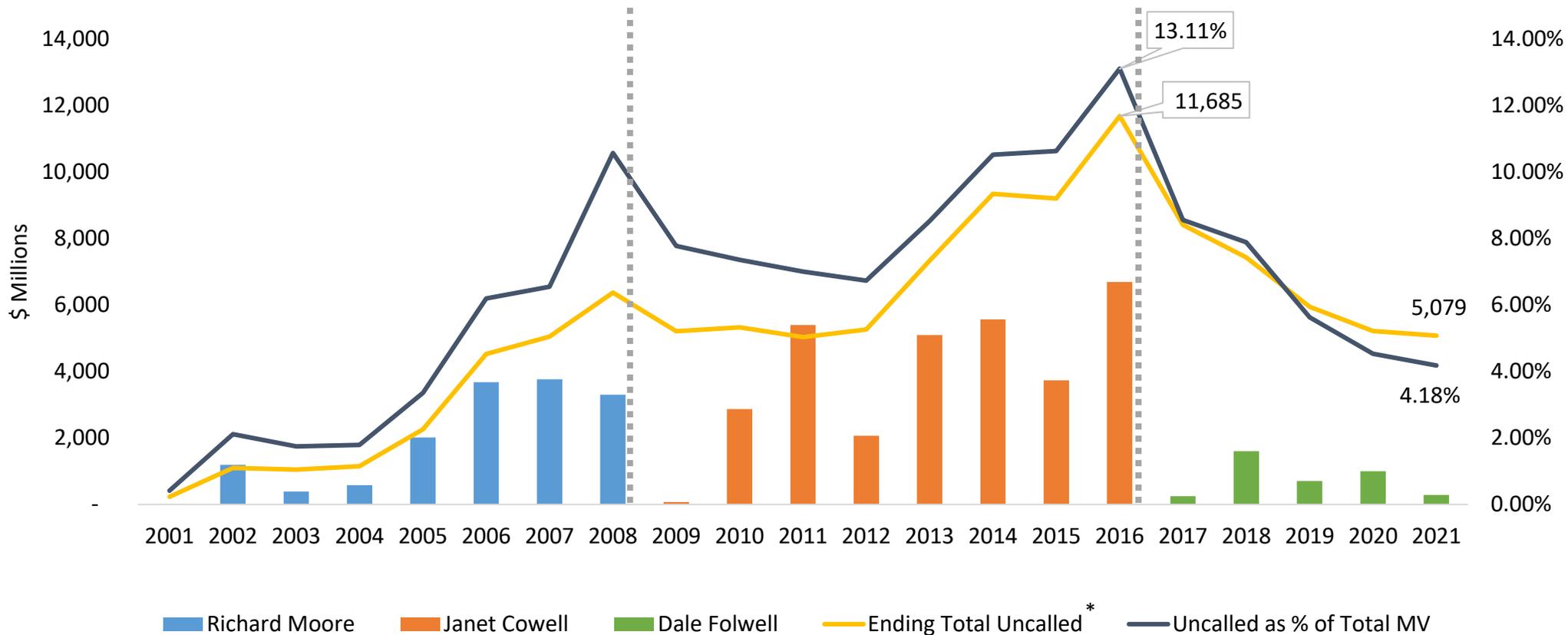
# New, Incremental, & Unfunded Investment Commitments

Since May 26<sup>th</sup> IAC Meeting As of June 30, 2021

<u>Fund Name</u>	<u>Firm Name</u>	<u>New or Incremental Commitment (\$MM)</u>	<u>Closing Date</u>
<b>Public Equity</b>			
None			
<b>Private Equity</b>			
None			
<b>Non-Core Real Estate</b>			
None			
<b>Opportunistic Fixed Income</b>			
None			
<b>Inflation Sensitive</b>			
None			
<b>Core Real Estate</b>			
Spring Creek Towers	Rockpoint	182	Aug 10
<b>Multi-Strategy</b>			
None			

<u>Asset Class</u>	<u>Unfunded Commitments (\$MM)</u>
Public Equity	0
Private Equity	1,663
Non-Core Real Estate	744
Opportunistic Fixed Income	766
Inflation Sensitive	1,312
Core Real Estate	412
Multi Strategy	0
<b>Total</b>	<b>4,897</b>

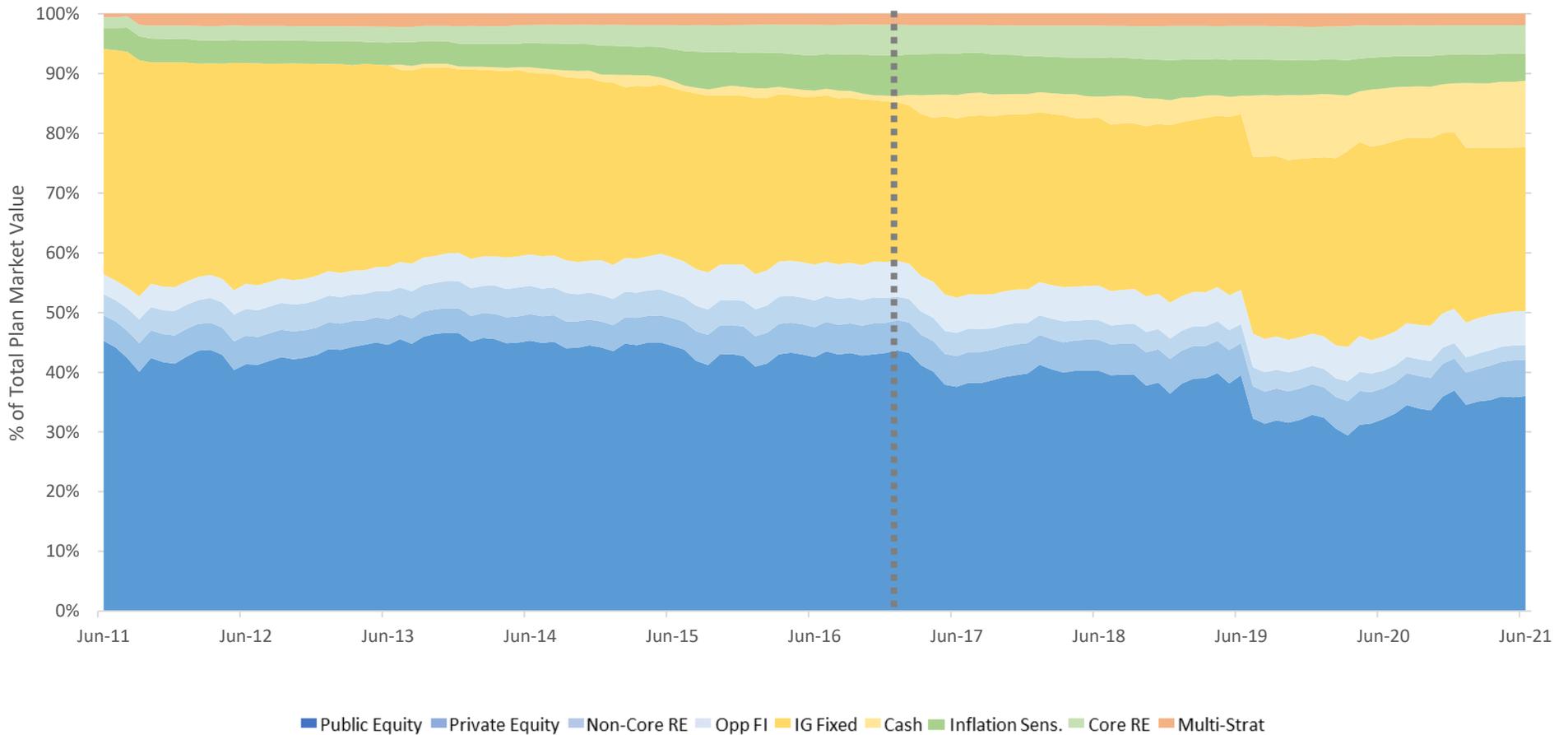
# New and Total Unfunded Private Asset Class Commitments By Calendar Year of Closing



\*Total uncalled commitments through August 10, 2021



# Asset Allocation History as of June 30, 2021





# Exited Investments

## Since May 26<sup>th</sup> IAC Meeting

<u>Fund Name</u>	<u>Redemption Amount (\$MM)</u>	<u>Redemption Effective</u>
<b>Public Equity</b>		
None		
<b>Private Equity</b>		
None		
<b>Non-Core Real Estate</b>		
None		
<b>Opportunistic Fixed Income</b>		
None		
<b>Inflation Sensitive</b>		
None		
<b>Core Real Estate</b>		
JP Morgan Strategic Prop Fund	156	June 30, 2021
<b>Multi Strategy</b>		
None		



# Top 20 Investment Managers

## As of June 30, 2021

	<b>Manager</b>	<b>Market Value (\$)</b>	<b>Uncalled (\$)</b>	<b>% MV</b>	<b>% MV Cum.</b>
<b>1</b>	Internal Fixed Income	46,813,155,525	-	38.6%	38.6%
<b>2</b>	Internal Equity	17,251,819,293	-	14.2%	52.8%
<b>3</b>	BlackRock, Inc.	9,965,257,796	-	8.2%	61.0%
<b>4</b>	Baillie Gifford	5,101,475,749	-	4.2%	65.2%
<b>5</b>	Wellington Management	3,506,273,573	-	2.9%	68.1%
<b>6</b>	Mondrian Investment Partners Limited	3,018,829,831	-	2.5%	70.6%
<b>7</b>	Rockwood Capital	2,745,124,390	157,201,883	2.3%	72.8%
<b>8</b>	Walter Scott & Partners	2,739,654,549	-	2.3%	75.1%
<b>9</b>	Blackstone Group	2,582,151,129	1,060,604,157	2.1%	77.2%
<b>10</b>	Gladius Capital Management LP	1,950,427,941	-	1.6%	78.8%
<b>11</b>	Angelo, Gordon & Co.	1,807,684,403	49,036,361	1.5%	80.3%
<b>12</b>	ValueAct Capital	1,288,522,381	-	1.1%	81.4%
<b>13</b>	Landmark Partners, Inc.	1,224,690,527	1,124,677,425	1.0%	82.4%
<b>14</b>	HPS Investment Partners, LLC	990,546,155	194,971,913	0.8%	83.2%
<b>15</b>	DoubleLine Capital LP	867,212,748	-	0.7%	83.9%
<b>16</b>	Franklin Templeton Investments	821,666,024	-	0.7%	84.6%
<b>17</b>	Earnest Partners	817,086,368	-	0.7%	85.2%
<b>18</b>	LBA Realty	780,091,432	9,900,990	0.6%	85.9%
<b>19</b>	ARCH Venture Partners	732,378,106	1,500,000	0.6%	86.5%
<b>20</b>	Brigade Capital Management	709,792,054	-	0.6%	87.1%
	89 Remaining Managers*	15,689,283,387	2,299,076,891	12.9%	100.0%
<b>Total</b>		<b>121,403,123,359</b>	<b>4,896,969,620</b>	<b>100.0%</b>	<b>100.0%</b>

\*Manager count consists of all manager accounts with a market value greater than \$5.1 million and new, not yet funded, accounts.



## Appendix



# NCRS Public Equity Net of Fees Performance

## As of June 30, 2021

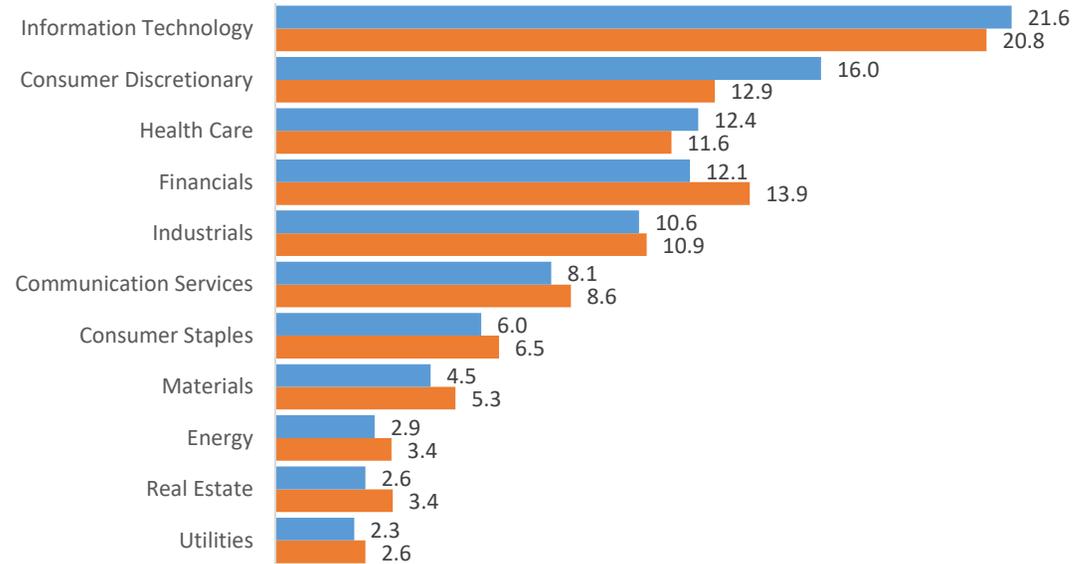
	Market Value (\$MM)	3 Month	1 Year	3 Years	5 Years	10 Years
<b>Public Equity</b>	<b>\$43,688</b>	<b>7.16</b>	<b>41.87</b>	<b>16.10</b>	<b>15.95</b>	<b>10.97</b>
Benchmark <sup>2</sup>		7.15	40.65	14.12	14.17	9.71
<b>Domestic Portfolio</b>	<b>\$21,669</b>	<b>7.93</b>	<b>43.10</b>	<b>19.42</b>	<b>18.53</b>	<b>14.82</b>
Russell 3000		8.24	44.16	18.73	17.89	14.70
<b>Non-US Portfolio</b>	<b>\$21,768</b>	<b>6.30</b>	<b>40.40</b>	<b>12.67</b>	<b>14.06</b>	<b>7.37</b>
Custom Benchmark		5.60	37.18	9.42	11.20	5.65
<b>Equity Hedge</b>	<b>\$250</b>	<b>14.75</b>	<b>38.26</b>	<b>9.37</b>	<b>8.13</b>	<b>-</b>
MSCI ACWI (Beta Adjusted)		2.84	15.09	5.92	5.88	-

## NCRS Public Equity Portfolio Characteristics

As of June 30, 2021

Portfolio Characteristics		
	Portfolio	MSCI ACWI IMI
Price/Earnings	16.7	16.7
Dividend Yield	1.4	1.6
Price/Book	13.0	15.0
Market Capitalization	275,475	299,686
Return On Equity	14.8	16.0

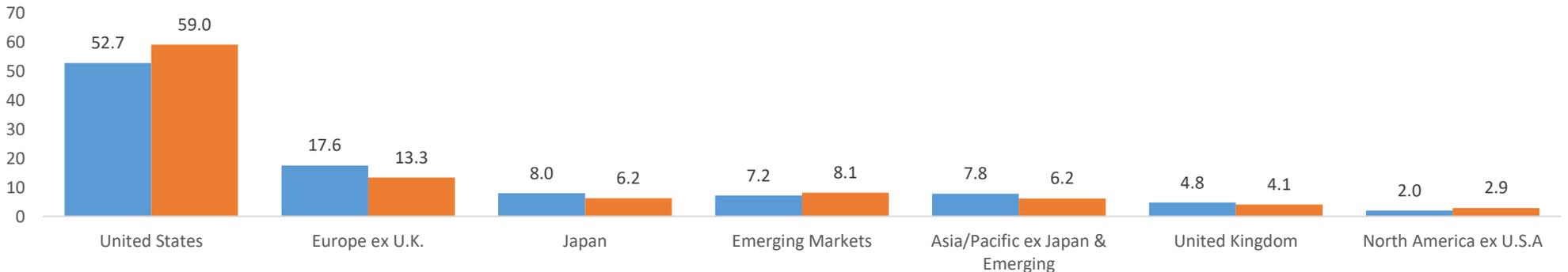
@FactSet Research Systems



■ Portfolio ■ Benchmark

Portfolio Pricing & Analytics Source: FactSet  
Benchmark Pricing & Analytics Source: FactSet

## Total Equity Regional Allocation



■ Portfolio ■ Benchmark

Portfolio Pricing & Analytics Source: FactSet  
Benchmark Pricing & Analytics Source: FactSet



# NCRS Private Equity Portfolio

As of June 30, 2021

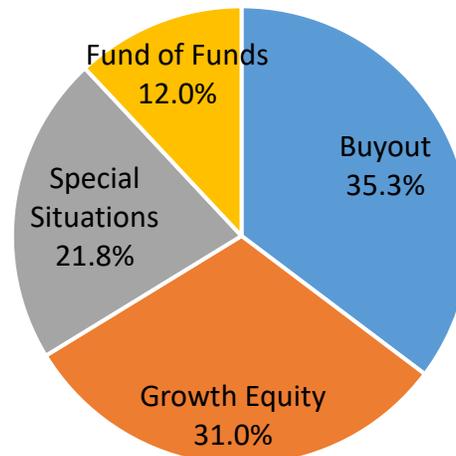
### Net of Fees Performance (%)

	Market Value	3 Month	1 Year	3 Years	5 Years	10 Years
<b>Private Equity</b>	<b>\$7,409</b>	<b>15.53</b>	<b>58.54</b>	<b>22.08</b>	<b>18.35</b>	<b>13.47</b>
Benchmark <sup>3</sup>		7.26	45.72	16.28	14.33	11.79
<b>Buyout</b>	<b>\$2,607</b>	<b>9.60</b>	<b>47.47</b>	<b>18.24</b>	<b>16.09</b>	<b>11.72</b>
<b>Growth</b>	<b>\$2,291</b>	<b>14.52</b>	<b>84.60</b>	<b>32.84</b>	<b>25.71</b>	<b>18.55</b>
<b>Special Situations</b>	<b>\$1,609</b>	<b>16.42</b>	<b>44.48</b>	<b>14.94</b>	<b>13.15</b>	<b>8.63</b>
<b>Fund of Funds</b>	<b>\$885</b>	<b>39.59</b>	<b>65.24</b>	<b>23.87</b>	<b>19.19</b>	<b>15.23</b>

### IRR by Vintage Year

	Pre-2004	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total
NCRS	12.03	6.84	5.15	3.51	10.01	10.87	8.65	20.16	9.54	16.10	13.72	19.90	22.86	31.14	17.27	22.82	N/A	N/A	N/A	10.55
# of Funds	28	3	11	21	15	17	3	1	6	6	9	4	9	6	7	3	N/A	N/A	N/A	149

### Strategy Allocation (Based on Valuation)



\*Private Equity returns include a stock distribution account, in the amount of roughly \$17.9 million, which does not fall under any specific sub-section. 35



# NCRS Non-Core Real Estate Portfolio

As of June 30, 2021

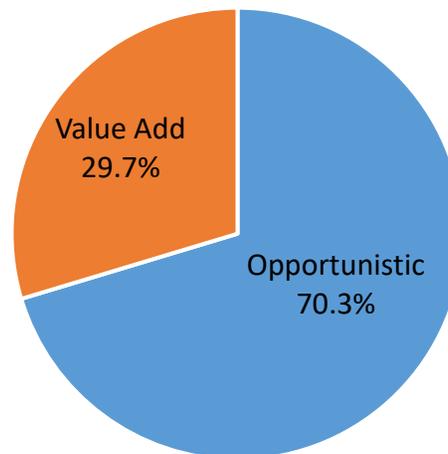
Net of Fees Performance (%)

	Market Value	3 Month	1 Year	3 Years	5 Years	10 Years
<b>Non-Core Real Estate</b>	<b>\$2,960</b>	<b>0.84</b>	<b>6.90</b>	<b>5.63</b>	<b>8.71</b>	<b>11.11</b>
Benchmark <sup>4</sup>		1.83	9.27	4.86	6.15	7.82
<b>Opportunistic</b>	<b>\$2,082</b>	<b>(0.42)</b>	<b>6.56</b>	<b>5.50</b>	<b>8.68</b>	<b>10.43</b>
<b>Value Add</b>	<b>\$878</b>	<b>3.84</b>	<b>7.75</b>	<b>6.02</b>	<b>8.56</b>	<b>12.16</b>

IRR by Vintage Year

	<u>Pre-2004</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>Total</u>
NCRS	8.91	15.69	-1.49	2.83	2.12	15.50	N/A	15.94	17.32	16.44	12.84	4.49	7.28	9.97	N/A	13.12	16.72	N/A	N/A	6.48
# of Funds	16	3	15	13	8	6	N/A	6	7	5	7	7	6	7	N/A	1	1	N/A	N/A	108

Strategy Allocation (Based on Valuation)





# NCRS Opportunistic Fixed Income Portfolio

## As of June 30, 2021

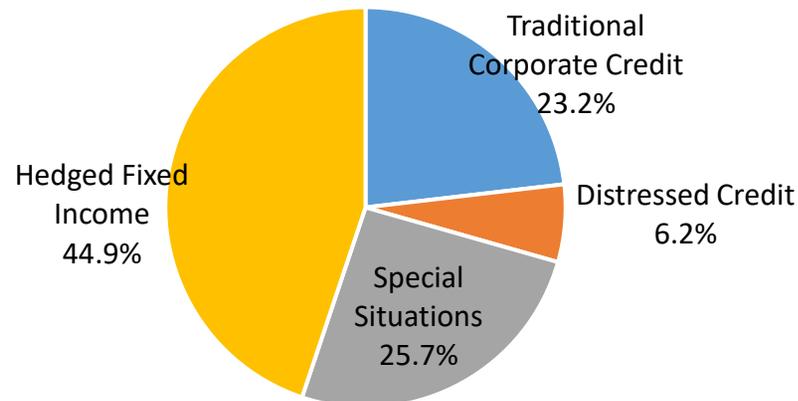
### Net of Fees Performance (%)

	Market Value	3 Month	1 Year	3 Years	5 Years	10 Years
<b>Opportunistic Fixed Income</b>	<b>\$6,943</b>	<b>4.35</b>	<b>24.65</b>	<b>6.50</b>	<b>7.53</b>	<b>6.17</b>
Benchmark <sup>5</sup>		2.78	16.81	5.93	5.51	2.95
<b>Traditional Corporate Credit</b>	<b>\$1,608</b>	<b>(0.22)</b>	<b>20.60</b>	<b>6.40</b>	<b>8.23</b>	<b>7.07</b>
<b>Distressed Credit</b>	<b>\$434</b>	<b>8.35</b>	<b>39.33</b>	<b>10.10</b>	<b>11.00</b>	<b>9.68</b>
<b>Special Situations</b>	<b>\$1,787</b>	<b>6.06</b>	<b>20.48</b>	<b>6.55</b>	<b>8.35</b>	<b>11.20</b>
<b>Hedged Fixed Income</b>	<b>\$3,115</b>	<b>5.28</b>	<b>28.00</b>	<b>6.46</b>	<b>6.73</b>	<b>4.60</b>

### IRR by Vintage Year

	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total
NCRS	2.87	N/A	16.91	7.42	22.42	5.68	5.04	4.28	4.95	3.61	8.47	8.12	18.26	N/A	11.51	31.01	N/A	6.43
# of Funds	1	N/A	1	3	1	4	9	2	7	3	1	8	2	N/A	1	2	N/A	45

### Strategy Allocation (Based on Valuation)





# NCRS Rates & Liquidity Portfolio

As of June 30, 2021

### Net of Fees Performance (%)

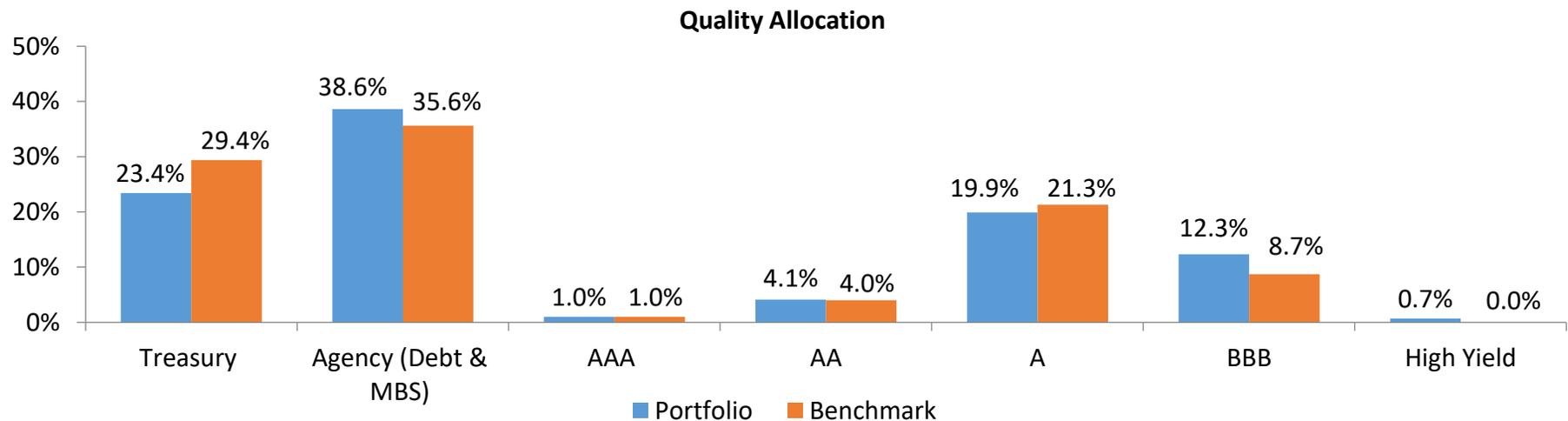
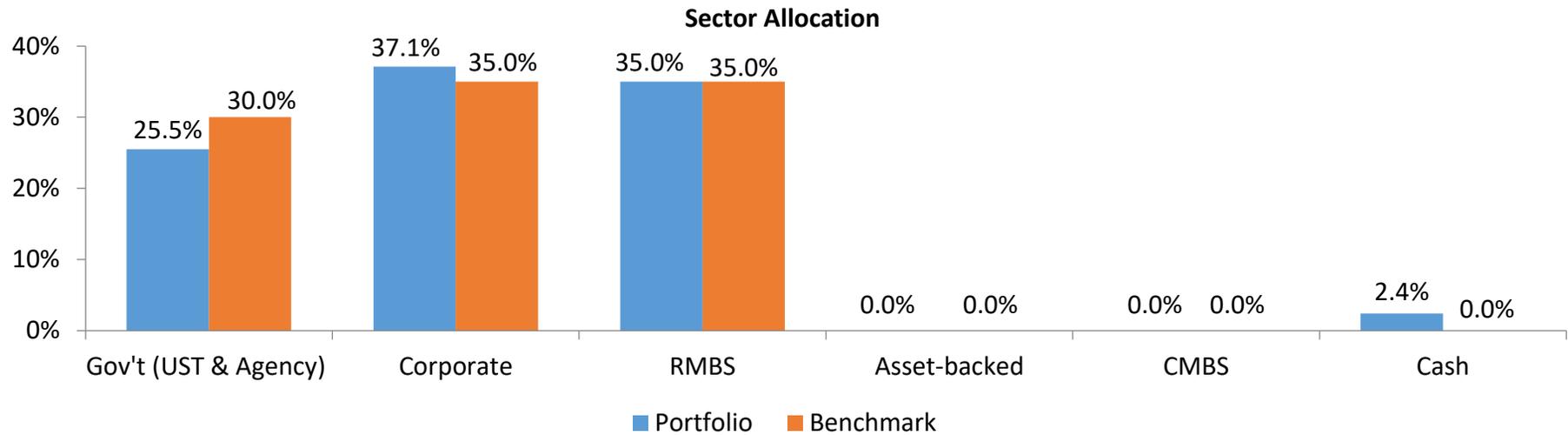
	Market Value	3 Month	1 Year	3 Years	5 Years	10 Years
<b>Rates &amp; Liquidity</b>	<b>\$46,813</b>	<b>1.65</b>	<b>(0.18)</b>	<b>5.43</b>	<b>3.11</b>	<b>4.09</b>
Benchmark <sup>6</sup>		2.77	(0.99)	5.95	3.32	4.32
<b>IG Fixed Income</b>	<b>\$33,318</b>	<b>2.29</b>	<b>(0.42)</b>	<b>6.28</b>	<b>3.58</b>	<b>4.37</b>
<b>Core Fixed Income</b>	<b>\$29,723</b>	<b>2.57</b>	<b>(0.52)</b>	<b>6.80</b>	<b>3.82</b>	<b>4.59</b>
<b>IG Fixed Income Cash</b>	<b>\$3,595</b>	<b>0.05</b>	<b>0.45</b>	<b>1.42</b>	<b>1.32</b>	<b>-</b>
<b>Pension Cash</b>	<b>\$13,495</b>	<b>0.04</b>	<b>0.39</b>	<b>1.50</b>	<b>1.37</b>	<b>-</b>

### Core Fixed Income Portfolio Characteristics

	<u>Avg. Coupon</u>	<u>Yield to Worst</u>	<u>Effective Duration</u>
Government (Treasury & Agency)	3.8%	1.4%	9.9
Corporate	4.2%	2.4%	10.2
Mortgage	3.0%	1.3%	2.8
<b>Total</b>	<b>3.7%</b>	<b>1.7%</b>	<b>7.5</b>

# NCRS Core Fixed Income Portfolio Characteristics

## As of June 30, 2021



# NCRS Inflation Sensitive Portfolio

As of June 30, 2021

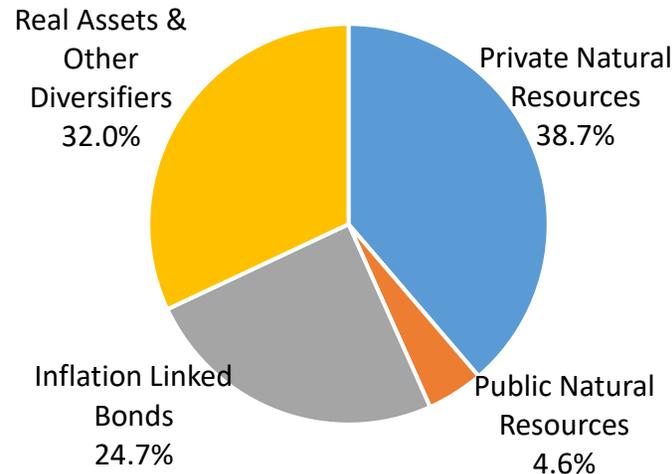
Net of Fees Performance (%)

	Market Value	3 Month	1 Year	3 Years	5 Years	10 Years
<b>Inflation Sensitive</b>	<b>\$5,536</b>	<b>3.48</b>	<b>12.56</b>	<b>2.68</b>	<b>5.22</b>	<b>0.71</b>
Benchmark <sup>10</sup>		3.04	9.67	2.83	2.98	(0.08)
<b>Private Natural Resources</b>	<b>\$2,144</b>	<b>3.23</b>	<b>14.17</b>	<b>(1.47)</b>	<b>4.23</b>	<b>1.63</b>
<b>Public Natural Resources</b>	<b>\$254</b>	<b>13.36</b>	<b>47.69</b>	<b>3.66</b>	<b>1.81</b>	<b>(4.17)</b>
<b>Inflation Linked Bonds</b>	<b>\$63</b>	<b>1.51</b>	<b>5.56</b>	<b>3.63</b>	<b>2.49</b>	<b>-</b>
<b>Real Assets &amp; Other Diversifiers</b>	<b>\$1,770</b>	<b>4.07</b>	<b>8.99</b>	<b>6.49</b>	<b>8.06</b>	<b>-</b>

IRR by Vintage Year

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>Total</u>
NCRS	0.42	-7.73	-6.64	N/A	-7.53	-6.26	5.68	6.46	6.87	6.06	4.29	-8.25	18.09	32.47	N/A	N/A	1.31
# of Funds	3	2	2	N/A	3	9	7	11	12	4	4	1	3	2	N/A	N/A	63

Strategy Allocation (Based on Valuation)





# NCRS Core Real Estate Portfolio

As of June 30, 2021

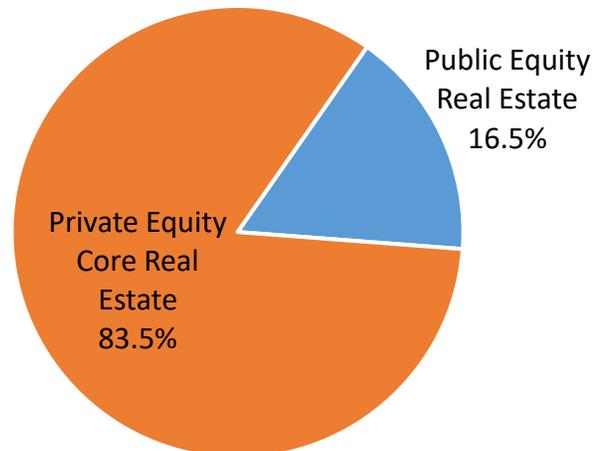
### Net of Fees Performance (%)

	Market Value	3 Month	1 Year	3 Years	5 Years	10 Years
<b>Core Real Estate</b>	<b>\$5,769</b>	<b>3.45</b>	<b>10.55</b>	<b>6.34</b>	<b>7.14</b>	<b>8.19</b>
Benchmark <sup>11</sup>		4.54	11.77	4.95	5.72	8.60
<b>Public Equity Real Estate</b>	<b>\$951</b>	<b>8.73</b>	<b>34.10</b>	<b>9.87</b>	<b>8.09</b>	<b>8.45</b>
<b>Private Equity Core Real Estate</b>	<b>\$4,818</b>	<b>2.48</b>	<b>6.96</b>	<b>5.71</b>	<b>6.95</b>	<b>8.41</b>

### IRR by Vintage Year

	Pre-2004	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total
NCRS	7.51	9.74	-8.33	4.43	1.39	9.16	N/A	23.62	N/A	N/A	3.40	5.72	7.29	9.24	N/A	11.56	N/A	N/A	N/A	7.03
# of Funds	5	1	1	2	3	1	N/A	1	N/A	N/A	2	6	2	9	N/A	1	N/A	N/A	N/A	34

### Strategy Allocation (Based on Valuation)





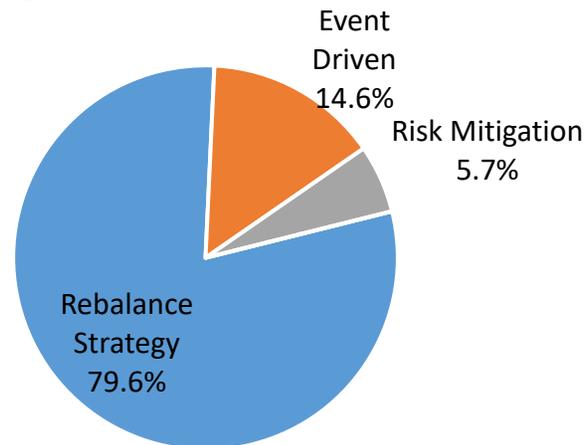
# NCRS Multi-Strategy Portfolio

As of June 30, 2021

**Net of Fees Performance (%)**

	Market Value	3 Month	1 Year	3 Years	5 Years	10 Years
<b>Multi-Strategy</b>	<b>\$2,285</b>	<b>2.29</b>	<b>13.93</b>	<b>3.13</b>	<b>5.70</b>	<b>7.11</b>
Benchmark <sup>12</sup>		2.00	12.14	3.81	5.85	6.23
<b>Rebalance Strategy</b>	<b>\$1,819</b>	<b>1.96</b>	<b>13.31</b>	<b>5.18</b>	<b>7.60</b>	-
<b>Event Driven</b>	<b>\$334</b>	<b>6.45</b>	<b>31.31</b>	<b>6.06</b>	<b>7.08</b>	-
<b>Risk Mitigation</b>	<b>\$131</b>	<b>(3.06)</b>	<b>(11.12)</b>	<b>(2.48)</b>	-	-
<b>Volatility Trading</b>	-	-	-	-	-	-

**Strategy Allocation (Based on Valuation)**



## Notes:

All data presented are based on currently available information at time of publication and may be revised subsequently.

1. The Growth Benchmark is a blend of the Public Equity Benchmark, Private Equity Benchmark, Non-Core Real Estate Benchmark, & Opportunistic FI Benchmark at policy weights.
2. The Public Equity Benchmark is a dynamically weighted combination of the MSCI ACWI IMI Net (Long-Only) and a beta adjusted MSCI ACWI IMI Net (Hedged Equity).
3. The Private Equity Benchmark is comprised of the following Burgiss Group Private iQ indices: 50% Buyout, 20% Venture Capital, and 30% Distressed.
4. The Non-Core Real Estate Benchmark is comprised of the following Burgiss Group Private iQ indices: 80% U.S. Non-Core Real Estate (Opportunistic and Value-Added) and 20% Non-U.S. Non-Core Real Estate (Opportunistic and Value-Added).
5. The Opportunistic Fixed Income Benchmark is a comprised of 50% HFRX Distressed Securities Index, 20% HFRX Relative Value Index, 15% Credit Suisse Leveraged Loan Index, and 15% BOAML High Yield Index.
6. The Rates & Liquidity Benchmark is a blend of the IG Fixed Income & Cash Benchmark and the Pension Cash Benchmark at policy weights.
7. The IG Fixed Income & Cash Benchmark is comprised 10% iMoneyNet First Tier Institutional Money Market Funds Net Index and 90% custom BOAML Core Investment Grade Index. The custom BOAML core index comprised of the following weightings: 30% BOAML 5+ Years Governments, 35% BOAML 5+ Years Investment Grade Corporates, and 35% BOAML Mortgage Master.
8. The Pension Cash Benchmark is the iMoneyNet First Tier Institutional Money Market Funds Net Index.
9. The Inflation Sensitive & Diversifiers Benchmark is a blend of the Inflation Sensitive Benchmark and the Core Real Estate Benchmark at policy weights.
10. The Inflation Sensitive Benchmark is the dynamically weighted combination of the Bank of America Merrill Lynch 1-3 Years U.S. Inflation-Linked Treasury Index (TIPS), the Bloomberg Commodities Index (Commodities), and a combination of the benchmarks of investments classified within Private Natural Resources or Other Real Assets and Diversifiers.
11. The Core Real Estate Benchmark is comprised of 80% NCREIF ODCE Net and 20% FTSE EPRA NAREIT Global Index.
12. The Multi-Strategy Benchmark is comprised of a dynamically weighted combination of the HFRX ED: Multi-Strategy Index, net of fees, and the market value weighted benchmarks for any other total fund strategies within the Portfolio.
13. The Implementation Benchmark is a blend of the Asset Class Benchmarks at policy weights. It is currently weighted as follows: 58% Growth Benchmark, 29% Rates & Liquidity Benchmark, 11% Inflation Sensitive & Diversifiers Benchmark, and 2% Multi-Strategy Benchmark.
14. The Long-Term Policy Benchmark is comprised of 57% MSCI ACWI IMI Net, 33% BOAML 5+ Years U.S. Treasury Index, 6% Bloomberg Commodity Index, and 4% BOAML 1-3 Years U.S. Inflation-Linked Treasury Index.

\*Source: BofA Merrill Lynch, used with permission. See disclaimer on next page.



## Disclaimer

BOFA MERRILL LYNCH IS LICENSING THE BOFA MERRILL LYNCH INDICES "AS IS," MAKES NO WARRANTIES REGARDING SAME, DOES NOT GUARANTEE THE SUITABILITY, QUALITY, ACCURACY, TIMELINESS, AND/OR COMPLETENESS OF THE BOFAML INDICES OR ANY DATA INCLUDED IN, RELATED TO, OR DERIVED THEREFROM, ASSUMES NO LIABILITY IN CONNECTION WITH THEIR USE, AND DOES NOT SPONSOR, ENDORSE, OR RECOMMEND THE DEPARTMENT OF STATE TREASURER, OR ANY OF ITS PRODUCTS OR SERVICES.

NORTH CAROLINA  
DEPARTMENT OF STATE TREASURER



*Dale R. Folwell, CPA*  
STATE TREASURER OF NORTH CAROLINA  
DALE R. FOLWELL, CPA

---

# INVESTMENT MANAGEMENT DIVISION