

Investment Management Division

Performance Review



Table of Contents

Section 1: Assets Under Management (3-4)

Section 2: Macro positioning and recent activity (5-15)

Section 3: Performance Analysis (16-25)

Section 4: Risk Metrics (26-31)

Appendix 1: Macro Charts (32-36)

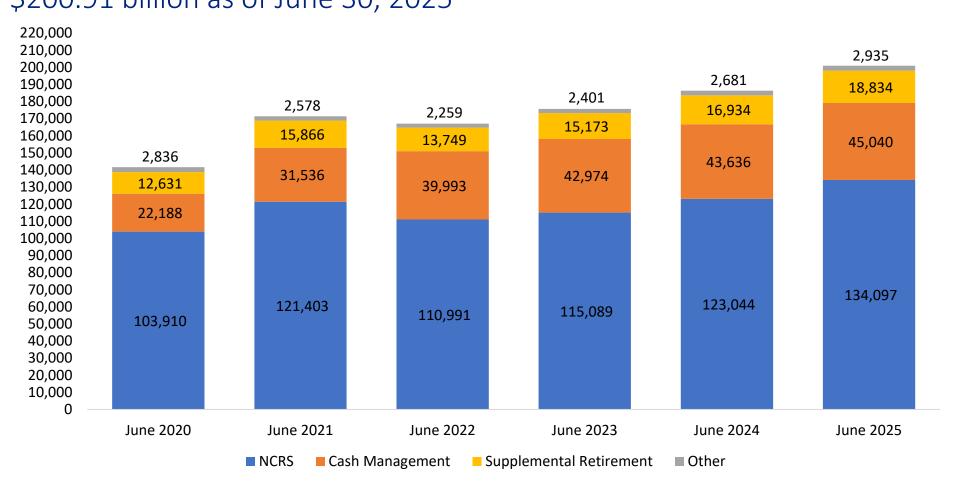
Appendix 2: Other Portfolio Information and Asset Class Performance/Characteristics (37-66)



Section 1: Assets Under Management



Assets Under Management (\$MM) \$200.91 billion as of June 30, 2025



Note: The Cash Management Program does not include Assets with Fiscal Agent, which are reflected in the Bond Proceeds Fund. These funds, which may have been reported in the Cash Management Program previously, have now been removed for all years shown in this report to more accurately reflect the Cash Management Program balance.



Section 2: Macro positioning and recent activity

Summary View of Macro and Markets Environment

Macro

- Continued cross currents in U.S. data
 - ✓ Slowing employment growth and relatively low consumer and business sentiment
 - ✓ Healthy Q2 U.S. earning growth, domestic sales, resilient consumer, and strong AI capex
- Premature to determine the net effect on global growth from U.S. tariffs, deregulation, tax cuts, and Federal budget cuts
- Fed to join global peers in lowering policy rate, but timing/extent remains mostly data driven
 - ✓ Labor market
 - ✓ Tariffs' inflationary effects
 - √ (Also, influenced by FOMC/Chair changes)

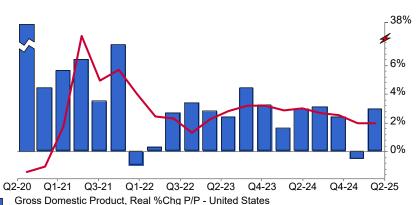
Markets

- Risk-on Narrative (Again)
 - ✓ Expected Fed pivot
 - ✓ Pick up in M&A and IPOs
 - ✓ Non-US equities benefiting from stimulus and U.S. policy uncertainty
- Rates and IG Credit benefit from current yields
 - ✓ Narrative shifts ==> volatility at long-end and potential for higher term premium
 - ✓ Credit fundamentals are sound, but spreads remain very tight
 - ✓ Marginal foreign demand and USD are key factors to consider
- Global Macro discretionary strategies have a richer opportunity set



US Economic Environment

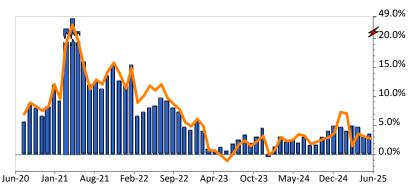
US Real GDP Growth



(% 1YR) Gross Domestic Product, Bil. Chained 2000 \$, SAAR - United States GDP outlier breaks at two standard deviations.

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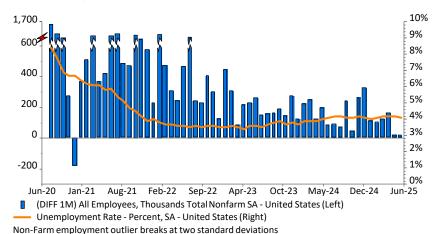
US Retail Sales



(% 1YR) Retail Sales, Total, SA (% 1YR) Retail Sales, Ex. Motor Vehicle & Parts Dealers, SA Retail Sales Total outlier breaks at two standard deviations.

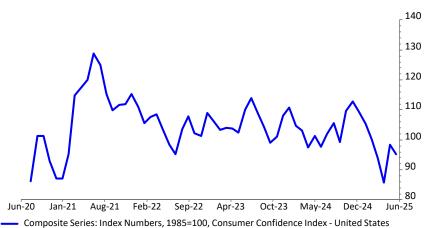
©FactSet Research Systems

US Change in NonFarm Employment & Unemployment Rate



©FactSet Research Systems

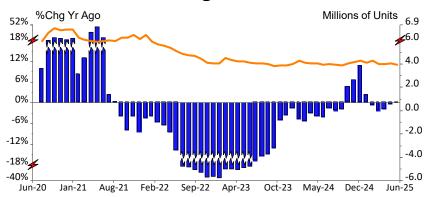
US Consumer Confidence



©FactSet Research Systems

US Economic Environment

US Existing Home Sales



(% 1YR) Existing Home Sales, Housing Units, SAAR - United States (Left) Existing Home Sales, Housing Units, SAAR - United States / 1000000 (Right)

Existing Home Sales outlier breaks at two standard deviations

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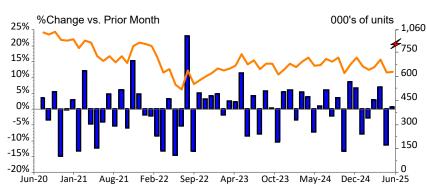
US Consumer Price Inflation



— (% 1YR) Cpi All Items Less Food And Energy (Core) SA 1982-84=100

©FactSet Research Systems

US New Home Sales

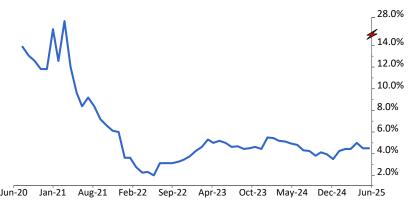


(% 1M) New Residential Sales, New Houses Sold, Total, SA - United States (Left)
New Residential Sales, New Houses Sold, Total, SA - United States (Right)

New Residential Sales outlier break is at two standard deviations

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US Personal Savings Rate



— (Bil. \$) Personal Inc., Personal Saving As % of Disposable Personal Inc., Bil. \$, SAAR, Bil. \$, SAAR- U.S Personal Savings outlier breaks at two standard deviations.

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NCRS Asset Allocation As of June 30, 2025

	Market Value (\$000)	%	Toract	Rai	nge	Relative %	Polativa ć (ć000)	
	Market value (5000)	70	Target	Minimum	Maximum	Relative %	Relative \$ (\$000)	
Growth	75,187,973	56.07%	58.0%	37.0%	71.0%	-1.93%	(\$2,588,083)	
Public Equity	58,646,540	43.73%	42.0%	37.0%	47.0%	1.73%	2,325,948	
Private Equity	6,183,254	4.61%	6.0%	0.0%	8.75%	-1.39%	(1,862,545)	
Non Core Real Estate	2,155,021	1.61%	3.0%	0.0%	8.0%	-1.39%	(1,867,878)	
Opportunistic Fixed Income	8,203,157	6.12%	7.0%	0.0%	7.5%	-0.88%	(1,183,608)	
Rates & Liquidity	41,644,481	31.06%	29.0%	24.0%	42.0%	2.06%	2,756,453	
IG Fixed Income & Cash	36,545,192	27.25%	28.0%	24.0%	32.0%	-0.75%	(1,001,869)	
Pension Cash	5,099,289	3.80%	1.0%	0.0%	10.0%	2.80%	3,758,322	
Inflation Sensitive & Diversifiers	14,481,674	10.80%	11.0%	4.0%	16.0%	-0.20%	(268,958)	
Inflation Sensitive	8,113,611	6.05%	6.0%	2.0%	7.5%	0.05%	67,812	
Core Real Estate	6,368,063	4.75%	5.0%	2.0%	10.0%	-0.25%	(336,770)	
Multi-Strategy	2,782,520	2.08%	2.0%	0.0%	4.0%	0.08%	100,587	
Grand Total	134,096,647	100.00%						



NCRS Asset Allocation (Preliminary)

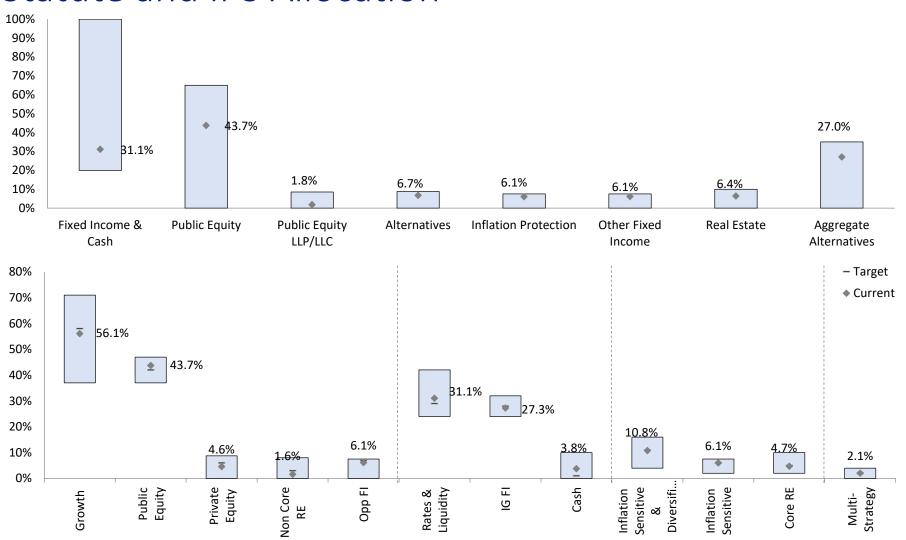
As of August 20, 2025

	Market Value (\$000)	%	Target	Ra	nge	Relative %	Polativo 6 (6000)
	Market Value (\$000)	70	Target	Minimum	Maximum	Relative %	Relative \$ (\$000)
Growth	77,029,954	56.74%	58.0%	37.0%	71.0%	-1.26%	(1,708,204)
Public Equity	60,193,663	44.34%	42.0%	37.0%	47.0%	2.34%	3,176,376
Private Equity	6,196,122	4.56%	6.0%	0.0%	8.75%	-1.44%	(1,949,204)
Non Core Real Estate	2,191,763	1.61%	3.0%	0.0%	8.0%	-1.39%	(1,880,900)
Opportunistic Fixed Income	8,448,406	6.22%	7.0%	0.0%	7.5%	-0.78%	(1,054,476)
Rates & Liquidity	41,387,074	30.49%	29.0%	24.0%	42.0%	1.49%	2,017,995
IG Fixed Income & Cash	36,745,107	27.07%	28.0%	24.0%	32.0%	-0.93%	(1,266,418)
Pension Cash	4,641,967	3.42%	1.0%	0.0%	10.0%	2.42%	3,284,413
Inflation Sensitive & Diversifiers	14,552,691	10.72%	11.0%	4.0%	16.0%	-0.28%	(380,408)
Inflation Sensitive	8,150,376	6.00%	6.0%	2.0%	7.5%	0.00%	5,050
Core Real Estate	6,402,314	4.72%	5.0%	2.0%	10.0%	-0.28%	(385,458)
Multi-Strategy	2,785,727	2.05%	2.0%	0.0%	4.0%	0.05%	70,618
Grand Total	135,755,445	100.00%					

Note: Public Equity allocation exceeds the interim rebalancing boundary of +2% relative to its target allocation. Per policy, a waiver to suspend rebalancing was granted on July 21, 2025.



Statute and IPS Allocation





2025 Rebalancing Activity

2025 Completed Rebalancing Activity (\$ Millions)							
Asset Class	Phase 1 - Approved 2/5	Interim Rebalance 4/11	Interim Rebalance 6/2	Total Completed			
Pension Cash	(2,800)	(1,300)	0	(4,100)			
IG Fixed Income	1,000	0	0	1,000			
Public Equity	1,000	1,300	(1,300)	1,000			
Domestic Equity	2,941	1,300	(715)	3,526			
International Equity	(1,941)	0	(585)	(2,526)			
Opportunistic Fixed Income	260	0	0	260			
Inflation Sensitive	700	0	1,300	2,000			

	Policy Weight	1/31 Weight	8/11 Weight	Change from 1/31
Growth	58.0%	54.51%	56.56%	2.05%
Public Equity	42.0%	42.01%	44.15%	2.14%
Private Equity	6.0%	4.72%	4.58%	-0.14%
Non-Core Real Estate	3.0%	1.61%	1.61%	0.00%
Opportunistic Fixed Income	7.0%	6.17%	6.22%	0.05%
Rates & Liquidity	29.0%	33.87%	30.65%	-3.22%
IG Fixed Income & Cash	28.0%	26.64%	27.22%	0.58%
Pension Cash	1.0%	7.23%	3.43%	-3.80%
Inflation Sensitive & Diversifiers	11.0%	9.53%	10.73%	1.20%
Inflation Sensitive	6.0%	4.66%	6.02%	1.36%
Core Real Estate	5.0%	4.87%	4.71%	-0.16%
Multi-Strategy	2.0%	2.09%	2.06%	-0.03%
Grand Total	100.00%	100.00%	100.00%	0.00%



New & Incremental Investment Commitments Since May 28th IAC Meeting

Fund Name	Firm Name	New or Incremental Commitment (\$MM)	Closing Date
Public Equity		Communent (Sivily)	Date
Coatue (Revolut)	Coatue	\$101	8/1
IG Fixed Income		•	
Private Equity			
Levine Leichtman VII	Levine Leichtman	\$100	6/30
Stone Point Trident X	Stone Point	\$125	7/3
Non-Core Real Estate			
Harrison Street RE Fund X	Harrison Street	\$150	7/17
Harrison Street RE Co-Inv	Harrison Street	\$150	7/17
LBA Logistics Value Fund X	LBA	\$200	7/22
Opportunistic Fixed Income			
Inflation Sensitive			
DoubleLine Blue Diamond III	DoubleLine	\$650	6/3
BlackRock Garnet	BlackRock	\$650	6/5
Melange Gulf Pipes Co-Inv	Melange	\$50	6/19
Core Real Estate			
Multi-Strategy			
AG Cataloochee	TPG AG	\$200	8/1



Exited Investments Since May 28th IAC Meeting

<u>Fund Name</u>	Redemption Amount (\$MM)	Redemption Effective
Public Equity		
None		
Private Equity		
None		
Non-Core Real Estate		
None		
Opportunistic Fixed Income		
None		
Inflation Sensitive		
None		
Core Real Estate		
None		
Multi Strategy		
None		



New Fund Pipeline as of August 14th, 2025

Asset Class Pipeline								
Asset Class	Sub-Strategy	New or Re-Up	Commitment/Funding (\$MM)	Status of IRM	Target Close			
Private Equity	Secondaries / Buyout / Co-inv	New	€ 575	Treasurer Approved	August			
Private Equity	Co-Invest vehicle	Re-Up	\$100	Treasurer Approved	August			
Private Equity	Co-Invest vehicle	Re-Up	\$100	Treasurer Approved	August			
Private Equity	Co-Invest	N/A	\$300	Treasurer Approved	December			
Public Equity	Growth Equity	New	\$250 to \$350	Treasurer Approved	August			
Non Core RE	Opportunistic	New	\$300	Treasurer Approved	September			
Core RE	Private Core	Re-Up	\$300	Treasurer Approved	August			
OFI	Special Situations	Re-Up	\$200	Treasurer Approved	September			
OFI	Special Situations	New	\$1,050	Treasurer Approved	August			
RA	Infrastructure (Co-Invest)	New	\$100	Treasurer Approved	August			
Private Equity	Secondaries / Co-inv	Re-Up	\$725	Diligence Stage	September			
MS	Tactical Trading / Opportunistic	New	\$700	Diligence Stage	September			
Private Equity	Venture Capital	New	\$200	Diligence Stage	September			
Non Core RE	Opportunistic	New	\$200	Diligence Stage	September			
Non Core RE	Value-Add	Re-Up	\$200	Diligence Stage	September			
RA	Energy (Co-Invest)	New	\$300	Diligence Stage	September			
RA	Infrastructure (Co-Invest)	New	\$750	Diligence Stage	September			

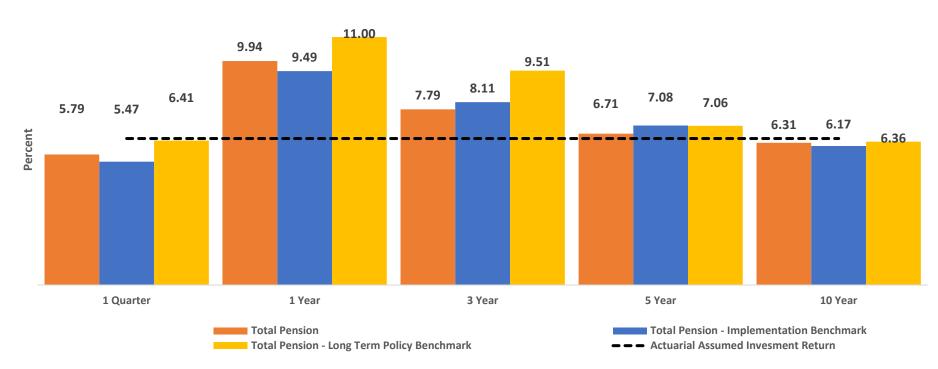


Section 3: Performance Analysis



NCRS Total Net Portfolio Return vs. Benchmarks As of June 30, 2025

Annualized Returns



Notes:

Actuarial Assumed Investment Return was lowered from 7.0% to 6.5% as of December 31, 2020 Returns for periods greater than one year are annualized.

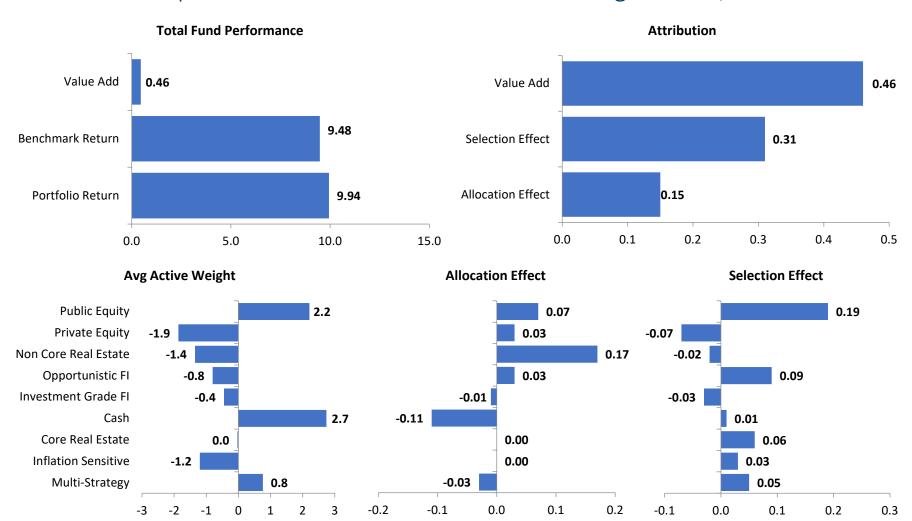
Implementation Benchmark is a blend of the Asset Class Benchmarks at policy weights. It is currently weighted as follows: 58% Growth Benchmark, 29% Rates & Liquidity Benchmark, 11% Inflation Sensitive & Diversifiers Benchmark, and 2% Multi-Strategy Benchmark.

Long-Term Policy Benchmark is comprised of 57% MSCI ACWI IMI Net, 33% ICE BofA 5+ Years U.S. Treasury Index, 6% Bloomberg Commodity Index, and 4% ICE BofA 1-3 Years U.S. Inflation-Linked Treasury Index.



NCRS Net of Fees Return Attribution

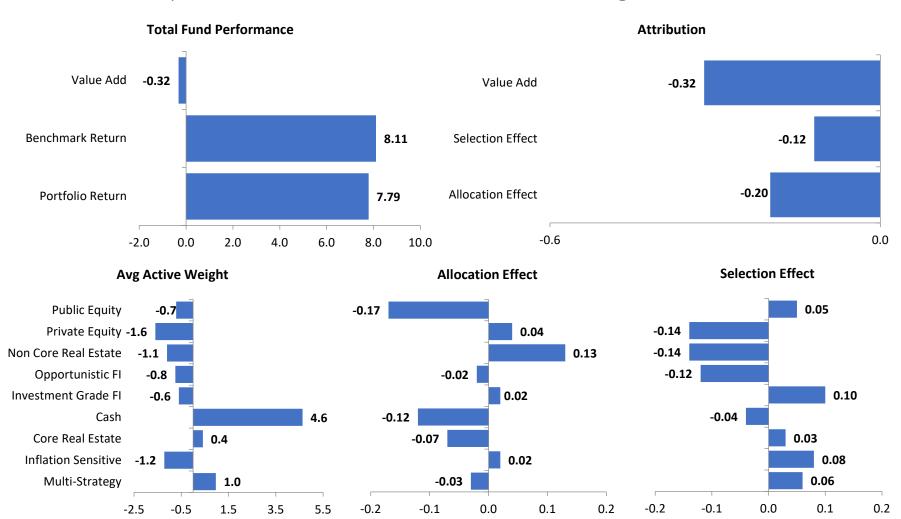
Total Fund vs. Implementation Benchmark: 1 Year Ending June 30, 2025





NCRS Net of Fees Return Attribution

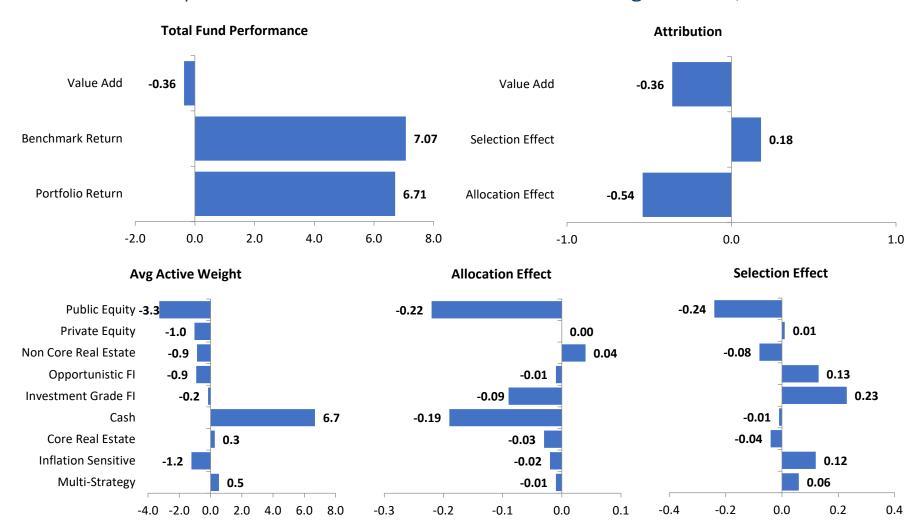
Total Fund vs. Implementation Benchmark: 3 Years Ending June 30, 2025





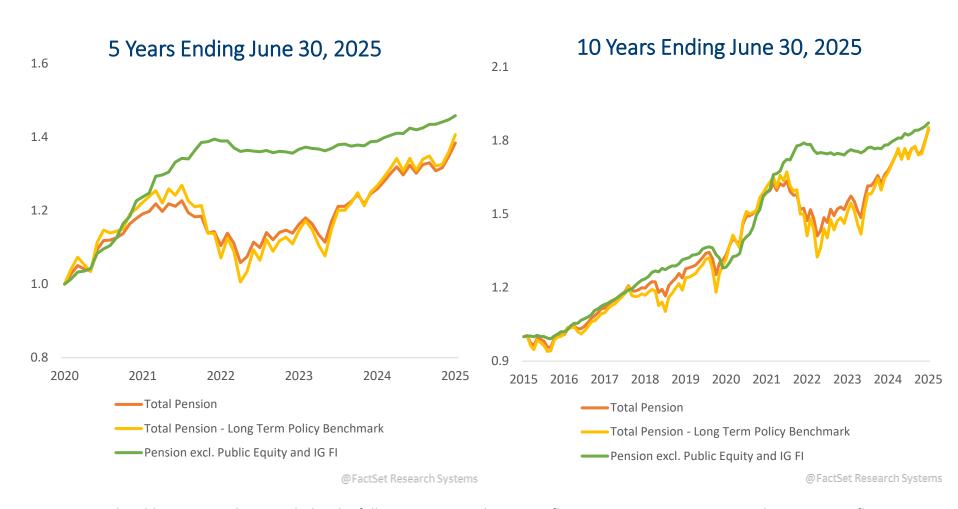
NCRS Net of Fees Return Attribution

Total Fund vs. Implementation Benchmark: 5 Years Ending June 30, 2025





Growth of a Dollar



Note: Pension excl. Public Equity and IG FI includes the following: Core Real Estate; Inflation Sensitive – Private Natural Resources; Inflation Sensitive – Real Assets and Other Diversifiers; Multi-Strategy Investments; Non-Core Real Estate; Opportunistic Fixed Income; Private Equity; Equity Hedge Strategies; and closed-end Public Natural Resource funds.



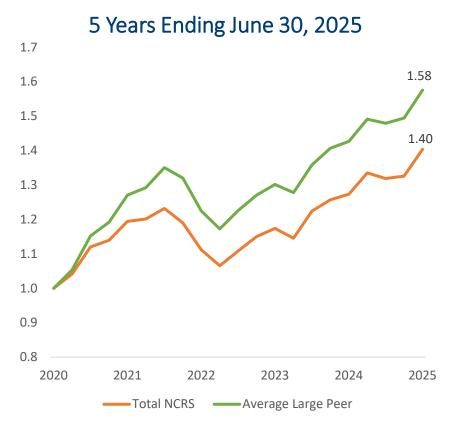
NCRS Gross of Fees Return and Risk

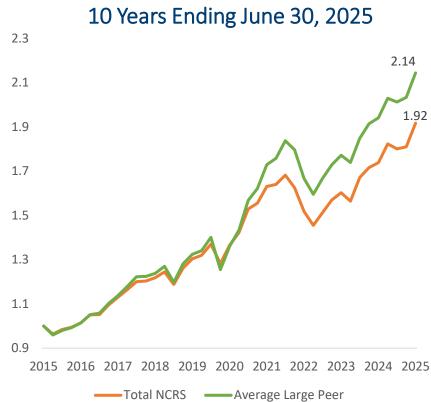
BNY Mellon Universe: US Public Funds > \$20B; Data as of June 30, 2025

Returns	1 Year	3 Years	5 Years	5 Years Ending 2019	5 Years Ending 2014
Median Percentile	10.48	9.13	10.11	7.56	9.90
NCRS	10.23	8.08	7.02	7.08	9.22
Percentile Rank (1 = highest performance)	57	67	87	77	73
Risk					
Median Percentile	5.22	7.91	8.02	5.76	7.94
NCRS	5.37	7.50	7.36	4.86	6.73
Percentile Rank	44	60	60	83	80
Sharpe					
Median Percentile	1.13	0.59	0.83	1.09	1.22
NCRS	0.99	0.48	0.59	1.22	1.34
Percentile Rank	82	74	87	24	30



Growth of a Dollar vs Average Large Peer







NCRS Asset Class Net of Fees Performance

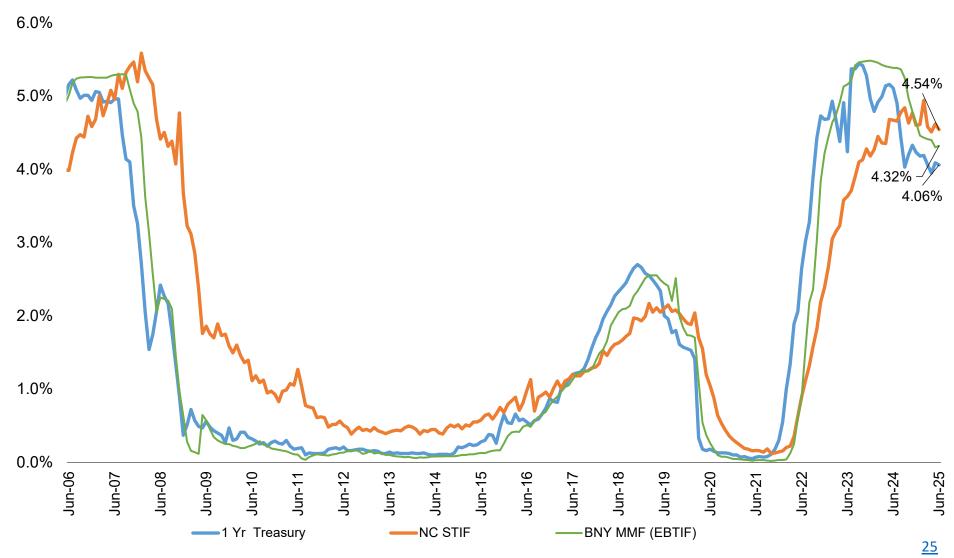
As of June 30, 2025

	Market Value (\$MM)	1 Year	3 Years	5 Years	10 Years	15 Years	20 Years
Growth	75,188	13.54%	12.68%	12.01%	9.44%	10.55%	7.79%
Benchmark ¹		12.51%	13.%	12.07%	8.79%	9.8%	7.27%
Public Equity	58,647	16.37%	16.93%	12.6%	9.9%	10.91%	8.06%
Benchmark ²		15.89%	16.8%	13.35%	9.51%	10.41%	7.59%
Private Equity	6,183	4.75%	0.57%	13.18%	10.99%	10.98%	9.92%
Benchmark ³		6.15%	2.86%	13.03%	9.94%	10.77%	10.63%
Non-Core Real Estate	2,155	-3.90%	-9.93%	-0.51%	4.52%	7.78%	4.83%
Benchmark ⁴		-2.73%	-3.75%	3.19%	4.39%	6.82%	4.72%
Opportunistic Fixed Income	8,203	6.63%	6.65%	9.66%	5.74%	6.79%	-
Benchmark ⁵		5.31%	8.58%	7.44%	4.45%	3.99%	-
Rates & Liquidity	41,644	5.47%	3.05%	0.34%	2.42%	3.2%	4.01%
Benchmark ⁶		5.52%	2.52%	-1.19%	1.91%	2.81%	3.56%
IG Fixed Income	36,545	5.63%	2.46%	-0.73%	2.16%	3.03%	3.88%
Benchmark ⁷		5.74%	2.12%	-1.52%	1.81%	2.75%	3.51%
Cash	5,099	4.81%	4.29%	2.68%	2.07%	-	-
Benchmark ⁸		4.67%	4.60%	2.77%	1.94%	-	-
Inflation Sensitive & Diversifiers	14,482	5.70%	0.84%	5.40%	4.64%	3.81%	3.61%
Benchmark ⁹		4.97%	0.63%	4.97%	3.93%	4.32%	3.04%
Inflation Sensitive	8,114	6.87%	6.33%	8.98%	5.2%	1.77%	3.59%
Benchmark ¹⁰		6.23%	4.73%	6.41%	3.39%	1.56%	3.83%
Core Real Estate	6,368	4.65%	-3.66%	2.40%	4.55%	6.93%	5.05%
Benchmark ¹¹		3.46%	-4.15%	3.20%	4.51%	7.37%	5.27%
Multi-Strategy	2,783	8.21%	8.45%	6.91%	4.77%	6.58%	5.51%
Benchmark ¹²		5.95%	5.52%	4.13%	3.44%	5.15%	5.93%
Total Pension Plan	134,097	9.94%	7.79%	6.71%	6.31%	7.35%	6.24%
Implementation Benchmark ¹³		9.48%	8.11%	7.07%	6.17%	7.05%	5.93%
Long-Term Policy Benchmark ¹⁴		11.00%	9.51%	7.06%	6.36%	7.08%	6.19%



Short Term Portfolio (STIF) Rate History

\$49.8 Billion AUM as of June 30, 2025



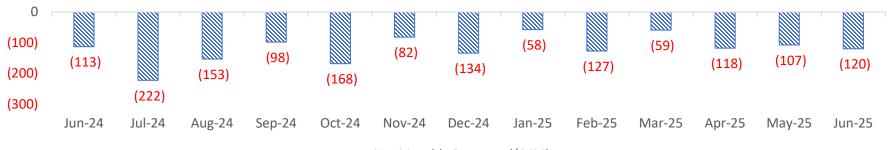


Section 4: Risk Metrics



Risk Statistics

Metric	1 Year		3 Year		5 Year		Policy Guidelines	
Wetric	Port	Bmk	Port	Bmk	Port	Bmk	3yr Target	Status
Return	9.94%	9.49%	7.79%	8.11%	6.71%	7.08%	-	-
Volatility	5.61%	5.66%	7.59%	8.55%	7.42%	8.62%	<10%	Pass
Sharpe Ratio	0.94	0.85	0.41	0.40	0.52	0.49	>0.40	Pass
Value Add	0.45%		(0.32%)		(0.36%)			
Tracking Error	0.52%		1.26%		1.50%		0.50-1.50%	Pass
Information Ratio	0.83		(0.25)		(0.24)		>0.30	Fail
Beta - Equity Market	0.51	0.50	0.49	0.56	0.47	0.55	<0.60	Pass
Beta - Bond Market	0.53	0.56	0.84	0.95	0.81	0.91	<0.30	Fail



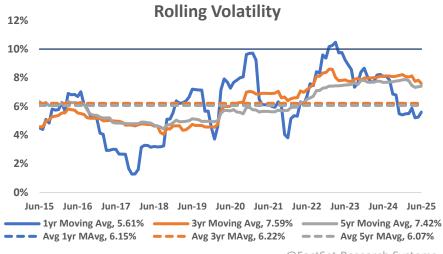








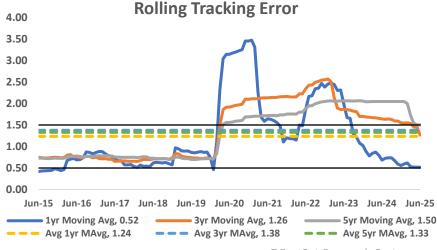
NCRS Net of Fees Risk Metrics As of June 30, 2025



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Rolling Information Ratio



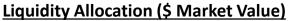


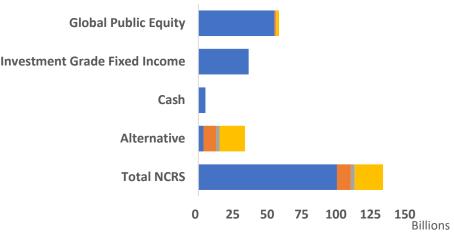
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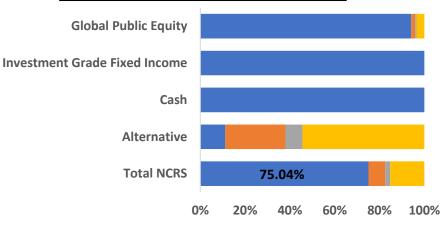


NCRS Liquidity Profile As of June 30, 2025

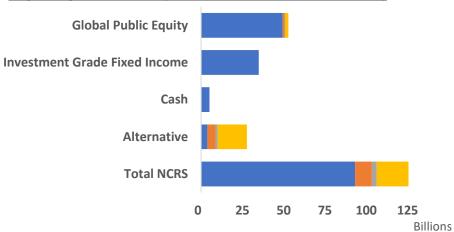




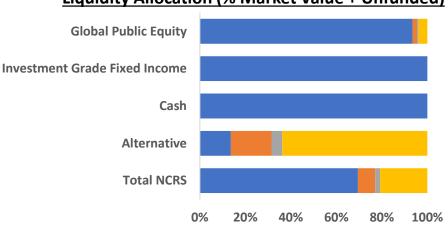
Liquidity Allocation (% Market Value)



<u>Liquidity Allocation (\$ Market Value + Unfunded)</u>

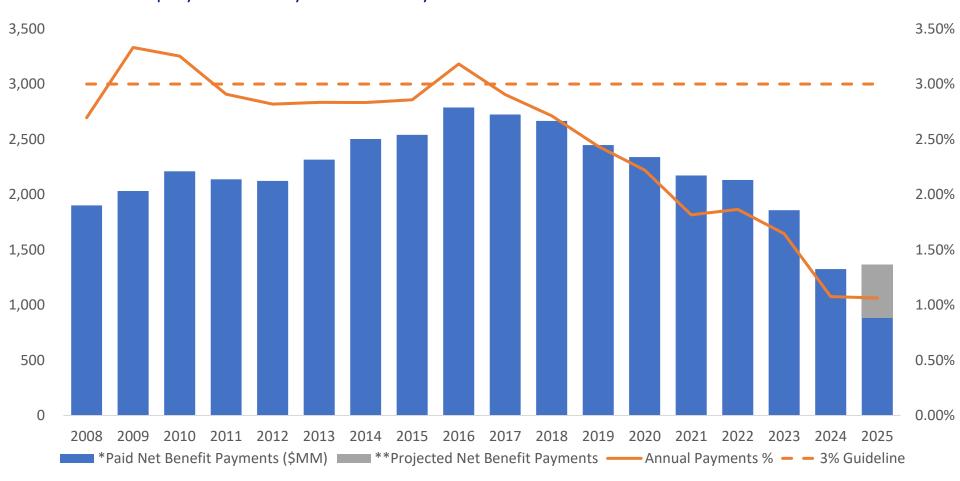


Liquidity Allocation (% Market Value + Unfunded)





NCRS Liquidity Profile Net benefit payments by calendar year

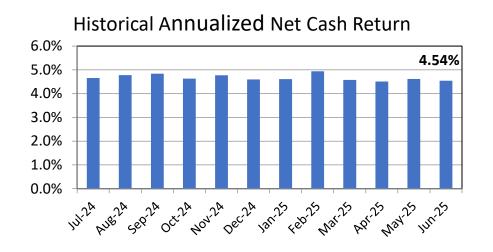


^{*}Benefit payments exclude transfers from the Retiree Health Premium Fund as of January 1, 2022

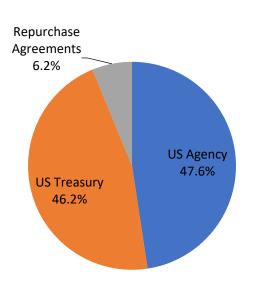
^{**}Projected Net Benefit Payments for remainder of calendar year



Cash Management Risk Profile



STIF Allocation



Portfolio Characteristics	Month ending 06/30
Current Annualized Net Cash Return	4.54%
Effective Duration	.62
Average Maturity (Yrs)	2.1
Average Credit Rating (Moody's)	Aa1
Average Price	100.00
Average Coupon	4.18%

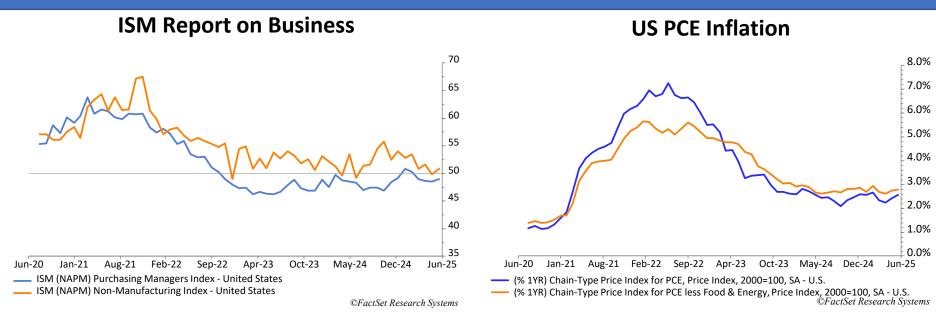
0/25	STIF Liquidity Profile as of 6/30/25							
		Allocation	Policy Target					
	Maturity < 1 Year	54.6%	40% Min					
	Maturity 1-3 Year	8.6%	40% Max					
	Maturity 3-5 Year	36.7%	40% Max					



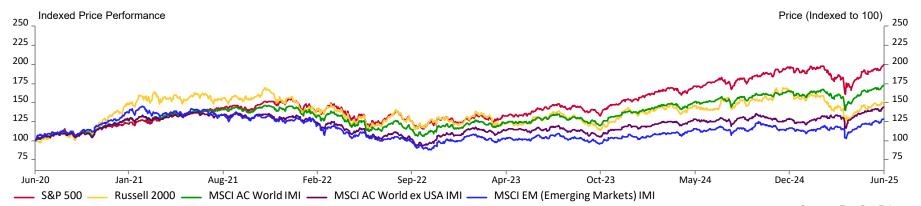
Appendix 1: Macro Charts



US and Global Economic Environment



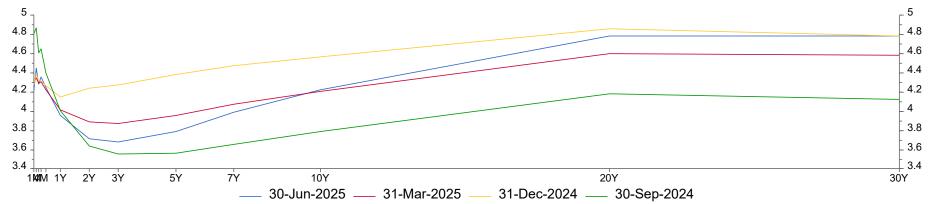
S&P 500 vs. Peers





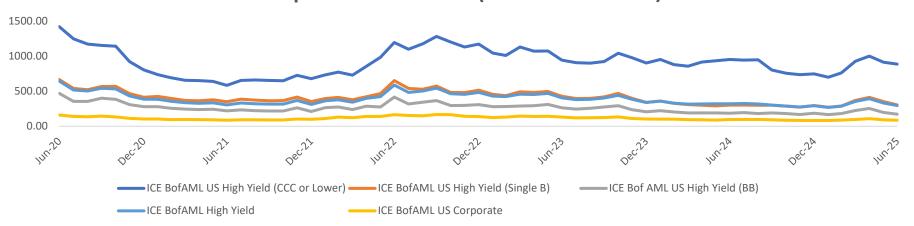
Market Environment

United States Treasury Yield Curve



Source: FactSet Interest Rate Database

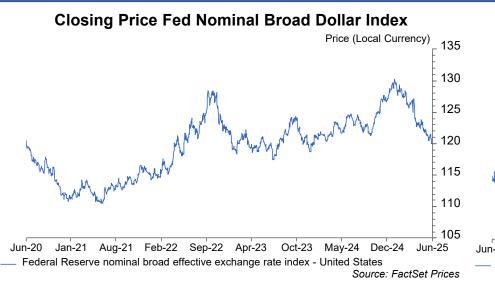
Corporate Credit OAS (ICE BAML Indices)

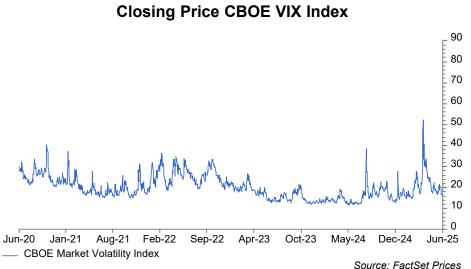


Source: ICE BAML



Market Environment





	Real GI	DP YoY	Unempl	oyment	<u>CP</u>	I YoY		Real G	DP YoY	Unempl	oyment	<u>CPI</u>	YoY
Countries	Date	Value	Date	Value	Date	Value	Countries	Date	Value	Date	Value	Date	Value
U.S.	06/25	2.0	06/25	4.1	06/25	2.7	Asia/Pacific/	/Latam					
Europe							China	06/25	5.2			06/25	0.1
Germany	06/25	0.4	06/25	6.3	06/25	2.0	India	03/25	7.4			06/25	2.6
France	06/25	0.7	06/25	7.0	06/25	1.0	Japan	03/25	1.7	06/25	2.5	06/25	3.3
U.K.	03/25	1.3	05/25	4.7	06/25	3.6	Indonesia	06/25	5.1			06/25	1.9
Italy	06/25	0.4	06/25	6.3	06/25	1.7	Brazil	03/25	2.9			06/25	5.4
Spain	06/25	2.8	06/25	10.4	06/25	2.3	Australia	03/25	1.3	06/25	4.3	06/25	2.1

Source: Bloomberg



Economic Environment

Index 52 Week range as of June 30, 2025

Price

	S&P 500	6,205	
4,983		6,205	
	DJ Industrial Average	44,095	
37,646		45,014	
	NASDAQ Composite	20,370	-
15,268		20,370	
	Russell 1000	3,396	
2,720		3,396	1
	Russell 2000		
1,761	2,175	2,442	,

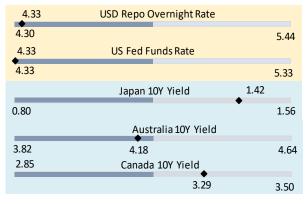
	MSCI AC World IMI	2,291	
1,853		2,291	
	MSCI AC World ex USA IMI	1,214	
980		1,214	
	MSCI EAFE	2,655	
2,143		2,655	(
	MSCI Emerging	1,252	
1,010		1,257	
	ASX All Ordinaries	8,773	
7,524		8,825	

	FTSE 100	8,761		
7,679	Germany DAX (TR)	8,885 23,910		
17,339		♦ 24,324		
	France CAC 40			
6,863	7,666	8,207		
	Japan Nikkei 225	40,487		
31,137		42,224		
	Hang Seng Hong Kong	24,072		
16,647		24,771		

Source: Factset Prices

Yield

	Bloombe	rg Barclays Global Aggregat	e		
3.29		3.56	3.90		
	Bloom	nberg Barclays US Aggregate	:		
4.14		4.68	5.09		
Bloomberg Barclays Emerging Markets Agg (USD)					
6.27	6.49		7.16		
ICE BofA Global High Yield					
7.09	7.33		8.28		
		ICE BofA US High Yield			
7.24	7.59		8.61		
			0.01		



	US 10Y T-Note Yield	
3.66	4.38	4.77
	United Kingdom 10Y Yield	
3.77	4.54	4.82
	German 10Y Yield	
2.10	2.52	2.89
	France 10Y Yield	
2.85	3.26	3.58
	Spain 10Y Yield	
2.75	3.16	3.51

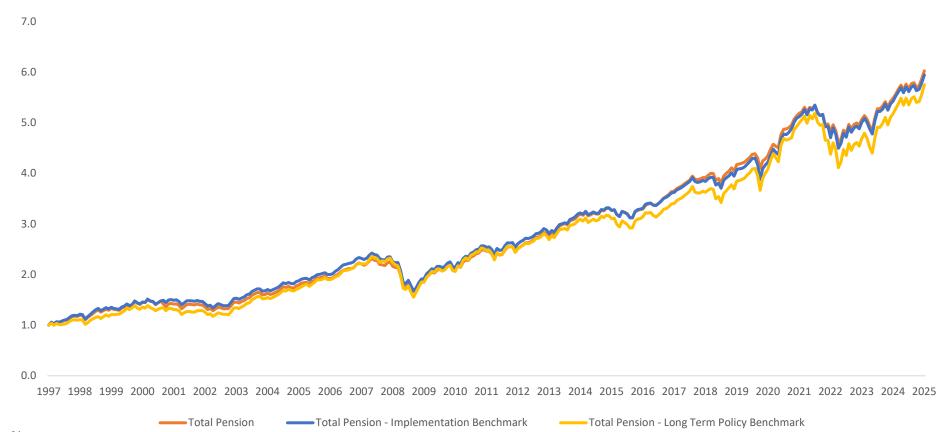
Source: Factset Interest Rate Database



Appendix 2: Other Portfolio Information and Asset Class Performance/Characteristics



Growth of a Dollar Through June 30, 2025

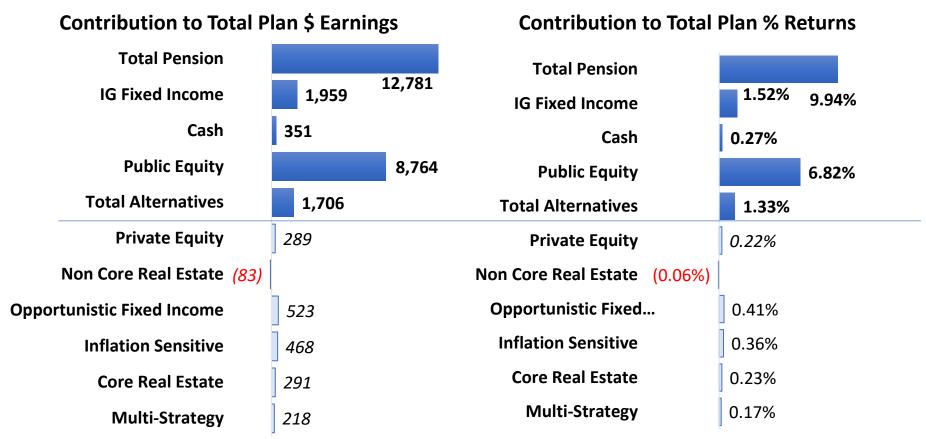


Notes:

Implementation Benchmark is a blend of the Asset Class Benchmarks at policy weights. It is currently weighted as follows: 58% Growth Benchmark, 29% Rates & Liquidity Benchmark, 11% Inflation Sensitive & Diversifiers Benchmark, and 2% Multi-Strategy Benchmark. Long-Term Policy Benchmark is comprised of 57% MSCI ACWI IMI Net, 33% ICE BofA 5+ Years U.S. Treasury Index, 6% Bloomberg Commodity Index, and 4% ICE BofA 1-3 Years U.S. Inflation-Linked Treasury Index.



Estimated Contribution to Total Plan Return — 1 Year As of June 30, 2025

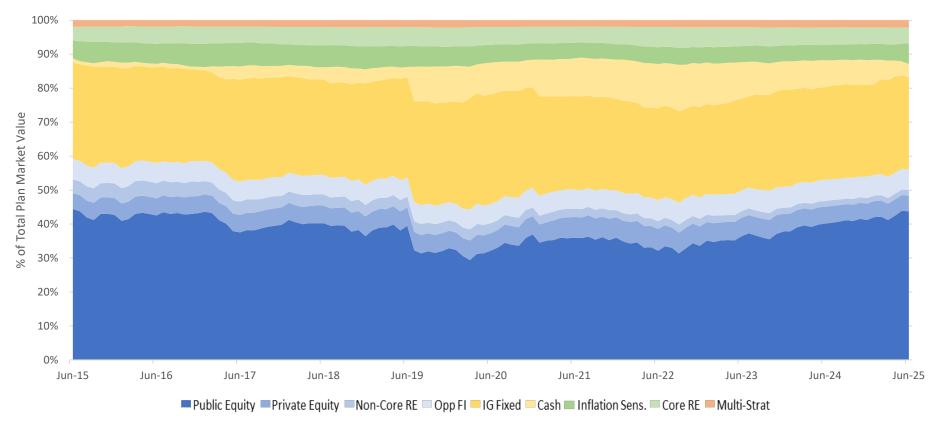


Notes:

- 1.) Estimated Contributions are based on average market value and the total return for the period. Contribution to Total Plan \$ Earnings = Average \$ Market Value * % Total Return for each asset class Contribution to Total Plan % Returns = Average Market Value % weight * % Total Return for each asset class
- 2.) Alternatives for this analysis include the following: Private Equity, Non-Core Real Estate, Opportunistic Fixed Income, Inflation Sensitive, Core Real Estate, and Multi-Strategy investments.

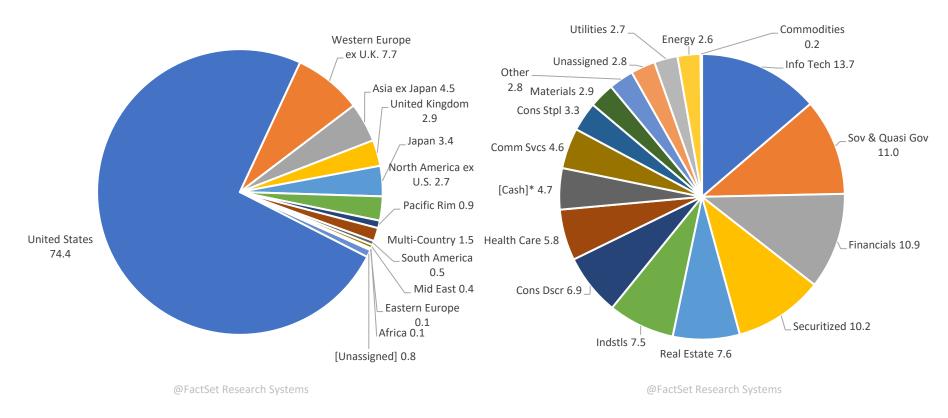


Asset Allocation History as of June 30, 2025





Portfolio Geographical and Sector Exposures



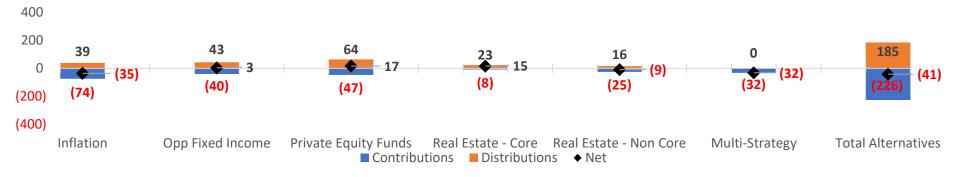
^{*} This report is looking through the STIF account and classifying the underlying securities. [Cash] consists of money market funds, currency, liabilities and temporary cash entries.



NCRS Alternatives Liquidity Profile Through June 30, 2025

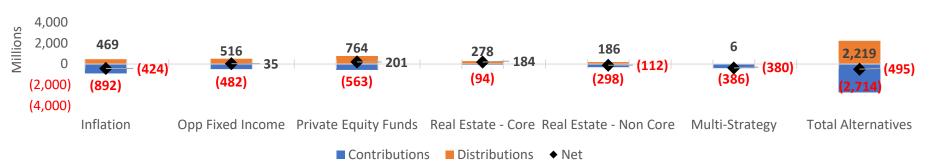
Prior 12-Months

Total Cash Flows by Alternative Asset Class (\$MM)



Prior 12-Months

Average Monthly Cash Flows by Alternative Asset Class (\$MM)

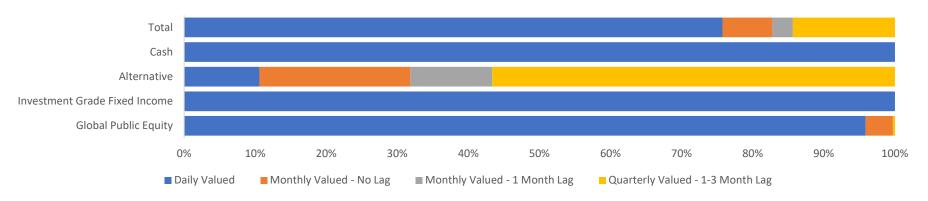




NCRS Valuation Lag Profile

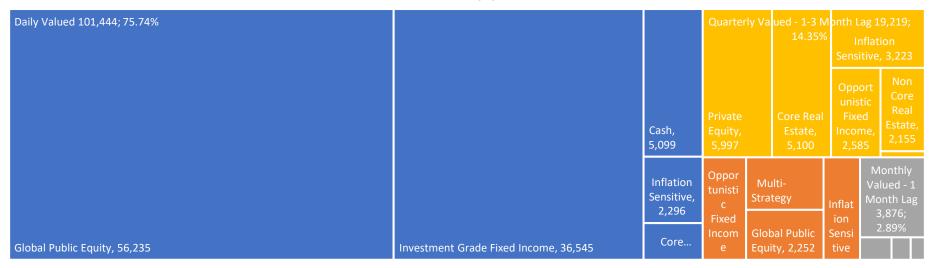
As of June 30, 2025

PORTFOLIO VALUATION LAG



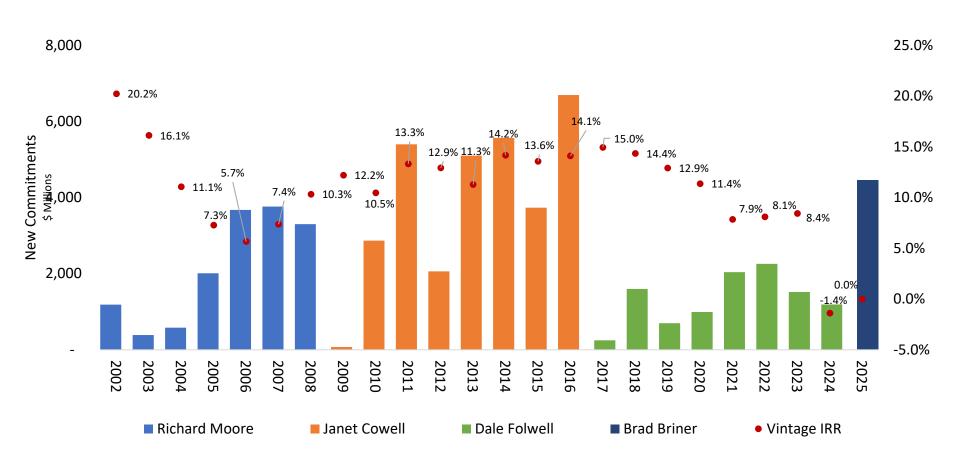
VALUATION LAG BY PORTFOLIO

in Millions





Private Asset Class Commitments By Calendar Year of Closing through June 30, 2025





Unfunded Investment Commitments As of June 30, 2025

Asset Class	Unfunded Commitments (\$MM)
Public Equity	0
Private Equity	2,652
Non-Core Real Estate	1,513
Opportunistic Fixed Income	1,624
Inflation Sensitive	1,377
Core Real Estate	287
Multi Strategy	0
Total	7,455



NCRS Strategy Breakout As of June 30, 2025

Portfolio I	Managers*	Active Funds	5
Public Equity	: 10	26	
Pvt Equity	: 38	8 89	
Opportunistic F	l: 20	36	
Non-Core RE	: 16	5 57	
Investment Grade F	l: 1	6	
Pension Cash	: 1	1	
Inflation Sensitive	22	49	
Core RE	: 7	19	
Multi-Strategy	<i>ı</i> : 2	4	

^{*}Manager count consists of all manager accounts with a market value greater than \$5.0 million.





Top 20 Investment Managers As of June 30, 2025

	N	Narket Value by Inv	estment Program				
# Investment Manager	NCRS	Other	SRP	CASH MGMT	Total \$MV	% Total MV	% Total MV Cum.
1 Internal Fixed Income	41,644,481,026	-	-	45,040,313,908	86,684,794,934	43.1%	43.1%
2 Internal Equity	31,202,164,160	-	-		31,202,164,160	15.5%	58.7%
3 BlackRock, Inc.	11,975,854,350	2,764,675,714	7,724,865,417		22,465,395,480	11.2%	69.9%
4 Wellington Management	4,797,221,351	-	-		4,797,221,351	2.4%	72.2%
5 Baillie Gifford	3,375,557,208	-	1,415,870,888		4,791,428,096	2.4%	74.6%
6 Mondrian Investment Partners Limited	3,326,851,097	-	1,375,842,668		4,702,693,765	2.3%	77.0%
7 Ares Management	3,176,305,115	-	-		3,176,305,115	1.6%	78.6%
8 Walter Scott & Partners	2,820,736,863	-	-		2,820,736,863	1.4%	80.0%
9 Rockwood Capital	2,468,908,471	-	-		2,468,908,471	1.2%	81.2%
10 Gladius Capital Management LP	2,367,883,967	-	-		2,367,883,967	1.2%	82.4%
11 ValueAct Capital	2,250,370,777	-	-		2,250,370,777	1.1%	83.5%
12 Galliard Capital Management	-	-	2,203,945,422		2,203,945,422	1.1%	84.6%
13 Blackstone Group	2,075,958,167	5,074	-		2,075,963,241	1.0%	85.6%
14 DoubleLine Capital LP	2,003,716,284	-	-		2,003,716,284	1.0%	86.6%
15 Angelo, Gordon & Co.	1,915,446,384	13,408,030	-		1,928,854,414	1.0%	87.6%
16 HPS Investment Partners, LLC	1,435,771,614	-	-		1,435,771,614	0.7%	88.3%
17 LBA Realty	1,427,695,291	-	-		1,427,695,291	0.7%	89.0%
18 Earnest Partners	933,988,005	-	388,693,507		1,322,681,512	0.7%	89.7%
19 Prudential Investment Management	-	-	1,227,195,628		1,227,195,628	0.6%	90.3%
20 Trust Company of the West (TCW)	-	-	1,225,167,664		1,225,167,664	0.6%	90.9%
85 Remaining Managers*	14,897,737,328	156,426,442	3,274,134,603		18,328,298,373	9.1%	100.0%
Total	134,096,647,458	2,934,515,260	18,835,715,799	45,040,313,908	200,907,192,424	100.0%	

^{*}Manager count consists of all manager accounts with a market value greater than \$5.0 million and new, not yet funded, accounts



NCRS Calendar Year Asset Class Return Diversification As of June 30, 2025

2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Non-Core Real Estate 14.84%	Non-Core Real Estate 11.73%	Public Equity 24.44%	Private Equity 18.32%	Public Equity 27.91%	Public Equity 22.23%	Private Equity 48.03%	Inflation Sensitive 9.43%	Public Equity 22.3%	Public Equity 15.98%	Public Equity 10.23%
Private Equity 9.20%	Public Equity 7.33%	Multi-Strategy 13.58%	Non-Core Real Estate 13.32%	Total Pension 14.88%	Private Equity 18.86%	Opportunistic Fixed Income 17.46%	Non-Core Real Estate 6.6%	Multi-Strategy 10.31%	Opportunistic Fixed Income 9.74%	Total Pension 6.32%
Core Real Estate 8.28%	Inflation Sensitive 7.19%	Total Pension 13.53%	Inflation Sensitive 6.88%	Multi-Strategy 14.82%	Total Pension 11.30%	Non-Core Real Estate 16.75%	Core Real Estate 5.76%	Total Pension 10.18%	Multi-Strategy 8.18%	Multi-Strategy 4.87%
Multi-Strategy 0.85%	Opportunistic Fixed Income 7.09%	Non-Core Real Estate 12.40%	Opportunistic Fixed Income 5.69%	Core Real Estate 10.71%	IG Fixed Income & Cash 9.34%	Public Equity 14.51%	Pension Cash 1.22%	Opportunistic Fixed Income 9.67%	Total Pension 7.43%	IG Fixed Income & Cash 4.09%
Pension Cash 0.58%	Core Real Estate 6.68%	Private Equity 11.95%	Core Real Estate 5.67%	IG Fixed Income & Cash 10.33%	Opportunistic Fixed Income 2.85%	Core Real Estate 14.51%	Opportunistic Fixed Income (1.91%)	Inflation Sensitive 7.92%	Inflation Sensitive 7.34%	Private Equity 3.88%
Total Pension 0.29%	Total Pension 6.26%	Core Real Estate 10.12%	Pension Cash 1.88%	Non-Core Real Estate 9.93%	Pension Cash 1.06%	Inflation Sensitive 11.97%	Multi-Strategy (4.48%)	IG Fixed Income & Cash 5.92%	Pension Cash 5.11%	Core Real Estate 3.41%
IG Fixed Income & Cash 0.28%	Private Equity 6.05%	Inflation Sensitive 7.53%	IG Fixed Income & Cash (0.57%)	Private Equity 8.15%	Non-Core Real Estate 0.45%	Total Pension 9.71%	Private Equity (5.81%)	Pension Cash 4.44%	Private Equity 3.23%	Inflation Sensitive 2.71%
Public Equity (1.26%)	Multi-Strategy 6.00%	Opportunistic Fixed Income 7.05%	Total Pension (1.47%)	Opportunistic Fixed Income 3.61%	Core Real Estate (0.13%)	Multi-Strategy 7.74%	Total Pension (10.39%)	Private Equity 2.42%	IG Fixed Income & Cash 0.51%	Opportunistic Fixed Income 2.43%
Opportunistic Fixed Income (2.61%)	IG Fixed Income & Cash 3.24%	IG Fixed Income & Cash 4.42%	Multi-Strategy (4.79%)	Pension Cash 2.20%	Inflation Sensitive (3.50%)	Pension Cash 0.15%	IG Fixed Income & Cash (12.74%)	Core Real Estate (9.27%)	Core Real Estate (4.79%)	Pension Cash 2.25%
Inflation Sensitive (9.05%)	Pension Cash 0.98%	Pension Cash 1.12%	Public Equity (9.32%)	Inflation Sensitive 2.09%	Multi-Strategy (4.13%)	IG Fixed Income & Cash (1.84%)	Public Equity (20.5%)	Non-Core Real Estate (13.66%)	Non-Core Real Estate (10.69%)	Non-Core Real Estate (1.55%)



NCRS Public Equity Net of Fees Performance

As of June 30, 2025

	Market Value (\$MM)	3 Month	1 Year	3 Years	5 Years	10 Years
Public Equity	\$58,647	12.02	16.37	16.93	12.60	9.90
Benchmark ²		11.62	15.89	16.80	13.35	9.51
Domestic Portfolio	\$37,259	11.31	15.58	19.36	15.63	13.02
Russell 3000		10.99	15.30	19.08	15.96	12.96
Non-US Portfolio	\$21,383	12.94	18.04	14.05	9.22	6.93
Custom Benchmark		12.71	17.83	13.92	10.20	6.18

Russell 3000: Data is sourced from BNY Mellon

Non-US Custom Benchmark: As of October 2010, the Non U.S. Benchmark is the MSCI ACWI ex US IMI Net Index. Prior to October 2010, the Non-U.S. Benchmark was a blend of MSCI EAFE and MSCI Emerging Markets at policy weights. This data is also sourced from BNY Mellon



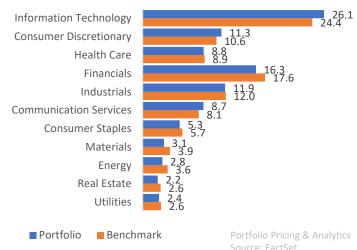
NCRS Public Equity Portfolio Characteristics

As of June 30, 2025

Portfolio Characteristics												
	Ро	rtfolio	MSC	I ACWI IMI								
Price/Earnings		22.2		21.1								
Dividend Yield		1.6%		1.8%								
Price/Book		3.4		3.0								
Market Capitalization	\$	711,061	\$	668,697								
Return On Equity		22.4%		20.8%								

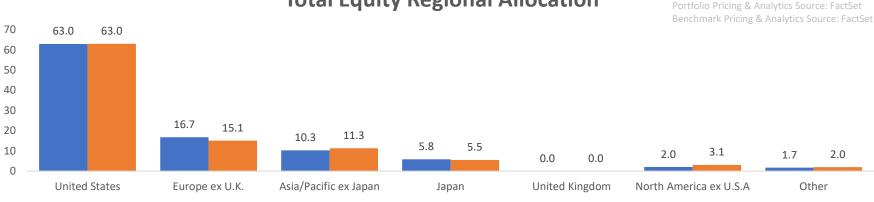
@FactSet Research Systems

Sector Allocation (%)



Source: FactSet Benchmark Pricing & Analytics Source: FactSet

Total Equity Regional Allocation



■ Portfolio ■ Benchmark



NCRS Private Equity Portfolio

As of June 30, 2025

Net of Fees Performance (%)

	Market Value (\$MM)	3 Month	1 Year	3 Years	5 Years	10 Years
Private Equity	\$6,183	1.76	4.75	0.57	13.18	10.99
Benchmark ³		1.40	6.15	2.86	13.03	9.94
Buyout	\$1,942	0.22	4.08	1.62	14.87	11.75
Growth	\$922	(1.22)	(1.36)	(4.34)	7.67	9.25
Special Situations	\$2,840	3.81	8.20	3.61	15.71	10.52
Fund of Funds	\$480	2.50	2.66	(4.18)	10.58	9.99

Total Private Equity - IRR and Current MV Weight (in bars) by Vintage (IRR on Right Axis)



^{*}Private Equity returns include a stock distribution account, in the amount of roughly \$2 million, which does not fall under any specific sub-section.



NCRS Private Equity Portfolio Structure

Portfolio Component*	Target*	6/30/25	+/-	Maximum*
Growth	25%	20.19%	-4.81%	35%
Buyout	45%	34.66%	-10.34%	60%
Special Situations	30%	45.15%	15.15%	45%

^{*} Portfolio Components come from the Investment Policy Statement for North Carolina Retirement Systems

^{*}Private Equity returns include a stock distribution account, in the amount of roughly \$2.5 million, which does not fall under any specific sub-section.



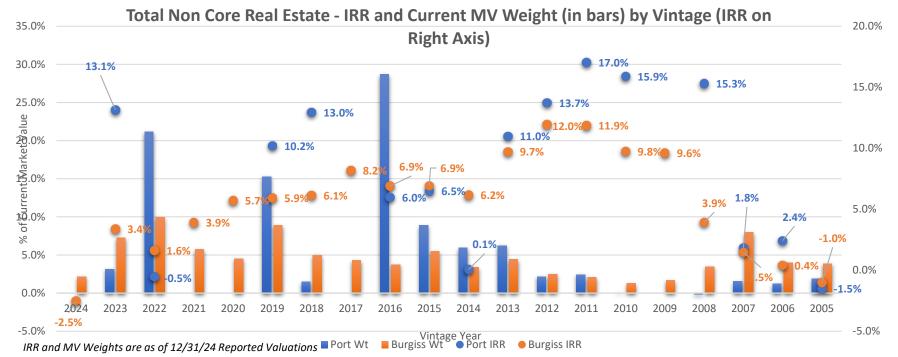
NCRS Non-Core Real Estate Portfolio

As of June 30, 2025

Net of Fees Performance (%)

	Market Value (\$MM)	3 Month	1 Year	3 Years	5 Years	10 Years
Non-Core Real Estate	\$2,155	0.70	(3.90)	(9.93)	(0.52)	4.52
Benchmark ⁴		0.47	(2.73)	(3.75)	3.19	4.39

Opportunistic	\$1,802	0.60	(3.59)	(8.93)	0.51	4.94
Value Add	\$353	1.47	(5.78)	(16.66)	(6.36)	1.49





NCRS Non-Core Real Estate Structure

Portfolio Component*	Target*	6/30/25	+/-	Maximum*
Value	35%	16.37%	-18.63%	60%
Opportunistic	65%	83.63%	18.63%	90%
Special Situations	0%	0.00%	0.00%	30%

^{*} Portfolio Components come from the Investment Policy Statement for North Carolina Retirement Systems



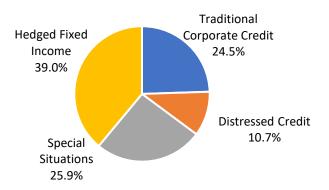
NCRS Opportunistic Fixed Income Portfolio

As of June 30, 2025

Net of Fees Performance (%)

				1	Market Val	ue											
					(\$MM)		3 Mc	onth	1	Year		3 Years		5 Years	5	10 Yea	ars
Opport	tunistic F	ixed In	come		\$8,203		1.09 6.63			6.65		9.66		5.74	ļ		
Benchr	nark ⁵						0.6	54	5	5.31		8.58		7.44		4.45	5
Trad	Traditional Corporate Credit			t	\$2,008		0.52		5	5.93		7.22		8.77		6.05	
Dist	Distressed Credit				\$875		2.20		10.35			7.15		13.95		8.89	
Spec	cial Situa	tions			\$2,124		1.86		7.34			7.44		10.45		7.69	
Hed	ged Fixe	d Incon	ne		\$3,196		0.6	59	5	5.71		5.59		8.96		4.46	5
								IRR by Vin	tage Year (%	5)							
	Pre 2010	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	<u>2021</u>	2022	2023	2024	Total
NCRS	8.67	5.32	4.91	3.69	5.05	4.42	8.32	7.87	9.24	N/A	8.15	13.15	8.83	9.78	14.46	0.00	6.36
# of Funds	6	4	9	2	7	3	1	8	2	N/A	1	2	1	2	1	1	50

Strategy Allocation (Based on Valuation)





NCRS Opportunistic Fixed Income Portfolio Structure

Portfolio Component*	Target*	6/30/25	+/-	Maximum*
Traditional Corporate Credit	15%	24.48%	9.48%	50%
Distressed Credit	25%	10.66%	-14.34%	50%
Hedged Fixed Income	45%	38.96%	-6.04%	75%
Special Situations	15%	25.90%	10.90%	75%



NCRS Rates & Liquidity Portfolio As of June 30, 2025

Net of Fees Performance (%)

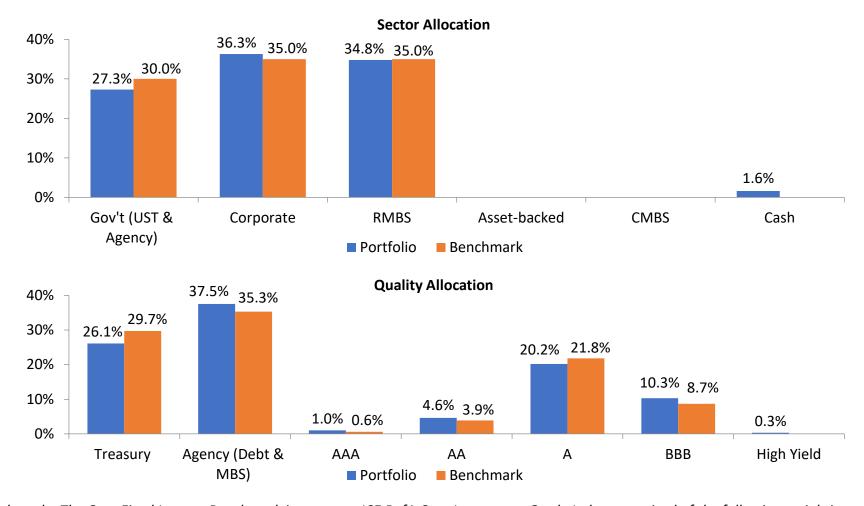
	Market Value (\$MM)	3 Month	1 Year	3 Years	5 Years	10 Years
Rates & Liquidity	\$41,644	1.09	5.47	3.05	0.34	2.42
Benchmark ⁶		1.04	5.52	2.52	(1.19)	1.91
IG Fixed Income	\$36,545	1.06	5.63	2.46	(0.73)	2.16
Core Fixed Income	\$32,916	1.05	5.68	2.21	(1.17)	2.13
IG Fixed Income Cash	\$2,641	1.14	4.78	3.87	2.44	1.90
IG Short Credit	\$988	1.18	5.80	-	-	-
Pension Cash	\$5,099	1.13	4.81	4.29	2.68	2.07

Core Fixed Income Portfolio Characteristics

	Avg. Coupon	Yield to Worst	Effective Duration
Government (Treasury & Agency)	3.5%	4.4%	10.6
Corporate	4.6%	5.2%	8.6
Mortgage	4.0%	5.0%	5.6
Total	4.1%	4.9%	8.1



NCRS Core Fixed Income Portfolio Characteristics As of June 30, 2025



Benchmark: The Core Fixed Income Benchmark is a custom ICE BofA Core Investment Grade Index comprised of the following weightings: 30% ICE BofA 5+ Years Governments, 35% ICE BofA 5+ Years Investment Grade Corporates, and 35% ICE BofA Mortgage Master

58



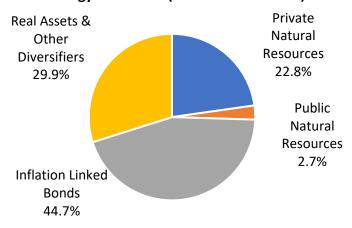
NCRS Inflation Sensitive Portfolio

As of June 30, 2025

Net of Fees Performance (%)

					N	/larket V (\$MM		3 Mc	onth	1	Year		3 Years		5 Yea	rs	10 Y	ears
Inflation	n Sensitiv	ve				\$8,11	4	0.8	34	(5.87		6.33		8.98		5.2	20
Benchm	ark ¹⁰							1.0	00	(5.23		4.73		6.41		3.3	39
Privat	te Natura	al Resou	urces			\$1,84	7	(0.0	01)	į	5.48		7.42		11.18	3	5.1	L3
Public	: Natural	Natural Resources			\$221		(2.5	58)	(6.03 (0.58)			12.99		1.60			
Inflati	ion Linke	ed Bond	ls			\$3,62	3	1.2	26		7.14		6.62		5.30		3.7	78
Real A	Assets &	Other [Diversifi	ers		\$2,423		1.3	39	-	7.65		5.54		8.64		7.8	34
			-				-	IRR b	y Vintage Ye	ear (%)								
	Pre-2010	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	2022	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>Total</u>
NCRS	2.15	-4.80	-5.71	5.09	7.10	7.05	8.70	4.24	8.02	17.84	21.36	N/A	15.00	N/A	4.94	31.45	1.50	2.95
# of Funds	8	3	9	7	11	12	4	3	1	3	2	N/A	5	N/A	2	2	2	74

Strategy Allocation (Based on Valuation)





NCRS Inflation Sensitive Portfolio Structure

Portfolio Component*	Target*	6/30/25	+/-	Maximum*
Inflation-Linked Bonds	25%	44.65%	19.65%	75%
Public Traded Natural Resources	0%	2.72%	2.72%	50%
Private Natural Resources	50%	22.76%	-27.24%	75%
Other Real Assets & Diversifiers	25%	29.86%	4.86%	75%



NCRS Core Real Estate Portfolio As of June 30, 2025

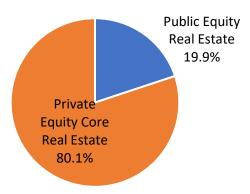
Net of Fees Performance (%)

	Market Value (\$MM)	3 Month	1 Year	3 Years	5 Years	10 Years
Core Real Estate	\$6,368	2.14	4.65	(3.66)	2.40	4.55
Benchmark ¹¹		1.70	3.46	(4.15)	3.20	4.51
Public Equity Real Estate	\$1,268	5.25	12.39	4.51	5.15	4.61
Private Equity Core Real Estate	\$5,100	1.40	2.95	(5.39)	1.65	4.39

IRR by Vintage Year (%)

-	Pre-2010	2010	2011	2012	2013	2014	2015	<u>2016</u>	2017	2018	<u>2019</u>	2020	2021	2022	2023	<u>Total</u>
NCRS	6.51	23.62	N/A	N/A	4.17	3.07	1.84	6.21	N/A	15.77	N/A	N/A	4.04	N/A	N/A	5.76
# of Funds	13	1	N/A	N/A	2	6	2	9	N/A	1	N/A	N/A	3	N/A	N/A	37

Strategy Allocation (Based on Valuation)





NCRS Core Real Estate Portfolio Structure

Portfolio Component*	Target*	6/30/25	+/-	Maximum*
Private Equity Core Real Estate	80%	80.09%	0.09%	90%
Private Equity Real Estate Securities	20%	19.91%	-0.09%	40%
Special Situations	0%	0.00%	0.00%	30%

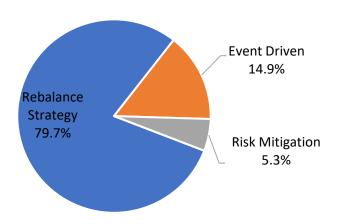


NCRS Multi-Strategy Portfolio As of June 30, 2025

Net of Fees Performance (%)

			•	,		
	Market Value (\$MM)	3 Month	1 Year	3 Years	5 Years	10 Years
Multi-Strategy	\$2,783	3.72	8.21	8.45	6.91	4.77
Benchmark ¹²		3.28	5.95	5.52	4.13	3.44
Rebalance Strategy	\$2,219	4.11	7.82	8.91	6.68	5.73
Event Driven	\$415	0.86	10.57	7.88	11.23	-
Risk Mitigation	\$149	6.19	7.87	3.87	0.19	-
Volatility Trading	-	-	-	-	-	-

Strategy Allocation (Based on Valuation)



Investment Management Division



Notes:

All data presented are based on currently available information at time of publication and may be revised subsequently.

- 1. The Growth Benchmark is a blend of the Public Equity Benchmark, Private Equity Benchmark, Non-Core Real Estate Benchmark, & Opportunistic FI Benchmark at policy weights.
- 2. The Public Equity Benchmark is a dynamically weighted combination of the MSCI ACWI IMI Net (Long-Only) and a beta adjusted MSCI ACWI IMI Net (Hedged Equity).
- 3. The Private Equity Benchmark is comprised of the following MSCI Private Capital indices: Effective 7/1/2022 at 45% Buyout, 25% Venture Capital, and 30% Distressed.
- 4. The Non-Core Real Estate Benchmark is comprised of the following MSCI Private Capital indices: 80% U.S. Non-Core Real Estate (Opportunistic and Value-Added) and 20% Non-U.S. Non-Core Real Estate (Opportunistic and Value-Added).
- 5. The Opportunistic Fixed Income Benchmark is a comprised of 50% HFRX Distressed Securities Index, 20% HFRX Relative Value Index, 15% Credit Suisse Leveraged Loan Index, and 15% ICE BofA High Yield Index.
- 6. The Rates & Liquidity Benchmark is a blend of the IG Fixed Income & Cash Benchmark and the Pension Cash Benchmark at policy weights.
- 7. The IG Fixed Income & Cash Benchmark is comprised 10% iMoneyNet First Tier Institutional Money Market Funds Net Index and 90% custom ICE BofA Core Investment Grade Index. The custom ICE BofA core index comprised of the following weightings: 30% ICE BofA 5+ Years Governments, 35% ICE BofA 5+ Years Investment Grade Corporates, and 35% ICE BofA Mortgage Master.
- 8. The Pension Cash Benchmark is the iMoneyNet First Tier Institutional Money Market Funds Net Index.
- 9. The Inflation Sensitive & Diversifiers Benchmark is a blend of the Inflation Sensitive Benchmark and the Core Real Estate Benchmark at policy weights.
- 10. The Inflation Sensitive Benchmark is the dynamically weighted combination of the ICE BofA 1-3 Years U.S. Inflation-Linked Treasury Index (TIPS), the Bloomberg Commodities Index (Commodities), and a combination of the benchmarks of investments classified within Private Natural Resources or Other Real Assets and Diversifiers.
- 11. The Core Real Estate Benchmark is comprised of 80% Custom NCREIF ODCE Net Index and 20% FTSE EPRA NAREIT Global Index.
- 12. The Multi-Strategy Benchmark is comprised of a dynamically weighted combination of the HFRX ED: Multi-Strategy Index, net of fees, and the market value weighted benchmarks for any other total fund strategies within the Portfolio.
- 13. The Implementation Benchmark is a blend of the Asset Class Benchmarks at policy weights. It is currently weighted as follows: 58% Growth Benchmark, 29% Rates & Liquidity Benchmark, 11% Inflation Sensitive & Diversifiers Benchmark, and 2% Multi-Strategy Benchmark.
- 14. The Long-Term Policy Benchmark is comprised of 57% MSCI ACWI IMI Net, 33% ICE BofA 5+ Years U.S. Treasury Index, 6% Bloomberg Commodity Index, and 4% ICE BofA 1-3 Years U.S. Inflation-Linked Treasury Index.



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